

Working Paper 2022/03

Scoring Tables

Collating and Ranking Government Department Strategies in Operation as at 31 December 2021

Title	<i>Working Paper 2022/03 – Scoring Tables Collating and Ranking Government Department Strategies in Operation as at 31 December 2021</i>
	This paper forms part of the Institute’s StrategyNZ and CivicsNZ projects.
Citation	Please cite this publication as: McGuinness Institute (2022). <i>Working Paper 2022/03 – Scoring Tables Collating and Ranking Government Department Strategies in Operation as at 31 December 2021</i> . [online] Available at: https://www.mcguinnessinstitute.org/publications/working-papers [Accessed date]. Copyright © McGuinness Institute Limited, July 2022 ISBN – 978-1-990013-94-2 (paperback) ISBN – 978-1-990013-95-9 (PDF) This document is available at www.mcguinnessinstitute.org and may be reproduced or cited provided the source is acknowledged.
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Table 1: Government department strategies by score and rank (highest to lowest)

GDS number	Title of strategy	Government department	Government sector	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (/4)	2.2 (/4)	2.3 (/4)	2.4 (/4)	Total (/16)	
GDS24-06	Road to Zero – New Zealand's Road Safety Strategy 2020-2030	Ministry of Transport	Economic Development and Infrastructure Sector	3	3.5	8	14.5	2.5	2.5	0.5	1	6.5	
GDS20-03	Te Tauāki Kaupapa Here a te Kāwanatanga mō te Whakawhanake Whare, Tāone anō hoki – Government Policy Statement on Housing and Urban Development	Ministry of Housing and Urban Development	Social Services and Community Sector	3.5	4	6	13.5	4	1	2.5	2.5	10	
GDS12-01	Biosecurity Science Strategy for New Zealand – Mahere Rautaki Putaiao Whakamaru	Ministry for Primary Industries	Primary Sector	3	4	6.5	13.5	4	2.5	4	3	13.5	
GDS05-01	National Disaster Resilience Strategy – Rautaki ā-Motu Manawaroa Aitua	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector	4	3.5	7	14.5	3.5	3.5	2.5	1.5	11	
GDS05-03	Child and Youth Wellbeing Strategy 2019	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector	3	3	7	13	3	1.5	3	1.5	9	
GDS02-13	Heritage and Visitor Strategy – He Rautaki Taonga Tuku Iho, Manuhiri Tuārangī hoki	Department of Conservation	Environment Sector	2.5	2.5	4	9	3.5	2	2	0.5	8	
GDS22-01	Maihi Karauna – The Crown's Strategy for Māori Language Revitalisation 2019-2023	Ministry of Māori Development – Te Puni Kōkiri	Māori Affairs Sector	3.5	3	6	12.5	3.5	2.5	1.5	1	8.5	
GDS24-08	Government Policy Statement on Land Transport 2021/22-2030/31	Ministry of Transport	Economic Development and Infrastructure Sector	3.5	2.5	6	12	3.5	1	4	1.5	10	
GDS20-01	Homelessness Action Plan 2020-2023	Ministry of Housing and Urban Development	Social Services and Community Sector	3	4	7	14	3.5	3	3.5	1.5	11.5	
GDS02-11	Te Mana o te Taiao: Aotearoa New Zealand Biodiversity Strategy 2020	Department of Conservation	Environment Sector	2	3.5	6	11.5	2	3	1.5	2	8.5	
GDS02-15	Hector's and Māui Dolphin Threat Management Plan 2020	Department of Conservation	Environment Sector	0.5	4	8	12.5	3.5	3	1	3	10.5	
GDS24-09	Maritime Security Strategy	Ministry of Transport	Economic Development and Infrastructure Sector	3.5	4	8	15.5	3.5	3	2	2.5	11	
GDS13-10	Te hau mārohi ki anamata – Transitioning to a low-emissions and climate-resilient future	Ministry for the Environment	Environment Sector	2	4	7	13	3.5	0.5	3.5	2	9.5	
GDS19-34	Strategy to Prevent and Minimise Gambling Harm 2019/20 to 2021/22	Ministry of Health	Health Sector	3	3.5	7	13.5	3.5	2.5	4	2	12	
GDS19-27	Faiva Ora 2016-2021 – National Pasifika Disability Plan	Ministry of Health	Health Sector	4	4	6	14	3.5	2.5	2	0.5	8.5	
GDS24-10	Rail Plan	Ministry of Transport	Economic Development and Infrastructure Sector	4	2.5	8	14.5	3	2	4	1	10	
GDS17-04	Learning Support Action Plan 2019-2025	Ministry of Education	Education and Workforce Sector	2.5	1	5	8.5	3.5	2	3	1	9.5	
GDS20-04	MAIHI Ka Ora – The National Māori Housing Strategy 2021-2051 (jointly held between HUD and TPK)	Ministry of Housing and Urban Development	Social Services and Community Sector	2	3.5	6	11.5	3.5	1.5	2.5	2.5	10	
GDS32-03	He Tirohanga Mokopuna 2021 – Combined Statement on the Long-term Fiscal Position and Long-term Insights Briefing	The Treasury	Finance and Government Administration Sector	3.5	4	7	14.5	2	1	4	3.5	10.5	
GDS19-48	Smokefree Aotearoa 2025 Action Plan	Ministry of Health	Health Sector	2.5	4	8	14.5	2	2.5	3	0	7.5	
GDS15-09	National Statement of Science Investment 2015-2025	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	4	2	5	11	4	2.5	4	1.5	12	
GDS16-01	Defence White Paper 2016	Ministry of Defence	External Sector	2.5	3.5	6	12	4	2.5	3	3.5	13	
GDS19-39	Ola Manuia – Pacific Health and Wellbeing action plan 2020-2025	Ministry of Health	Health Sector	2.5	3.5	7	13	3	2	2.5	1.5	9	
GDS07-01	Diversity and Inclusion Strategy 2021-2025 (jointly held between GCSB and NZSIS)	Government Communications Security Bureau	Finance and Government Administration Sector	3.5	2	4	9.5	3	2.5	1.5	1	8	
GDS23-02	Disability Strategy 2016-2026 (jointly held between MoH and MSD)	Ministry of Social Development	Social Services and Community Sector	2.5	2.5	4	9	1.5	0.5	0	0	2	
GDS26-01	Diversity and Inclusion Strategy 2021-2025 (jointly held between GCSB and NZSIS)	New Zealand Security Intelligence Service	Finance and Government Administration Sector	3.5	2	4	9.5	3	2.5	1.5	1	8	
GDS12-13	Aquaculture Strategy	Ministry for Primary Industries	Primary Sector	3.5	2	5	10.5	3	2	2.5	0.5	8	
GDS19-12	Rising to the Challenge – The Mental Health and Addiction Service Development Plan 2012-2017	Ministry of Health	Health Sector	3	3.5	4.5	11	3	2	3	2.5	10.5	
GDS22-03	MAIHI Ka Ora – The National Māori Housing Strategy 2021-2051 (jointly held between HUD and TPK)	Ministry of Māori Development – Te Puni Kōkiri	Māori Affairs Sector	2	3.5	6	11.5	3.5	1.5	2.5	2.5	10	
GDS23-12	E Tū Whānau Mahere Rautaki: Framework for Change 2019-2024	Ministry of Social Development	Social Services and Community Sector	3	3	7	13	3	0.5	2	0	5.5	
GDS18-05	Diversity and Inclusion Strategy 2018-2028	Ministry of Foreign Affairs and Trade	External Sector	2.5	1	3.5	7	2.5	1	0.5	0	4	
GDS19-44	Kia Manawanui Aotearoa – Long-term pathway to mental wellbeing	Ministry of Health	Health Sector	2.5	3.5	6	12	2	2	2.5	1.5	8	

TABLE 1: GOVERNMENT DEPARTMENT STRATEGIES BY SCORE AND RANK (HIGHEST TO LOWEST)

Score																		Total score	Rank out of 221 GDSs
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (/8)	3.2 (/4)	3.3 (/4)	Total (/16)	4.1 (/4)	4.2 (/4)	4.3 (/4)	4.4 (/4)	Total (/16)	5.1 (/4)	5.2 (/4)	5.3 (/4)	5.4 (/4)	Total (/16)	6.1 (/4)	6.2 (/4)	6.3 (/4)	Total (/12)		
7	3.5	3.5	14	3.5	2	3	2.5	11	3	1	3	1	8	4	6	6	16	70	1
7	2.5	2.5	12	3.5	3	4	1	11.5	4	3	4	3	14	2.5	0	6	8.5	69.5	2
7.5	2.5	3.5	13.5	4	2	2.5	4	12.5	3.5	3.5	3	3.5	13.5	2.5	0	0	2.5	69	3
6	1.5	3.5	11	4	2	3	2.5	11.5	3	2.5	2.5	3	11	3.5	0	6	9.5	68.5	4
6	4	3.5	13.5	3	2.5	2	1.5	9	3	3	3.5	4	13.5	3.5	0	6	9.5	67.5	5
6	2.5	4	12.5	3.5	3	3	1.5	11	4	1	2.5	3.5	11	2	6	6	14	65.5	6=
6	2.5	3	11.5	4	2	2	1	9	3	3	1.5	2.5	10	2	6	6	14	65.5	6=
6	3	2	11	4	2.5	2	2.5	11	4	2.5	3.5	2	12	2.5	0	6	8.5	64.5	8
4.5	3	1.5	9	3.5	2	2	0.5	8	4	2	3.5	3	12.5	3	0	6	9	64	9
4	3	2.5	9.5	3.5	0	2	1	6.5	3	1	3.5	3.5	11	3.5	6	6	15.5	62.5	10
8	3	2.5	13.5	3.5	1	1	0.5	6	2	3	2.5	2.5	10	3.5	0	6	9.5	62	11=
6	2	1.5	9.5	2.5	2	2	1.5	8	3	3.5	3	0	9.5	2.5	0	6	8.5	62	11=
7	2.5	3	12.5	3	1	2	4	10	3	3	2	2.5	10.5	2	0	3	5	60.5	13
4	3	1	8	3.5	1.5	3	2.5	10.5	2	0.5	2	2	6.5	3.5	0	6	9.5	60	14
4	3.5	3.5	11	3	2	2	0	7	2	3.5	2.5	1	9	3	0	6	9	58.5	15=
2	3.5	3	8.5	2	2.5	2	0.5	7	4	1.5	2.5	1.5	9.5	3	0	6	9	58.5	15=
6	3	3	12	3.5	2.5	2	0	8	3	0.5	1	0.5	5	3	6	6	15	58	17=
4	1.5	3.5	9	3	1.5	2	0	6.5	3	1	2.5	3	9.5	2.5	3	6	11.5	58	17=
2.5	2	1.5	6	1.5	4	2	4	11.5	3	0	0	1.5	4.5	2	3	6	11	58	17=
6	2	3	11	3	2.5	2	2.5	10	4	1	2	0.5	7.5	1	0	6	7	57.5	20
7.5	2	3.5	13	3	2	3	2	10	2	1.5	3.5	2.5	9.5	1.5	0	0	1.5	57	21=
3	1.5	1	5.5	2.5	1.5	2.5	2	8.5	3	2	2	2.5	9.5	2.5	0	6	8.5	57	21=
7	3.5	2.5	13	3	1	1	0.5	5.5	3	1.5	3	0	7.5	3	0	6	9	57	21=
4	3.5	4	11.5	4	2.5	2	0.5	9	3	1	3.5	0.5	8	4	0	6	10	56	24=
6	2.5	2.5	11	3	2	2	0	7	2.5	3.5	3.5	2.5	12	3	6	6	15	56	24=
4	3.5	4	11.5	4	2.5	2	0.5	9	3	1	3.5	0.5	8	4	0	6	10	56	24=
6	1.5	2.5	10	3	2	2	0.5	7.5	3	1.5	1.5	1.5	7.5	0	6	6	12	55.5	27
6	2.5	3.5	12	4	1.5	3	1	9.5	3.5	2	3	1.5	10	2	0	0	2	55	28=
4	1.5	3.5	9	3	1.5	2	0	6.5	3	1	2.5	3	9.5	2.5	0	6	8.5	55	28=
8	3.5	2.5	14	3.5	1	2	0	6.5	4	3	0.5	0	7.5	2.5	0	6	8.5	55	28=
5.5	3	4	12.5	3	2.5	2	0	7.5	2.5	1.5	3	0.5	7.5	4	6	6	16	54.5	31=
8	3.5	2.5	14	2.5	3.5	2	0	8	3	3	2	1.5	9.5	3	0	0	3	54.5	31=

GDS number	Title of strategy	Government department	Government sector	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (/4)	2.2 (/4)	2.3 (/4)	2.4 (/4)	Total (/16)	
GDS15-21	Agritech Industry Transformation Plan	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	3.5	4	3	10.5	3	3.5	2.5	3	12	
GDS19-23	Health Strategy 2016	Ministry of Health	Health Sector	2.5	4	4	10.5	3	2	2	1	8	
GDS19-43	COVID-19: Kia Kaha, Kia Māia, Kia Ora Aotearoa – Psychological and Mental Wellbeing Plan	Ministry of Health	Health Sector	3	4	7	14	3	2	3	1.5	9.5	
GDS02-14	Digital Strategy 2020: Te pae tawhiti whaia kia tata – Navigating to new horizons	Department of Conservation	Environment Sector	3.5	2	4	9.5	3.5	3	2.5	2.5	11.5	
GDS19-11	National Plan for Child Cancer Services in New Zealand	Ministry of Health	Health Sector	2	3.5	6	11.5	3.5	2	2.5	1.5	9.5	
GDS19-40	Whakamaua – Māori Health Action Plan 2020-2025	Ministry of Health	Health Sector	2.5	2	3.5	8	2.5	2	1.5	1	7	
GDS23-08	Better Late Life – He Oranga Kaumātua 2019 to 2034 – Super Seniors	Ministry of Social Development	Social Services and Community Sector	3.5	3	4	10.5	2	1	1.5	1.5	6	
GDS27-02	Youth Justice Work Programme 2013-2023 (previously called Youth Crime Action Plan)	Oranga Tamariki—Ministry for Children	Social Services and Community Sector	3.5	3	6.5	13	3	2	1	0.5	6.5	
GDS13-02	National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants	Ministry for the Environment	Environment Sector	1.5	3.5	6.5	11.5	2.5	0.5	3	0	6	
GDS16-03	Defence Capability Plan 2019	Ministry of Defence	External Sector	2.5	3	4	9.5	3.5	1.5	3	2	10	
GDS19-31	Mental Health and Addiction Workforce Action Plan 2017-2021	Ministry of Health	Health Sector	2.5	3.5	6	12	3.5	2.5	0.5	0.5	7	
GDS02-06	Government Tourism Strategy (jointly held between DOC and MBIE)	Department of Conservation	Environment Sector	3.5	1.5	5	10	3	1	1	1	6	
GDS32-01	Thirty Year New Zealand Infrastructure Plan	The Treasury	Finance and Government Administration Sector	3.5	4	6	13.5	3	2.5	2.5	1	9	
GDS02-07	Predator Free 2050 Strategy	Department of Conservation	Environment Sector	2	3	6	11	3	2	1.5	2	8.5	
GDS09-06	Regulatory Stewardship Strategy	Land Information New Zealand	Primary Sector	3.5	3.5	5	12	3.5	3	2	0.5	9	
GDS12-06	National Plan of Action for the Conservation and Management of Sharks	Ministry for Primary Industries	Primary Sector	2	3.5	4	9.5	2.5	1	2	0.5	6	
GDS15-07	Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A national strategic plan for science in society (jointly held between MBIE and MoE)	Ministry of Business, Innovation and Employment	Education and Workforce Sector	3	2.5	5.5	11	2.5	2.5	3.5	0.5	9	
GDS17-01	Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A national strategic plan for science in society (jointly held between MBIE and MoE)	Ministry of Education	Education and Workforce Sector	3	2.5	5.5	11	2.5	2.5	3.5	0.5	9	
GDS30-01	Transforming the New Zealand Census of Population and Dwellings	Statistics New Zealand	Finance and Government Administration Sector	3.5	3	4.5	11	1.5	2	3	2	8.5	
GDS03-05	Wāhine – E rere ana ki te pae hou: Women's Strategy 2021-2025	Department of Corrections	Justice Sector	1.5	3.5	7	12	3.5	1	2.5	0.5	7.5	
GDS15-10	Energy Efficiency and Conservation Strategy 2017-2022	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	3.5	2.5	8	14	2	2	2	1	7	
GDS16-02	Strategic Defence Policy Statement 2018	Ministry of Defence	External Sector	2	4	6	12	3.5	3.5	0.5	1	8.5	
GDS17-06	Action Plan for Pacific Education 2020-2030	Ministry of Education	Education and Workforce Sector	1.5	3	4	8.5	2	1	2	0	5	
GDS24-07	Transport Evidence Base Strategy	Ministry of Transport	Economic Development and Infrastructure Sector	2.5	1.5	5	9	2.5	2	1	0.5	6	
GDS09-07	Antarctic and Southern Ocean Research Directions and Priorities 2021-2030 (jointly held between LINZ, MPI, MBIE and MFAT)	Land Information New Zealand	Primary Sector	3	2.5	6	11.5	4	2.5	4	0.5	11	
GDS12-15	Cadmium and New Zealand Agriculture and Horticulture	Ministry for Primary Industries	Primary Sector	2	0	7.5	9.5	2.5	0	1	2	5.5	
GDS12-16	National Plan of Action – Seabirds 2020 (jointly held between DOC and MPI)	Ministry for Primary Industries	Primary Sector	1	3.5	4	8.5	2	1.5	0	0	3.5	
GDS12-18	Antarctic and Southern Ocean Research Directions and Priorities 2021-2030 (jointly held between LINZ, MPI, MBIE and MFAT)	Ministry for Primary Industries	Primary Sector	3	2.5	6	11.5	4	2.5	4	0.5	11	
GDS15-25	Antarctic and Southern Ocean Research Directions and Priorities 2021-2030 (jointly held between LINZ, MPI, MBIE and MFAT)	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	3	2.5	6	11.5	4	2.5	4	0.5	11	
GDS18-12	Antarctic and Southern Ocean Research Directions and Priorities 2021-2030 (jointly held between LINZ, MPI, MBIE and MFAT)	Ministry of Foreign Affairs and Trade	External Sector	3	2.5	6	11.5	4	2.5	4	0.5	11	
GDS19-25	Disability Strategy 2016-2026 (jointly held between MoH and MSD)	Ministry of Health	Health Sector	2.5	2.5	4	9	1.5	0.5	0	0	2	
GDS03-03	Hōkai Rangī: Ara Poutama Aotearoa Strategy 2019-2024	Department of Corrections	Justice Sector	2	1	6	9	2	1	1.5	0.5	5	
GDS02-08	Visitor Centre Strategy 2020-2025	Department of Conservation	Environment Sector	3	3	6	12	4	2.5	4	3	13.5	

TABLE 1: GOVERNMENT DEPARTMENT STRATEGIES BY SCORE AND RANK (HIGHEST TO LOWEST)

Score																		Total score	Rank out of 221 GDSs
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (/8)	3.2 (/4)	3.3 (/4)	Total (/16)	4.1 (/4)	4.2 (/4)	4.3 (/4)	4.4 (/4)	Total (/16)	5.1 (/4)	5.2 (/4)	5.3 (/4)	5.4 (/4)	Total (/16)	6.1 (/4)	6.2 (/4)	6.3 (/4)	Total (/12)		
4	1.5	2.5	8	2.5	2	2	1.5	8	4	0.5	0.5	1.5	6.5	3	0	6	9	54	33
4	2.5	2.5	9	4	0	2	0	6	4	3	2	2	11	3	0	6	9	53.5	34=
6	3	2	11	3	1.5	3	1.5	9	3	2	1.5	0.5	7	3	0	0	3	53.5	34=
3.5	1.5	3	8	1.5	2	0	2	5.5	4	3	2	0.5	9.5	3	6	0	9	53	36=
5.5	2.5	1.5	9.5	2	3.5	3	1.5	10	3	2	3	1.5	9.5	3	0	0	3	53	36=
6	3	3	12	3	1.5	2	0	6.5	3	2	3.5	1.5	10	3.5	0	6	9.5	53	36=
4	3.5	2	9.5	2.5	1.5	2	0	6	3	3	3.5	3.5	13	2	0	6	8	53	36=
6	2.5	3	11.5	3.5	3	2.5	0.5	9.5	3.5	2.5	2.5	0.5	9	3.5	0	0	3.5	53	36=
5	1	3	9	3.5	2.5	1	1.5	8.5	4	3.5	3.5	2.5	13.5	4	0	0	4	52.5	41=
4	2	1	7	2.5	0.5	1	3.5	7.5	3	0.5	0.5	0	4	2.5	6	6	14.5	52.5	41=
7.5	3	3.5	14	3.5	0	2	1	6.5	3	3	3	1.5	10.5	2.5	0	0	2.5	52.5	41=
6	1.5	1.5	9	3.5	1	2	1.5	8	2	2	2	1	7	0	6	6	12	52	44=
8	2	3	13	2	1.5	2	0	5.5	2.5	2	2	1	7.5	3.5	0	0	3.5	52	44=
4	1.5	3.5	9	3.5	2	2	2	9.5	4	1.5	1	2	8.5	1.5	0	3	4.5	51	46=
2	1.5	2	5.5	3	2	2	2.5	9.5	3	1.5	2	1	7.5	1.5	6	0	7.5	51	46=
6	1.5	2.5	10	3.5	1	2	1	7.5	4	2.5	3	2.5	12	3	0	3	6	51	46=
4	2	3.5	9.5	3.5	1.5	2	1	8	3.5	2.5	3.5	2	11.5	2	0	0	2	51	46=
4	2	3.5	9.5	3.5	1.5	2	1	8	3.5	2.5	3.5	2	11.5	2	0	0	2	51	46=
3.5	3	2	8.5	2.5	4	4	3	13.5	0.5	1.5	3	1.5	6.5	3	0	0	3	51	46=
3.5	3	2.5	9	2	2	2	0	6	3	0.5	1.5	1.5	6.5	3.5	6	0	9.5	50.5	52=
6	2	3	11	3	2	2.5	1	8.5	3	1.5	1	1.5	7	3	0	0	3	50.5	52=
5	3	0.5	8.5	3	0.5	2	0.5	6	3	0.5	1	3	7.5	2	0	6	8	50.5	52=
4	1.5	3	8.5	3.5	2	2	0	7.5	3	1.5	2.5	1	8	4	3	6	13	50.5	52=
6	3	0.5	9.5	3	1	2	1	7	3	1	3	3	10	3	0	6	9	50.5	52=
5	1.5	1.5	8	3.5	3	2	1.5	10	3	0	1.5	2.5	7	2.5	0	0	2.5	50	57=
7	1.5	3.5	12	3.5	1	2	0	6.5	2	4	4	3.5	13.5	3	0	0	3	50	57=
4	0.5	3.5	8	3.5	3	3	0	9.5	2	3	3.5	4	12.5	2	0	6	8	50	57=
5	1.5	1.5	8	3.5	3	2	1.5	10	3	0	1.5	2.5	7	2.5	0	0	2.5	50	57=
5	1.5	1.5	8	3.5	3	2	1.5	10	3	0	1.5	2.5	7	2.5	0	0	2.5	50	57=
5	1.5	1.5	8	3.5	3	2	1.5	10	3	0	1.5	2.5	7	2.5	0	0	2.5	50	57=
6	2.5	2.5	11	3	2	2	0	7	2.5	3.5	3.5	2.5	12	3	0	6	9	50	57=
4	2	2	8	3	1.5	2	0.5	7	3	0.5	0.5	1	5	3.5	6	6	15.5	49.5	64
4	2.5	1.5	8	3.5	2.5	2	2	10	0	0	0.5	0	0.5	2	3	0	5	49	65=

GDS number	Title of strategy	Government department	Government sector	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (/4)	2.2 (/4)	2.3 (/4)	2.4 (/4)	Total (/16)	
GDS05-05	National Fuel Plan (jointly held between DPMC and MBIE)	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector	1.5	4	5.5	11	4	0	4	0	8	
GDS12-09	Primary Sector Science Roadmap – Te Ao Tūroa	Ministry for Primary Industries	Primary Sector	3.5	3.5	7.5	14.5	2.5	3	3	1	9.5	
GDS15-20	National Fuel Plan (jointly held between DPMC and MBIE)	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	1.5	4	5.5	11	4	0	4	0	8	
GDS19-14	National Health Information Technology Plan Update 2013/14	Ministry of Health	Health Sector	3	3	4	10	3.5	2.5	3.5	3	12.5	
GDS19-47	COVID-19 Māori Health Protection Plan	Ministry of Health	Health Sector	2	3	6	11	2.5	1.5	3.5	0.5	8	
GDS12-07	Science Strategy – Rautaki Putaiao	Ministry for Primary Industries	Primary Sector	3	2	5	10	3.5	3	3.5	1.5	11.5	
GDS17-05	Mahi Aroha: Carers' Strategy Action Plan 2019–2023 (jointly held between MoE, MoH, TPK, MSD and OT)	Ministry of Education	Education and Workforce Sector	3	3.5	5	11.5	3	1	1.5	1	6.5	
GDS19-02	Palliative Care Strategy	Ministry of Health	Health Sector	1.5	3.5	6.5	11.5	3.5	3.5	3.5	1.5	12	
GDS19-37	Mahi Aroha: Carers' Strategy Action Plan 2019–2023 (jointly held between MoE, MoH, TPK, MSD and OT)	Ministry of Health	Health Sector	3	3.5	5	11.5	3	1	1.5	1	6.5	
GDS22-02	Mahi Aroha: Carers' Strategy Action Plan 2019–2023 (jointly held between MoE, MoH, TPK, MSD and OT)	Ministry of Māori Development—Te Puni Kōkiri	Māori Affairs Sector	3	3.5	5	11.5	3	1	1.5	1	6.5	
GDS23-10	Mahi Aroha: Carers' Strategy Action Plan 2019–2023 (jointly held between MoE, MoH, TPK, MSD and OT)	Ministry of Social Development	Social Services and Community Sector	3	3.5	5	11.5	3	1	1.5	1	6.5	
GDS27-03	Mahi Aroha: Carers' Strategy Action Plan 2019–2023 (jointly held between MoE, MoH, TPK, MSD and OT)	Oranga Tamariki—Ministry for Children	Social Services and Community Sector	3	3.5	5	11.5	3	1	1.5	1	6.5	
GDS12-08	Biosecurity 2025 Direction Statement	Ministry for Primary Industries	Primary Sector	2	3.5	4	9.5	2.5	2	2	0.5	7	
GDS19-07	Cancer Control Strategy	Ministry of Health	Health Sector	2.5	3.5	6.5	12.5	1.5	3	1	2	7.5	
GDS23-13	Pathways for Change 2019–2023	Ministry of Social Development	Social Services and Community Sector	3	3	8	14	2.5	0.5	2	3	8	
GDS05-02	Cyber security strategy 2019	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector	2	4	8	14	2	1	0	0	3	
GDS08-01	Our Corporate Strategy – Customer	Inland Revenue Department	Finance and Government Administration Sector	3	2.5	4	9.5	3	2.5	1.5	0	7	
GDS09-01	Cadastre 2034	Land Information New Zealand	Primary Sector	2.5	2.5	6	11	2	3.5	1.5	3	10	
GDS23-16	Youth Plan 2020–2022	Ministry of Social Development	Social Services and Community Sector	2	3.5	6	11.5	2	1.5	1	0	4.5	
GDS02-04	New Zealand sea lion/rāpoka Threat Management Plan 2017–2022 (jointly held between DOC and MPI)	Department of Conservation	Environment Sector	1	3	7	11	3	1.5	0.5	0.5	5.5	
GDS12-10	New Zealand sea lion/rāpoka Threat Management Plan 2017–2022 (jointly held between DOC and MPI)	Ministry for Primary Industries	Primary Sector	1	3	7	11	3	1.5	0.5	0.5	5.5	
GDS19-08	Suicide Prevention Strategy 2006–2016	Ministry of Health	Health Sector	2	4	6.5	12.5	2	1	0.5	0.5	4	
GDS19-35	Every Life Matters – He Tapu te Oranga o ia Tangata – Suicide Prevention Strategy 2019–2029	Ministry of Health	Health Sector	2.5	2	6	10.5	3	2	1.5	0.5	7	
GDS19-46	Data and Information Strategy for Health and Disability – He Rautaki Raraunga, He Rautaki Pārongo mō te Pūnaha Hauora, Whaikaha hoki	Ministry of Health	Health Sector	3	4	6	13	3	2	1	1	7	
GDS23-04	New Zealand Sign Language Strategy 2018–2023	Ministry of Social Development	Social Services and Community Sector	1.5	2	4	7.5	2.5	2.5	2	1.5	8.5	
GDS04-06	Strategy for a Digital Public Service	Department of Internal Affairs	Finance and Government Administration Sector	3	2	5	10	3	1.5	1	1	6.5	
GDS19-05	Health of Older People Strategy	Ministry of Health	Health Sector	2.5	3.5	8	14	2	1	2	1	6	
GDS19-16	‘Ala Mo’ui – Pathways to Pacific Health and Wellbeing 2014–2018	Ministry of Health	Health Sector	2.5	3.5	5	11	3	2	1.5	0.5	7	
GDS02-10	Te Kaweka Takohaka mō te Hoiho 2019–2029 (jointly held between DOC and MPI)	Department of Conservation	Environment Sector	1.5	3.5	7	12	2	2.5	2	2.5	9	
GDS12-17	Te Kaweka Takohaka mō te Hoiho 2019–2029 (jointly held between DOC and MPI)	Ministry for Primary Industries	Primary Sector	1.5	3.5	7	12	2	2.5	2	2.5	9	
GDS15-19	Responsibly Delivering Value: A Minerals and Petroleum Resource Strategy for Aotearoa New Zealand 2019–2029	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	3	1.5	7	11.5	3	1	2.5	0.5	7	
GDS19-03	Primary Health Care Strategy	Ministry of Health	Health Sector	1.5	2.5	3.5	7.5	1.5	2.5	2	2	8	
GDS23-15	Working Matters: An Action Plan to ensure disabled people and people with health conditions have an equal opportunity to access employment	Ministry of Social Development	Social Services and Community Sector	3	2.5	4	9.5	2	1	0	0	3	

TABLE 1: GOVERNMENT DEPARTMENT STRATEGIES BY SCORE AND RANK (HIGHEST TO LOWEST)

Score																		Total score	Rank out of 221 GDSs
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (/8)	3.2 (/4)	3.3 (/4)	Total (/16)	4.1 (/4)	4.2 (/4)	4.3 (/4)	4.4 (/4)	Total (/16)	5.1 (/4)	5.2 (/4)	5.3 (/4)	5.4 (/4)	Total (/16)	6.1 (/4)	6.2 (/4)	6.3 (/4)	Total (/12)		
3.5	2	2.5	8	2	0	3.5	0	5.5	4	4	3	4	15	1.5	0	0	1.5	49	65=
5	1.5	1.5	8	2.5	1.5	2.5	3	9.5	2	2	1.5	1.5	7	0.5	0	0	0.5	49	65=
3.5	2	2.5	8	2	0	3.5	0	5.5	4	4	3	4	15	1.5	0	0	1.5	49	65=
5	1.5	3.5	10	2.5	1.5	1.5	2	7.5	3	0.5	1.5	1	6	3	0	0	3	49	65=
4	3.5	1	8.5	2	2	2	2.5	8.5	1	3.5	2	2.5	9	4	0	0	4	49	65=
6	1	3	10	3	1	2	2.5	8.5	2.5	2.5	2	0.5	7.5	1	0	0	1	48.5	71=
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	71=
6.5	3	1	10.5	3	2.5	2.5	0.5	8.5	3	0	0	0	3	3	0	0	3	48.5	71=
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	71=
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	71=
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	71=
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	71=
5	1.5	3.5	10	3.5	1	2.5	0.5	7.5	3	1.5	2.5	2.5	9.5	1.5	0	3	4.5	48	78=
4	2.5	1.5	8	3.5	1	2	0.5	7	1	0	2	1	4	3	0	6	9	48	78=
7	4	2.5	13.5	3	0	2	0	5	3	0	0.5	0	3.5	4	0	0	4	48	78=
6	2	1	9	2.5	2	2	0.5	7	3	1.5	1	0	5.5	3	0	6	9	47.5	81=
5.5	2.5	3	11	3	3	3	2.5	11.5	2	0.5	2.5	0.5	5.5	0	0	3	3	47.5	81=
7	2	1.5	10.5	3.5	2	2	2	9.5	2.5	0.5	0	0	3	3.5	0	0	3.5	47.5	81=
2	2.5	2.5	7	3.5	1	2	0	6.5	4	1	2.5	3.5	11	1	0	6	7	47.5	81=
7	1.5	3.5	12	3.5	2	2	0	7.5	1	1.5	3	3.5	9	2	0	0	2	47	85=
7	1.5	3.5	12	3.5	2	2	0	7.5	1	1.5	3	3.5	9	2	0	0	2	47	85=
4	3.5	1.5	9	3	2.5	2.5	1	9	1	2.5	2.5	3	9	3.5	0	0	3.5	47	85=
8	2.5	1	11.5	2.5	1.5	2	0.5	6.5	3	2.5	2.5	1.5	9.5	2	0	0	2	47	85=
5.5	2	1	8.5	4	2.5	1	3	10.5	3	1	1	0.5	5.5	2.5	0	0	2.5	47	85=
4	2	3.5	9.5	2	1	1.5	0	4.5	2	3	3	3.5	11.5	2.5	0	3	5.5	47	85=
4	1.5	1.5	7	2	0.5	3	1.5	7	4	1	1	1	7	3	0	6	9	46.5	91=
4.5	2.5	2.5	9.5	2.5	1	1.5	0	5	3	2	3.5	2	10.5	1.5	0	0	1.5	46.5	91=
6	3.5	3.5	13	3.5	1.5	2.5	1.5	9	2.5	0.5	1.5	0	4.5	2	0	0	2	46.5	91=
6	1.5	2.5	10	3	2.5	0	1.5	7	2	0.5	1	2.5	6	2	0	0	2	46	94=
6	1.5	2.5	10	3	2.5	0	1.5	7	2	0.5	1	2.5	6	2	0	0	2	46	94=
7	2.5	2	11.5	3	1	3	1	8	3	0	1	1.5	5.5	2.5	0	0	2.5	46	94=
5.5	2.5	1.5	9.5	3	1	2.5	1	7.5	2	1	2	0.5	5.5	2	0	6	8	46	94=
4	3	3	10	3.5	2.5	2	0.5	8.5	3	1.5	2	1.5	8	0.5	0	6	6.5	45.5	98

GDS number	Title of strategy	Government department	Government sector	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (/4)	2.2 (/4)	2.3 (/4)	2.4 (/4)	Total (/16)	
GDS13-04	Clean Healthy Air for All New Zealanders	Ministry for the Environment	Environment Sector	1.5	4	5	10.5	4	0.5	2	0	6.5	
GDS17-03	International Education Strategy – He Rautaki Mātauranga A Ao 2018–2030	Ministry of Education	Education and Workforce Sector	2.5	2	2.5	7	2	1	1.5	0	4.5	
GDS19-28	Influenza Pandemic Plan: A framework for action	Ministry of Health	Health Sector	2	3.5	7	12.5	3	1.5	2.5	1	8	
GDS23-14	Elder Abuse in Aotearoa 2020	Ministry of Social Development	Social Services and Community Sector	2.5	2.5	6	11	3	3.5	3.5	2.5	12.5	
GDS30-02	Government Data Strategy and Roadmap 2021	Statistics New Zealand	Finance and Government Administration Sector	1	0	4	5	1	3	1	1	6	
GDS15-06	He Whare Āhuru He Oranga Tāngata – The Māori Housing Strategy	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	3	2	6	11	3	0.5	2.5	0.5	6.5	
GDS25-01	Information Management Strategy 2021–2024	New Zealand Customs Service	External Sector	3.5	0.5	7.5	11.5	3	3	2	2	10	
GDS02-09	National Plan of Action – Seabirds 2020 (jointly held between DOC and MPI)	Department of Conservation	Environment Sector	1	3.5	4	8.5	2	1.5	0	0	3.5	
GDS15-18	Economic Plan for a Productive, Sustainable and Inclusive Economy	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	3	2	6	11	2	2	2	0	6	
GDS19-01	Reduced Waiting Times for Public Hospital Elective Services	Ministry of Health	Health Sector	3	3	7	13	2	3	2.5	1	8.5	
GDS22-04	Māori Housing Investment Strategy 2018–19 to 2020–21	Ministry of Māori Development—Te Puni Kōkiri	Māori Affairs Sector	3	2.5	6	11.5	3.5	1	3.5	1.5	9.5	
GDS04-08	Regulatory Services Group Strategy 2021–2026	Department of Internal Affairs	Finance and Government Administration Sector	2	3.5	4	9.5	3	1.5	1	0	5.5	
GDS19-22	Living Well with Diabetes 2015–2020	Ministry of Health	Health Sector	3	3.5	7	13.5	2.5	1.5	2	2	8	
GDS19-30	Where I Live; How I Live – Disability Support Services Community Residential Support Services Strategy 2018 to 2020	Ministry of Health	Health Sector	2.5	3	4	9.5	3	3	2	0	8	
GDS23-06	Family Violence Funding Approach	Ministry of Social Development	Social Services and Community Sector	2	4	8	14	2.5	3.5	3.5	3.5	13	
GDS28-02	Open Government Partnership: National Action Plan 2016–18	Public Service Commission	Finance and Government Administration Sector	2.5	1.5	4	8	2	2	0.5	0	4.5	
GDS02-03	Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DOC and MfE)	Department of Conservation	Environment Sector	2	2	6	10	3	1	0.5	2	6.5	
GDS13-01	Urban Design Protocol	Ministry for the Environment	Environment Sector	3.5	2	5	10.5	2	2	1.5	0.5	6	
GDS13-05	Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DOC and MfE)	Ministry for the Environment	Environment Sector	2	2	6	10	3	1	0.5	2	6.5	
GDS15-03	Strategy to 2040: He kai kei au ringa – The Crown-Māori Economic Growth Partnership	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	4	2.5	4	10.5	2.5	1	1	0.5	5	
GDS19-18	Cancer Plan 2015–2018	Ministry of Health	Health Sector	3.5	2.5	5.5	11.5	3	1.5	4	1	9.5	
GDS19-24	Pharmacy Action Plan 2016 to 2020	Ministry of Health	Health Sector	3.5	3	5	11.5	2.5	1.5	1	1	6	
GDS24-04	Taking Flight: An Aviation System for the Automated Age [Drone Integration Paper]	Ministry of Transport	Economic Development and Infrastructure Sector	4	2.5	5	11.5	2	0.5	0.5	0	3	
GDS03-04	Our Alcohol and Other Drug Strategy – Ara Poutama Aotearoa Strategy 2021–2026	Department of Corrections	Justice Sector	3	2	6	11	3.5	0.5	1.5	0	5.5	
GDS15-11	Health Research Strategy 2017–2027 (jointly held between MoH and MBIE)	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	0	0	3	3	3	1	2.5	0	6.5	
GDS15-16	Small Business Strategy	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	3	3.5	5	11.5	3	3	1.5	2.5	10	
GDS15-22	Combatting Modern Forms of Slavery 2020–25	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	3	0	6.5	9.5	3	1	2	2.5	8.5	
GDS19-26	Health Research Strategy 2017–2027 (jointly held between MoH and MBIE)	Ministry of Health	Health Sector	0	0	3	3	3	1	2.5	0	6.5	
GDS15-08	Pacific Economic Strategy 2015–2021	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	3	2	5	10	1.5	1.5	1	0	4	
GDS23-18	Better Later Life Action Plan – He Oranga Kaumātua: Action plan 2021–2024	Ministry of Social Development	Social Services and Community Sector	1	1	4	6	1	0	3.5	0	4.5	
GDS04-03	Digital Inclusion Blueprint – Te Mahere mō te Whakaurunga Matihiko	Department of Internal Affairs	Finance and Government Administration Sector	2.5	3.5	7	13	2	2.5	0.5	1.5	6.5	
GDS15-02	Energy Strategy 2011–2021	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	4	2.5	5	11.5	2.5	0.5	3	1	7	
GDS18-09	Gender Action Plan 2021–2025	Ministry of Foreign Affairs and Trade	External Sector	1	1	6	8	2	0.5	2.5	0	5	
GDS19-17	He Korowai Oranga – Māori Health Strategy	Ministry of Health	Health Sector	2.5	2	4	8.5	3	1	1.5	0	5.5	
GDS23-01	Youth Development Strategy Aotearoa	Ministry of Social Development	Social Services and Community Sector	3	3	5.5	11.5	3	2	0.5	0.5	6	
GDS23-17	Social Sector Commissioning	Ministry of Social Development	Social Services and Community Sector	2	1.5	5	8.5	3.5	1	3	3	10.5	

TABLE 1: GOVERNMENT DEPARTMENT STRATEGIES BY SCORE AND RANK (HIGHEST TO LOWEST)

Score																		Total score	Rank out of 221 GDSs
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (/8)	3.2 (/4)	3.3 (/4)	Total (/16)	4.1 (/4)	4.2 (/4)	4.3 (/4)	4.4 (/4)	Total (/16)	5.1 (/4)	5.2 (/4)	5.3 (/4)	5.4 (/4)	Total (/16)	6.1 (/4)	6.2 (/4)	6.3 (/4)	Total (/12)		
2	2.5	3	7.5	0.5	3	2	0	5.5	3	3	3	2	11	4	0	0	4	45	99=
4.5	2.5	3.5	10.5	3	1	1	1	6	3	1.5	0	0	4.5	0.5	6	6	12.5	45	99=
2	2.5	0.5	5	2.5	3.5	2	2	10	4	2	1	0.5	7.5	2	0	0	2	45	99=
3	2.5	0	5.5	2	2.5	3	1.5	9	0	0	0	1	1	3	0	3	6	45	99=
5	2	2	9	3	0	2	0	5	4	3	1	2.5	10.5	3.5	0	6	9.5	45	99=
7	3	2.5	12.5	3.5	1.5	2.5	0.5	8	1.5	2	2	0	5.5	1	0	0	1	44.5	104=
4.5	3.5	3	11	3	0	2	0	5	0.5	1.5	0	2	4	3	0	0	3	44.5	104=
4	0.5	3.5	8	3.5	3	3	0	9.5	2	3	3.5	4	12.5	2	0	0	2	44	106=
6	2	2	10	2.5	1	0	1	4.5	3	2	3.5	0	8.5	1	0	3	4	44	106=
5	3	2	10	3	3	2	0.5	8.5	2.5	0	1	0	3.5	0.5	0	0	0.5	44	106=
4	2	2.5	8.5	3	1.5	2	1	7.5	3	0.5	2	0.5	6	1	0	0	1	44	106=
4	1	4	9	4	2	2	1.5	9.5	3	0	1	0	4	3	3	0	6	43.5	110=
4	2.5	3.5	10	3	1	2	0.5	6.5	3	0	0.5	0	3.5	2	0	0	2	43.5	110=
6.5	3.5	2.5	12.5	2.5	1.5	1.5	2	7.5	1.5	0	1	0	2.5	3.5	0	0	3.5	43.5	110=
3	3.5	1	7.5	1	1.5	2	2	6.5	0	0	1	0	1	1.5	0	0	1.5	43.5	110=
4	1.5	3.5	9	3	1	0.5	0.5	5	3.5	0.5	3	1	8	3	0	6	9	43.5	110=
6	2	1.5	9.5	3.5	1	1	0.5	6	3	2	1.5	2	8.5	2.5	0	0	2.5	43	115=
4	2.5	2	8.5	1.5	0.5	1.5	1.5	5	2.5	3	3.5	3	12	1	0	0	1	43	115=
6	2	1.5	9.5	3.5	1	1	0.5	6	3	2	1.5	2	8.5	2.5	0	0	2.5	43	115=
6	2.5	3	11.5	2.5	2	2	0.5	7	2.5	2	1.5	2	8	1	0	0	1	43	115=
2	2	3.5	7.5	2.5	0.5	3	1	7	2.5	1	1.5	0	5	2.5	0	0	2.5	43	115=
6	3	3	12	3	1.5	1.5	0.5	6.5	3.5	0.5	1	0	5	1.5	0	0	1.5	42.5	120=
4	1	2.5	7.5	0.5	1.5	2	1.5	5.5	2	0	0	1	3	0	6	6	12	42.5	120=
4	2	2	8	3.5	2	3	0	8.5	3	0.5	1	2	6.5	2.5	0	0	2.5	42	122=
7	3	3	13	4	0	2	0	6	4	4	3.5	0	11.5	2	0	0	2	42	122=
2	3	2	7	2.5	2	0	1	5.5	3	1	1.5	1	6.5	1.5	0	0	1.5	42	122=
5	4	2	11	3.5	0	2	0	5.5	2.5	1	0	0	3.5	4	0	0	4	42	122=
7	3	3	13	4	0	2	0	6	4	4	3.5	0	11.5	2	0	0	2	42	122=
6	2.5	3	11.5	3.5	1	3	0	7.5	1.5	1.5	2.5	1	6.5	2	0	0	2	41.5	127=
4	3	3	10	3	1	1	0	5	3	4	4	3	14	2	0	0	2	41.5	127=
6	2.5	1.5	10	1	2.5	0	0.5	4	3	0.5	1.5	1.5	6.5	1	0	0	1	41	129=
6	2	2.5	10.5	3	1	2.5	1	7.5	2	0.5	0	0	2.5	2	0	0	2	41	129=
4	3	2	9	3	0.5	1	0	4.5	0	0	0	0	0	2	6	6	14	40.5	131=
5	3	0.5	8.5	1.5	0.5	1.5	0	3.5	1	0.5	3	1	5.5	3	0	6	9	40.5	131=
4	4	1.5	9.5	2.5	2	3	0	7.5	3	1	0	0.5	4.5	1.5	0	0	1.5	40.5	131=
2	1	1.5	4.5	2.5	1	2	1.5	7	3	0	1	0	4	3	0	3	6	40.5	131=

GDS number	Title of strategy	Government department	Government sector	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (/4)	2.2 (/4)	2.3 (/4)	2.4 (/4)	Total (/16)	
GDS15-14	Government Tourism Strategy (jointly held between DOC and MBIE)	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	3.5	1.5	5	10	3	1	1	1	1	6
GDS04-02	Archives 2057 Strategy	Department of Internal Affairs	Finance and Government Administration Sector	2.5	3	3.5	9	2	2.5	1	0.5	0.5	6
GDS19-36	Planned Care Strategic Approach: 2019-2024	Ministry of Health	Health Sector	2.5	3	5	10.5	2	3	2	2.5	2.5	9.5
GDS18-01	Opening Doors to China: New Zealand's 2015 Vision	Ministry of Foreign Affairs and Trade	External Sector	4	2	6	12	3	0.5	2	0	0	5.5
GDS19-29	Whāia Te Ao Mārama 2018 to 2022 – The Māori Disability Action Plan	Ministry of Health	Health Sector	2.5	0.5	4.5	7.5	2.5	0	1	0	0	3.5
GDS23-11	Campaign for Action on Family Violence: Framework for change 2019-2023	Ministry of Social Development	Social Services and Community Sector	1	1.5	5	7.5	3	0.5	2	0	0	5.5
GDS03-02	Change Lives Shape Futures: Investing in better mental health for offenders	Department of Corrections	Justice Sector	2	2	5.5	9.5	3.5	2	3	1	1	9.5
GDS12-02	Harvest Strategy Standard for New Zealand Fisheries	Ministry for Primary Industries	Primary Sector	1	4	3	8	1.5	0	1.5	1	1	4
GDS12-11	Essential Freshwater (jointly held between MPI and MfE)	Ministry for Primary Industries	Primary Sector	1	3	6	10	2.5	1.5	2	0	0	6
GDS13-06	Our Science Strategy – Rautaki Pūtaiao	Ministry for the Environment	Environment Sector	2	2	2	6	2.5	2	1	1.5	1.5	7
GDS13-07	Essential Freshwater (jointly held between MPI and MfE)	Ministry for the Environment	Environment Sector	1	3	6	10	2.5	1.5	2	0	0	6
GDS21-01	Our Māori Strategy – Te Haerenga	Ministry of Justice	Justice Sector	2.5	1	3	6.5	3	1.5	0	0	0	4.5
GDS28-01	Leadership Strategy for the State Services	Public Service Commission	Finance and Government Administration Sector	2.5	2.5	5.5	10.5	2	1.5	2	0.5	0.5	6
GDS13-03	Waste Strategy	Ministry for the Environment	Environment Sector	2.5	1.5	3	7	1.5	0.5	1	0.5	0.5	3.5
GDS23-05	Te Pae Tata Māori Strategy and Action Plan	Ministry of Social Development	Social Services and Community Sector	2.5	1	2	5.5	1.5	1.5	0	0	0	3
GDS02-01	Subantarctic Islands Research Strategy	Department of Conservation	Environment Sector	1.5	3	5	9.5	2	1.5	1.5	2	2	7
GDS17-09	Statement of National Education and Learning Priorities	Ministry of Education	Education and Workforce Sector	1	1	2	4	2.5	0.5	3	0	0	6
GDS23-03	Employment and Social Outcomes Investment Strategy	Ministry of Social Development	Social Services and Community Sector	2	3	2	7	1.5	2	2.5	0.5	0.5	6.5
GDS09-03	He Whāriki Maurua – Business with Māori Strategy 2013-2017	Land Information New Zealand	Primary Sector	2.5	0.5	4	7	2.5	0.5	1.5	0.5	0.5	5
GDS15-24	Advanced Manufacturing ITP Scope	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	3.5	0	6.5	10	1	2	1	1	1	5
GDS17-07	Te Rautaki Mātauranga Māori – The Māori Education Strategy	Ministry of Education	Education and Workforce Sector	1.5	1.5	4	7	2	0	1	0.5	0.5	3.5
GDS19-10	Ambulance Service Strategy	Ministry of Health	Health Sector	2.5	2	6	10.5	3	2	1.5	2	2	8.5
GDS19-19	Disability Support Services Strategic Plan 2014-2018	Ministry of Health	Health Sector	3	1.5	2	6.5	3	1	2	0.5	0.5	6.5
GDS19-20	Implementing Medicines New Zealand 2015-2020	Ministry of Health	Health Sector	3	2.5	4	9.5	3	1.5	1	0	0	5.5
GDS19-21	Cancer Health Information Strategy	Ministry of Health	Health Sector	2	2	4	8	2	1.5	0	1.5	1.5	5
GDS19-38	COVID-19 Health and Disability System Response Plan	Ministry of Health	Health Sector	1.5	3.5	6	11	2	0.5	1	0.5	0.5	4
GDS32-02	He Puna Hao Pātiki – 2018 Investment Statement: Investing for Wellbeing	The Treasury	Finance and Government Administration Sector	3.5	3	4	10.5	2.5	3	3	1	1	9.5
GDS18-02	ASEAN Partnership: One Pathway to Ten Nations	Ministry of Foreign Affairs and Trade	External Sector	3	2	5	10	3	2	2	0	0	7
GDS18-04	Our People Strategy	Ministry of Foreign Affairs and Trade	External Sector	2.5	0.5	3	6	2.5	1.5	0	0.5	0.5	4.5
GDS15-23	Building for the Future: Building System Regulatory Strategy	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	1.5	1.5	3	6	2	1.5	0.5	0	0	4
GDS17-10	Tertiary Education Strategy	Ministry of Education	Education and Workforce Sector	1	1	2	4	2.5	0.5	2	0	0	5
GDS18-03	Advancing with Australia: New Zealand Inc Australia strategy	Ministry of Foreign Affairs and Trade	External Sector	4	2	4	10	3.5	1	2	0.5	0.5	7
GDS18-10	Child & Youth Well-Being Strategic Action Plan 2021-2025	Ministry of Foreign Affairs and Trade	External Sector	1	1	5	7	2.5	0	2	0	0	4.5
GDS19-04	Sexual and Reproductive Health Strategy – Phase One	Ministry of Health	Health Sector	1.5	4	6	11.5	2	1.5	1.5	0.5	0.5	5.5
GDS19-06	Youth Health: A Guide to Action	Ministry of Health	Health Sector	2	3.5	5	10.5	2	1	1	1	1	5
GDS23-07	Pacific Prosperity: Our People, Our Solutions, Our Future	Ministry of Social Development	Social Services and Community Sector	2	0	2	4	2.5	1	0	0	0	3.5
GDS12-04	Aquaculture Strategy and Five-year Action Plan to Support Aquaculture	Ministry for Primary Industries	Primary Sector	2.5	1.5	3.5	7.5	2.5	0.5	1.5	0	0	4.5
GDS12-05	Animal Welfare Matters	Ministry for Primary Industries	Primary Sector	1.5	2.5	5.5	9.5	2	1.5	0.5	0	0	4

TABLE 1: GOVERNMENT DEPARTMENT STRATEGIES BY SCORE AND RANK (HIGHEST TO LOWEST)

Score																		Total score	Rank out of 221 GDSs
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (/8)	3.2 (/4)	3.3 (/4)	Total (/16)	4.1 (/4)	4.2 (/4)	4.3 (/4)	4.4 (/4)	Total (/16)	5.1 (/4)	5.2 (/4)	5.3 (/4)	5.4 (/4)	Total (/16)	6.1 (/4)	6.2 (/4)	6.3 (/4)	Total (/12)		
6	1.5	1.5	9	3.5	1	2	1.5	8	2	2	2	1	7	0	0	0	0	40	135
7	1	2.5	10.5	2	0.5	1	0	3.5	1.5	0	1.5	0	3	1.5	6	0	7.5	39.5	136=
4	1.5	1	6.5	3	1.5	2	1.5	8	1	0	0.5	0.5	2	3	0	0	3	39.5	136=
4	3	3	10	4	0.5	2	0	6.5	3	0	0	0	3	2	0	0	2	39	138=
5	2	1	8	2.5	1	1.5	0	5	1.5	1.5	0	0	3	3	3	6	12	39	138=
4	3	2.5	9.5	3.5	1	2	0	6.5	3	0.5	0.5	0	4	3	0	3	6	39	138=
4	2.5	1.5	8	2	1	1	0.5	4.5	2	0.5	0	0	2.5	1.5	0	3	4.5	38.5	141=
6	2	0	8	3	1	2	4	10	3.5	0	0	2.5	6	2.5	0	0	2.5	38.5	141=
4	1	2	7	2	2	2	1	7	4	2	1	1	8	0.5	0	0	0.5	38.5	141=
3	2	1	6	2.5	1.5	1.5	0.5	6	2.5	0	1.5	1.5	5.5	2	6	0	8	38.5	141=
4	1	2	7	2	2	2	1	7	4	2	1	1	8	0.5	0	0	0.5	38.5	141=
3.5	2	1	6.5	2.5	0.5	1.5	0.5	5	2	0.5	0	0.5	3	1	6	6	13	38.5	141=
3	2.5	2	7.5	1.5	1.5	2	1	6	2	0	0.5	0	2.5	0	3	3	6	38.5	141=
3	1	0	4	1.5	0.5	1.5	1.5	5	2	0	1	0	3	3.5	6	6	15.5	38	148
4	3	2	9	2	0	1	0.5	3.5	3	0	0.5	0.5	4	0	6	6	12	37	149
3	0.5	0.5	4	1	1.5	2.5	1.5	6.5	2	1	1.5	3	7.5	2	0	0	2	36.5	150=
2	3	0.5	5.5	3	0.5	2	0	5.5	1	0.5	0.5	0	2	1.5	6	6	13.5	36.5	150=
3.5	3	1	7.5	2.5	1	2	1	6.5	2.5	0.5	2.5	2.5	8	1	0	0	1	36.5	150=
4	2	1	7	2.5	2	2.5	0.5	7.5	2.5	1	0	0	3.5	0	6	0	6	36	153=
2	2	0	4	3	0	3	1	7	0	0	0	0	0	1	3	6	10	36	153=
4	1.5	2	7.5	2	1	1	0.5	4.5	2	1	0.5	0.5	4	0.5	3	6	9.5	36	153=
3	1	2.5	6.5	3.5	2.5	1.5	1	8.5	0.5	0	0.5	0	1	1	0	0	1	36	153=
5	3.5	1	9.5	2.5	1	2	1	6.5	1	1	1	0.5	3.5	3.5	0	0	3.5	36	153=
4	1	2.5	7.5	3	1.5	2	0.5	7	2.5	1	1	0	4.5	2	0	0	2	36	153=
5.5	2.5	2	10	2	0	2.5	0	4.5	2.5	2	2	0	6.5	2	0	0	2	36	153=
2	3	0.5	5.5	2.5	2	2	2	8.5	2	1	1.5	1	5.5	1.5	0	0	1.5	36	153=
3	1.5	0.5	5	0.5	1.5	1.5	1	4.5	1	1.5	1.5	0	4	2.5	0	0	2.5	36	153=
4	1.5	3.5	9	3	0.5	2	1	6.5	3	0	0	0	3	0	0	0	0	35.5	162=
2.5	3	1.5	7	2.5	1	1.5	0	5	1	0	0	0	1	0	6	6	12	35.5	162=
4	1.5	2.5	8	2.5	1.5	0	2	6	2	0.5	1.5	1	5	0	0	6	6	35	164
2	3	0.5	5.5	3	0.5	2	0	5.5	1	0	0	0	1	1.5	6	6	13.5	34.5	165=
4	2	2	8	3	0.5	2	0	5.5	3	0	0	0	3	1	0	0	1	34.5	165=
4	2.5	1.5	8	2.5	1	1	0	4.5	2	1	0.5	0	3.5	1	0	6	7	34.5	165=
3	2	1.5	6.5	3	1	1.5	0	5.5	2	0	0	0	2	3.5	0	0	3.5	34.5	165=
3	2	2	7	3	1.5	1.5	0	6	2	0.5	1	0	3.5	2.5	0	0	2.5	34.5	165=
4	2	0	6	2	0.5	1	0	3.5	3	0	0.5	0	3.5	1	6	6	13	33.5	170
4	0.5	4	8.5	3.5	1	1.5	1	7	2.5	1.5	1	0	5	0.5	0	0	0.5	33	171=
3	1.5	1.5	6	1	2	1.5	1	5.5	1	0	0	0	1	1	6	0	7	33	171=

GDS number	Title of strategy	Government department	Government sector	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (/4)	2.2 (/4)	2.3 (/4)	2.4 (/4)	Total (/16)	
GDS15-13	Technical Barriers to Trade (TBT) Strategy	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	2	2.5	7	11.5	2.5	0.5	0.5	0	3.5	
GDS19-33	National Syphilis Action Plan	Ministry of Health	Health Sector	1.5	2.5	7	11	1.5	0.5	1	1	4	
GDS24-03	Framework for Shaping our Transport System	Ministry of Transport	Economic Development and Infrastructure Sector	2.5	3.5	3	9	2	1	1.5	1	5.5	
GDS27-04	Future Direction Action Plan	Oranga Tamariki—Ministry for Children	Social Services and Community Sector	1	0.5	4	5.5	2	0.5	2	0.5	5	
GDS04-07	Three Waters Reform Programme	Department of Internal Affairs	Finance and Government Administration Sector	1.5	2	4	7.5	1	0	2.5	1.5	5	
GDS09-02	Positioning Strategy 2014	Land Information New Zealand	Primary Sector	3	2.5	2.5	8	2	2.5	1.5	0.5	6.5	
GDS12-12	National Blue Cod Strategy	Ministry for Primary Industries	Primary Sector	1.5	3	5.5	10	1.5	1	0.5	0	3	
GDS18-11	Human Rights Strategic Action Plan for International Development Cooperation 2021-2025	Ministry of Foreign Affairs and Trade	External Sector	1	1.5	4	6.5	3	0.5	2.5	0	6	
GDS12-14	Food Safety 2019-2024	Ministry for Primary Industries	Primary Sector	2.5	3.5	5	11	2.5	1.5	1	0	5	
GDS19-45	Data and Information Strategy for Health and Disability: Roadmap 2021-2024	Ministry of Health	Health Sector	2	2.5	2	6.5	2	2.5	0.5	1	6	
GDS23-09	Disability Action Plan 2019-2023	Ministry of Social Development	Social Services and Community Sector	1	0	2	3	1.5	0.5	1	1.5	4.5	
GDS15-01	Vision Mātauranga	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	3.5	1.5	4	9	2.5	1	1.5	1	6	
GDS19-09	Medicines New Zealand	Ministry of Health	Health Sector	2	2.5	3	7.5	2	1.5	1.5	1	6	
GDS15-17	Our Employment Strategy	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	2.5	2	6	10.5	2	1	2.5	0	5.5	
GDS20-02	Public Housing Plan 2021-2024	Ministry of Housing and Urban Development	Social Services and Community Sector	2	1	4	7	2	0	2	0	4	
GDS24-05	Hei Arataki - Ministry of Transport Māori Strategy	Ministry of Transport	Economic Development and Infrastructure Sector	0.5	0.5	3	4	2.5	1	0.5	0	4	
GDS09-05	Crown Property Strategy	Land Information New Zealand	Primary Sector	2.5	1.5	2	6	2	1	2	0	5	
GDS19-42	Kaiāwhina Workforce Action Plan	Ministry of Health	Health Sector	2.5	1.5	2	6	2	2	0.5	1	5.5	
GDS24-01	National Airspace Policy of New Zealand	Ministry of Transport	Economic Development and Infrastructure Sector	3	2	4	9	1.5	0	1	0.5	3	
GDS17-02	International Student Wellbeing Strategy	Ministry of Education	Education and Workforce Sector	1	1.5	2.5	5	1.5	0	1.5	0	3	
GDS19-13	Suicide Prevention Action Plan 2013-2016	Ministry of Health	Health Sector	1	2.5	3.5	7	1.5	1	0	0.5	3	
GDS06-01	Pacific Strategy: Driving success for Pacific learners 2019-2022	Education Review Office	Education and Workforce Sector	2	1	4	7	1.5	0.5	0	0.5	2.5	
GDS17-08	Te Rautaki mā te Reo Māori i roto i te Mātauranga - The Māori language in education strategy	Ministry of Education	Education and Workforce Sector	2	0	0	2	1	0	1	0	2	
GDS03-01	National Historic Heritage Strategy 2013	Department of Corrections	Justice Sector	2	2.5	5	9.5	0.5	0	1.5	1	3	
GDS04-01	Te Huri Mōhiotanga Hei Uara: Ngā Tohutohu Rautaki Ki 2030 - Turning Knowledge into Value: Strategic Directions to 2030	Department of Internal Affairs	Finance and Government Administration Sector	1.5	0.5	4	6	2	1	1	0	4	
GDS13-09	Sustainability Strategy	Ministry for the Environment	Environment Sector	1	0	0	1	1	0	0.5	0	1.5	
GDS18-08	Trade Recovery Strategy	Ministry of Foreign Affairs and Trade	External Sector	2.5	1	2	5.5	2.5	0	1.5	0	4	
GDS02-05	National Compliance Strategy 2017-2020	Department of Conservation	Environment Sector	1	2.5	2	5.5	2.5	0.5	1.5	0	4.5	
GDS05-04	Countering terrorism and violent extremism: National strategy overview	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector	0.5	2	2	4.5	2	1.5	0	0	3.5	
GDS15-12	Health and Safety at Work Strategy 2018-2028	Ministry of Business, Innovation and Employment	Education and Workforce Sector	1	1.5	4	6.5	1.5	0.5	0	0	2	
GDS18-06	International Cooperation for Effective Sustainable Development (ICESD) [Policy Statement]	Ministry of Foreign Affairs and Trade	External Sector	1	1	2	4	1.5	0	0.5	0	2	
GDS04-04	National Library of New Zealand Digitisation Plan 2019-2022	Department of Internal Affairs	Finance and Government Administration Sector	2	0	2	4	1.5	1	0.5	1	4	
GDS09-04	Topographic Strategy	Land Information New Zealand	Primary Sector	2.5	1	2	5.5	1	0.5	1	0.5	3	
GDS19-41	Tā Tātau Rautaki - Our Strategy	Ministry of Health	Health Sector	1.5	0.5	0	2	1.5	0	0.5	0	2	
GDS27-01	Children's Action Plan	Oranga Tamariki—Ministry for Children	Social Services and Community Sector	0.5	1.5	2	4	2	0.5	1	0	3.5	
GDS15-04	Refugee Settlement: Resettlement Strategy	Ministry of Business, Innovation and Employment	Education and Workforce Sector	1.5	0	3.5	5	1	0	0.5	0	1.5	
GDS02-12	Critical Ecosystem Pressures on Freshwater Environments (CRESP) 4 year research strategy	Department of Conservation	Environment Sector	1.5	1.5	4	7	3.5	3	0.5	0	7	
GDS18-07	India - New Zealand 2025: Investing in the Relationship	Ministry of Foreign Affairs and Trade	External Sector	2.5	1	2	5.5	2.5	0.5	1	0	4	

TABLE 1: GOVERNMENT DEPARTMENT STRATEGIES BY SCORE AND RANK (HIGHEST TO LOWEST)

Score																		Total score	Rank out of 221 GDSs
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (/8)	3.2 (/4)	3.3 (/4)	Total (/16)	4.1 (/4)	4.2 (/4)	4.3 (/4)	4.4 (/4)	Total (/16)	5.1 (/4)	5.2 (/4)	5.3 (/4)	5.4 (/4)	Total (/16)	6.1 (/4)	6.2 (/4)	6.3 (/4)	Total (/12)		
2	1.5	0.5	4	2.5	1.5	2	1.5	7.5	2	1	2	0.5	5.5	1	0	0	1	33	171=
2	2.5	2	6.5	2	0.5	2	0.5	5	2	0.5	1	2	5.5	1	0	0	1	33	171=
7	1.5	0.5	9	2.5	1.5	1.5	2	7.5	1	0.5	0.5	0	2	0	0	0	0	33	171=
2	2.5	2.5	7	3	0.5	0	0	3.5	0	0.5	1	1	2.5	0.5	6	3	9.5	33	171=
2	1	1.5	4.5	2	0.5	1	2.5	6	0	0	0	0	0	0.5	3	6	9.5	32.5	177
2	2.5	2	6.5	3.5	1	1	0.5	6	2.5	0.5	0	0	3	2	0	0	2	32	178
2	1	1.5	4.5	2.5	2	1.5	0.5	6.5	3	0	2	0.5	5.5	2	0	0	2	31.5	179=
4	3.5	1.5	9	2.5	0.5	1	0	4	1	0	0	0	1	2	0	3	5	31.5	179=
3	1.5	0.5	5	2.5	1	2	1	6.5	3	0	0.5	0	3.5	0	0	0	0	31	181=
0	1.5	2	3.5	3	3	2	0.5	8.5	2	0.5	0.5	3	6	0.5	0	0	0.5	31	181=
1	1.5	1	3.5	1.5	0	1	0	2.5	2	2	3.5	1	8.5	3	0	6	9	31	181=
5	2.5	1	8.5	1.5	0.5	1.5	0.5	4	1	0	0	0	1	2	0	0	2	30.5	184=
3.5	1.5	2	7	2.5	0.5	1.5	1.5	6	1.5	0	0.5	0	2	2	0	0	2	30.5	184=
4	2.5	2	8.5	1.5	0.5	0	0	2	3	0	0.5	0	3.5	0	0	0	0	30	186=
2	2.5	2	6.5	1.5	0.5	1	0	3	2	0	0	0	2	1.5	0	6	7.5	30	186=
2	2	2	6	2.5	0	0	0	2.5	1	0	0	0	1	0	6	6	12	29.5	188
2.5	1	1.5	5	2.5	1.5	1.5	2	7.5	2	1	0.5	1	4.5	1	0	0	1	29	189=
2	2	1	5	2.5	0.5	2	0	5	1	0	0	1	2	2.5	0	3	5.5	29	189=
3	2	1	6	1.5	0	1	1.5	4	3	1	0.5	1	5.5	1.5	0	0	1.5	29	189=
3.5	2	0.5	6	2	0.5	1	0	3.5	1.5	0.5	1	0	3	2	0	6	8	28.5	192
3	2	2.5	7.5	3	0.5	1	0.5	5	3	0.5	0	0	3.5	2	0	0	2	28	193
3	2.5	1	6.5	2	1	0	0	3	0	1	1	0	2	0	3	3	6	27	194
2	2	2	6	1.5	0.5	1	0	3	2	0.5	1	0	3.5	0.5	3	6	9.5	26	195
2	1	1.5	4.5	2	1.5	1.5	0.5	5.5	1	0.5	1	0	2.5	0.5	0	0	0.5	25.5	196=
5	0.5	2	7.5	2	1	1	0	4	2	0.5	0	0	2.5	1.5	0	0	1.5	25.5	196=
3	1.5	3	7.5	1.5	0.5	0	0	2	0	0	1	0	1	0	6	6	12	25	198
2	1	0.5	3.5	2	0.5	0	0	2.5	2	0.5	0	0	2.5	0.5	0	6	6.5	24.5	199
3	0.5	1.5	5	2	0	1	1	4	2	0	1	1.5	4.5	0.5	0	0	0.5	24	200=
2	0.5	1.5	4	1.5	1	0	1	3.5	2	0.5	1	2	5.5	0	0	3	3	24	200=
2.5	1	1.5	5	1.5	1	1	0	3.5	1.5	1.5	3	1	7	0	0	0	0	24	200=
2	1	0.5	3.5	1	0.5	0	0	1.5	0	0	0	0	0	1	6	6	13	24	200=
4	1	2	7	3	1	0	0.5	4.5	0	0	1	1.5	2.5	1.5	0	0	1.5	23.5	204
2	1.5	2	5.5	3	1.5	1	0.5	6	2	0	0	0	2	0.5	0	0	0.5	22.5	205=
4	1.5	0	5.5	1	0	0	0	1	0	0	0	0	0	0	6	6	12	22.5	205=
0.5	2	2.5	5	3	1	1	0	5	2	0	2	0.5	4.5	0.5	0	0	0.5	22.5	205=
5	2	2	9	2	0	1	0.5	3.5	1.5	0	0.5	0	2	1	0	0	1	22	208
0	0	1.5	1.5	2	0	0	0	2	2	0	1.5	0	3.5	0	0	0	0	21	209=
2	1	0	3	2.5	1	2	0	5.5	3	0	0	0	3	0	0	0	0	21	209=

GDS number	Title of strategy	Government department	Government sector	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (/4)	2.2 (/4)	2.3 (/4)	2.4 (/4)	Total (/16)	
GDS19-32	National Poliomyelitis Response Plan for New Zealand	Ministry of Health	Health Sector	0.5	3.5	6	10	3.5	0	1.5	0.5	5.5	
GDS02-02	National Education Strategy 2010-2030	Department of Conservation	Environment Sector	3	0	1.5	4.5	1.5	0	0	0	1.5	
GDS28-03	Kia Toipoto – Public Service Action Plan 2021-2024	Public Service Commission	Finance and Government Administration Sector	1	0.5	4	5.5	2	0	1	0	3	
GDS13-08	Shared Interests in Freshwater	Ministry for the Environment	Environment Sector	2	0.5	2	4.5	1	1.5	0.5	0	3	
GDS12-03	Research and Science Information Standard for New Zealand Fisheries	Ministry for Primary Industries	Primary Sector	2	0.5	1	3.5	1.5	0.5	1	0	3	
GDS15-15	Conformance System Strategy	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	1	0.5	1	2.5	1	0	0	0	1	
GDS04-09	Charities Services Research Strategy 2020-2023	Department of Internal Affairs	Finance and Government Administration Sector	1	0	2	3	2.5	0	2	0	4.5	
GDS24-02	International Air Transport Policy	Ministry of Transport	Economic Development and Infrastructure Sector	2.5	1	0.5	4	2	0.5	0	0	2.5	
GDS19-15	Care Closer to Home	Ministry of Health	Health Sector	2	1	2	5	2	0	0.5	0	2.5	
GDS04-05	Office of Ethnic Communities – Strategic Framework 2020	Department of Internal Affairs	Finance and Government Administration Sector	1	1	0	2	1	0	0	0	1	
GDS15-05	Major Events Strategy: Investing in world class events	Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	1	0	0	1	1.5	0	0	0	1.5	

TABLE 1: GOVERNMENT DEPARTMENT STRATEGIES BY SCORE AND RANK (HIGHEST TO LOWEST)

Score																		Total score	Rank out of 221 GDSs
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (/8)	3.2 (/4)	3.3 (/4)	Total (/16)	4.1 (/4)	4.2 (/4)	4.3 (/4)	4.4 (/4)	Total (/16)	5.1 (/4)	5.2 (/4)	5.3 (/4)	5.4 (/4)	Total (/16)	6.1 (/4)	6.2 (/4)	6.3 (/4)	Total (/12)		
0	1.5	0	1.5	0.5	1.5	0	0.5	2.5	0	0	0	0	0	1.5	0	0	1.5	21	209=
5	2	2	9	0.5	0.5	1.5	0.5	3	1	0.5	0	0	1.5	1	0	0	1	20.5	212
0	3	0	3	2.5	0	1	0	3.5	2	0	1	0	3	2	0	0	2	20	213
2	1	1	4	1	0.5	1.5	1	4	2	0	0.5	0	2.5	0	0	0	0	18	214
2.5	0.5	1	4	1.5	1	1.5	0.5	4.5	1	0.5	1	0	2.5	0	0	0	0	17.5	215
2	0	1.5	3.5	2	0.5	0	0	2.5	2	1	1	1	5	1.5	0	0	1.5	16	216
0	1.5	1.5	3	2.5	0.5	0	0	3	0	0	1	0	1	1	0	0	1	15.5	217
2.5	0.5	0.5	3.5	0.5	1.5	1	0.5	3.5	0.5	0	0	0	0.5	0	0	0	0	14	218
2.5	1.5	0	4	0.5	0.5	0.5	0	1.5	0.5	0	0	0	0.5	0	0	0	0	13.5	219
4	2	0.5	6.5	0.5	0.5	0	0	1	0	0	0	0	0	0	0	0	0	10.5	220
3	1	1	5	1	0.5	0	0	1.5	0	0	1	0	1	0	0	0	0	10	221

Table 2: Government department strategies by rank (in department order and highest to lowest)

Government department	Government sector	Title of strategy on GDS Index	GDS number	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)	
Department of Conservation	Environment Sector	Heritage and Visitor Strategy – He Rautaki Taonga Tuku Iho, Manuhiri Tūrangī hoki	GDS02-13	2.5	2.5	4	9	3.5	2	2	0.5	8	
	Environment Sector	Te Mana o te Taiao: Aotearoa New Zealand Biodiversity Strategy 2020	GDS02-11	2	3.5	6	11.5	2	3	1.5	2	8.5	
	Environment Sector	Hector’s and Māui Dolphin Threat Management Plan 2020	GDS02-15	0.5	4	8	12.5	3.5	3	1	3	10.5	
	Environment Sector	Digital Strategy 2020: Te pae tawhiti whaia kia tata – Navigating to new horizons	GDS02-14	3.5	2	4	9.5	3.5	3	2.5	2.5	11.5	
	Environment Sector	Government Tourism Strategy (jointly held between DOC and MBIE)	GDS02-06	3.5	1.5	5	10	3	1	1	1	6	
	Environment Sector	Predator Free 2050 Strategy	GDS02-07	2	3	6	11	3	2	1.5	2	8.5	
	Environment Sector	Visitor Centre Strategy 2020–2025	GDS02-08	3	3	6	12	4	2.5	4	3	13.5	
	Environment Sector	New Zealand sea lion/rāpoka Threat Management Plan 2017–2022 (jointly held between DOC and MPI)	GDS02-04	1	3	7	11	3	1.5	0.5	0.5	5.5	
	Environment Sector	Te Kaweka Takohaka mō te Hoiho 2019–2029 (jointly held between DOC and MPI)	GDS02-10	1.5	3.5	7	12	2	2.5	2	2.5	9	
	Environment Sector	National Plan of Action Seabirds 2020 (jointly held between DOC and MPI)	GDS02-09	1	3.5	4	8.5	2	1.5	0	0	3.5	
	Environment Sector	Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DOC and MfE)	GDS02-03	2	2	6	10	3	1	0.5	2	6.5	
	Environment Sector	Subantarctic Islands Research Strategy	GDS02-01	1.5	3	5	9.5	2	1.5	1.5	2	7	
	Environment Sector	National Compliance Strategy 2017–2020	GDS02-05	1	2.5	2	5.5	2.5	0.5	1.5	0	4.5	
	Environment Sector	Critical Ecosystem Pressures on Freshwater Environments (CRESP) 4 year research strategy	GDS02-12	1.5	1.5	4	7	3.5	3	0.5	0	7	
Environment Sector	National Education Strategy 2010–2030	GDS02-02	3	0	1.5	4.5	1.5	0	0	0	1.5		
Department of Corrections	Justice Sector	Wāhine – E rere ana ki te pae hou: Women’s Strategy 2021–2025	GDS03-05	1.5	3.5	7	12	3.5	1	2.5	0.5	7.5	
	Justice Sector	Hōkai Rangī: Ara Poutama Aotearoa Strategy 2019–2024	GDS03-03	2	1	6	9	2	1	1.5	0.5	5	
	Justice Sector	Our Alcohol and Other Drug Strategy – Ara Poutama Aotearoa Strategy 2021–2026	GDS03-04	3	2	6	11	3.5	0.5	1.5	0	5.5	
	Justice Sector	Change Lives Shape Futures: Investing in better mental health for offenders	GDS03-02	2	2	5.5	9.5	3.5	2	3	1	9.5	
	Justice Sector	National Historic Heritage Strategy 2013	GDS03-01	2	2.5	5	9.5	0.5	0	1.5	1	3	
Department of Internal Affairs	Finance and Government Administration Sector	Strategy for a Digital Public Service	GDS04-06	3	2	5	10	3	1.5	1	1	6.5	
	Finance and Government Administration Sector	Regulatory Services Group Strategy 2021–2026	GDS04-08	2	3.5	4	9.5	3	1.5	1	0	5.5	
	Finance and Government Administration Sector	Digital Inclusion Blueprint – Te Mahere mō te Whakaurunga Matihiko	GDS04-03	2.5	3.5	7	13	2	2.5	0.5	1.5	6.5	
	Finance and Government Administration Sector	Archives 2057 Strategy	GDS04-02	2.5	3	3.5	9	2	2.5	1	0.5	6	
	Finance and Government Administration Sector	Three Waters Reform Programme	GDS04-07	1.5	2	4	7.5	1	0	2.5	1.5	5	
	Finance and Government Administration Sector	Te Huri Mōhio tangā Hei Uara: Ngā Tohutohu Rautaki Ki 2030 – Turning Knowledge into Value: Strategic Directions to 2030	GDS04-01	1.5	0.5	4	6	2	1	1	0	4	
	Finance and Government Administration Sector	National Library of New Zealand Digitisation Plan 2019–2022	GDS04-04	2	0	2	4	1.5	1	0.5	1	4	
	Finance and Government Administration Sector	Charities Services Research Strategy 2020–2023	GDS04-09	1	0	2	3	2.5	0	2	0	4.5	

TABLE 2: DETAILED DESCRIPTION AND SCORE BY RANK (IN DEPARTMENT ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of department
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
6	2.5	4	12.5	3.5	3	3	1.5	11	4	1	2.5	3.5	11	2	6	6	14	65.5	1
4	3	2.5	9.5	3.5	0	2	1	6.5	3	1	3.5	3.5	11	3.5	6	6	15.5	62.5	2
8	3	2.5	13.5	3.5	1	1	0.5	6	2	3	2.5	2.5	10	3.5	0	6	9.5	62.0	3
3.5	1.5	3	8	1.5	2	0	2	5.5	4	3	2	0.5	9.5	3	6	0	9	53.0	4
6	1.5	1.5	9	3.5	1	2	1.5	8	2	2	2	1	7	0	6	6	12	52.0	5
4	1.5	3.5	9	3.5	2	2	2	9.5	4	1.5	1	2	8.5	1.5	0	3	4.5	51.0	6
4	2.5	1.5	8	3.5	2.5	2	2	10	0	0	0.5	0	0.5	2	3	0	5	49.0	7
7	1.5	3.5	12	3.5	2	2	0	7.5	1	1.5	3	3.5	9	2	0	0	2	47.0	8
6	1.5	2.5	10	3	2.5	0	1.5	7	2	0.5	1	2.5	6	2	0	0	2	46.0	9
4	0.5	3.5	8	3.5	3	3	0	9.5	2	3	3.5	4	12.5	2	0	0	2	44.0	10
6	2	1.5	9.5	3.5	1	1	0.5	6	3	2	1.5	2	8.5	2.5	0	0	2.5	43.0	11
3	0.5	0.5	4	1	1.5	2.5	1.5	6.5	2	1	1.5	3	7.5	2	0	0	2	36.5	12
3	0.5	1.5	5	2	0	1	1	4	2	0	1	1.5	4.5	0.5	0	0	0.5	24.0	13
0	0	1.5	1.5	2	0	0	0	2	2	0	1.5	0	3.5	0	0	0	0	21.0	14
5	2	2	9	0.5	0.5	1.5	0.5	3	1	0.5	0	0	1.5	1	0	0	1	20.5	15
3.5	3	2.5	9	2	2	2	0	6	3	0.5	1.5	1.5	6.5	3.5	6	0	9.5	50.5	1
4	2	2	8	3	1.5	2	0.5	7	3	0.5	0.5	1	5	3.5	6	6	15.5	49.5	2
4	2	2	8	3.5	2	3	0	8.5	3	0.5	1	2	6.5	2.5	0	0	2.5	42.0	3
4	2.5	1.5	8	2	1	1	0.5	4.5	2	0.5	0	0	2.5	1.5	0	3	4.5	38.5	4
2	1	1.5	4.5	2	1.5	1.5	0.5	5.5	1	0.5	1	0	2.5	0.5	0	0	0.5	25.5	5
4	1.5	1.5	7	2	0.5	3	1.5	7	4	1	1	1	7	3	0	6	9	46.5	1
4	1	4	9	4	2	2	1.5	9.5	3	0	1	0	4	3	3	0	6	43.5	2
6	2.5	1.5	10	1	2.5	0	0.5	4	3	0.5	1.5	1.5	6.5	1	0	0	1	41.0	3
7	1	2.5	10.5	2	0.5	1	0	3.5	1.5	0	1.5	0	3	1.5	6	0	7.5	39.5	4
2	1	1.5	4.5	2	0.5	1	2.5	6	0	0	0	0	0	0.5	3	6	9.5	32.5	5
5	0.5	2	7.5	2	1	1	0	4	2	0.5	0	0	2.5	1.5	0	0	1.5	25.5	6
4	1	2	7	3	1	0	0.5	4.5	0	0	1	1.5	2.5	1.5	0	0	1.5	23.5	7
0	1.5	1.5	3	2.5	0.5	0	0	3	0	0	1	0	1	1	0	0	1	15.5	8

Government department	Government sector	Title of strategy on GDS Index	GDS number	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)	
Department of Internal Affairs	Finance and Government Administration Sector	Office of Ethnic Communities – Strategic Framework 2020	GDS04–05	1	1	0	2	1	0	0	0	0	1
Department of the Prime Minister and Cabinet	Finance and Government Administration Sector	National Disaster Resilience Strategy – Rautaki ā-Motu Manawaroa Aituā	GDS05–01	4	3.5	7	14.5	3.5	3.5	2.5	1.5	11	
	Finance and Government Administration Sector	Child and Youth Wellbeing Strategy 2019	GDS05–03	3	3	7	13	3	1.5	3	1.5	9	
	Finance and Government Administration Sector	National Fuel Plan (jointly held between DPMC and MBIE)	GDS05–05	1.5	4	5.5	11	4	0	4	0	8	
	Finance and Government Administration Sector	Cyber security strategy 2019	GDS05–02	2	4	8	14	2	1	0	0	3	
	Finance and Government Administration Sector	Countering terrorism and violent extremism: National strategy overview	GDS05–04	0.5	2	2	4.5	2	1.5	0	0	3.5	
Education Review Office	Education and Workforce Sector	Pacific Strategy: Driving success for Pacific learners 2019–2022	GDS06–01	2	1	4	7	1.5	0.5	0	0.5	2.5	
Government Communications Security Bureau	Finance and Government Administration Sector	Diversity and Inclusion Strategy 2021–2025 (jointly held between GCSB and NZSIS)	GDS07–01	3.5	2	4	9.5	3	2.5	1.5	1	8	
Inland Revenue Department	Finance and Government Administration Sector	Our Corporate Strategy – Customer	GDS08–01	3	2.5	4	9.5	3	2.5	1.5	0	7	
Land Information New Zealand	Primary Sector	Regulatory Stewardship Strategy	GDS09–06	3.5	3.5	5	12	3.5	3	2	0.5	9	
	Primary Sector	Antarctic and Southern Ocean Research Directions and Priorities 2021–2030 (jointly held between LINZ, MPI, MBIE and MFAT)	GDS09–07	3	2.5	6	11.5	4	2.5	4	0.5	11	
	Primary Sector	Cadastre 2034	GDS09–01	2.5	2.5	6	11	2	3.5	1.5	3	10	
	Primary Sector	He Whāriki Maurua – Business with Māori Strategy 2013–2017	GDS09–03	2.5	0.5	4	7	2.5	0.5	1.5	0.5	5	
	Primary Sector	Positioning Strategy 2014	GDS09–02	3	2.5	2.5	8	2	2.5	1.5	0.5	6.5	
	Primary Sector	Crown Property Strategy	GDS09–05	2.5	1.5	2	6	2	1	2	0	5	
Ministry for Primary Industries	Primary Sector	Topographic Strategy	GDS09–04	2.5	1	2	5.5	1	0.5	1	0.5	3	
	Primary Sector	Biosecurity Science Strategy for New Zealand – Mahere Rautaki Putaiao Whakamaru	GDS12–01	3	4	6.5	13.5	4	2.5	4	3	13.5	
	Primary Sector	Aquaculture Strategy	GDS12–13	3.5	2	5	10.5	3	2	2.5	0.5	8	
	Primary Sector	National Plan of Action for the Conservation and Management of Sharks	GDS12–06	2	3.5	4	9.5	2.5	1	2	0.5	6	
	Primary Sector	Cadmium and New Zealand Agriculture and Horticulture	GDS12–15	2	0	7.5	9.5	2.5	0	1	2	5.5	
	Primary Sector	National Plan of Action Seabirds 2020 (jointly held between DOC and MPI)	GDS12–16	1	3.5	4	8.5	2	1.5	0	0	3.5	
	Primary Sector	Antarctic and Southern Ocean Research Directions and Priorities 2021–2030 (jointly held between LINZ, MPI, MBIE and MFAT)	GDS12–18	3	2.5	6	11.5	4	2.5	4	0.5	11	
	Primary Sector	Primary Sector Science Roadmap – Te Ao Tūroa	GDS12–09	3.5	3.5	7.5	14.5	2.5	3	3	1	9.5	
	Primary Sector	Science Strategy – Rautaki Putaiao	GDS12–07	3	2	5	10	3.5	3	3.5	1.5	11.5	
	Primary Sector	Biosecurity 2025 Direction Statement	GDS12–08	2	3.5	4	9.5	2.5	2	2	0.5	7	
	Primary Sector	New Zealand sea lion/rāpoka Threat Management Plan 2017–2022 (jointly held between DOC and MPI)	GDS12–10	1	3	7	11	3	1.5	0.5	0.5	5.5	
	Primary Sector	Te Kaweka Takohaka mō te Hoiho 2019–2029 (jointly held between DOC and MPI)	GDS12–17	1.5	3.5	7	12	2	2.5	2	2.5	9	
	Primary Sector	Harvest Strategy Standard for New Zealand Fisheries	GDS12–02	1	4	3	8	1.5	0	1.5	1	4	
	Primary Sector	Essential Freshwater (jointly held between MPI and MfE)	GDS12–11	1	3	6	10	2.5	1.5	2	0	6	
	Primary Sector	Aquaculture Strategy and Five-year Action Plan to Support Aquaculture	GDS12–04	2.5	1.5	3.5	7.5	2.5	0.5	1.5	0	4.5	
	Primary Sector	Animal Welfare Matters	GDS12–05	1.5	2.5	5.5	9.5	2	1.5	0.5	0	4	
	Primary Sector	National Blue Cod Strategy	GDS12–12	1.5	3	5.5	10	1.5	1	0.5	0	3	
Primary Sector	Food Safety 2019–2024	GDS12–14	2.5	3.5	5	11	2.5	1.5	1	0	5		
Primary Sector	Research and Science Information Standard for New Zealand Fisheries	GDS12–03	2	0.5	1	3.5	1.5	0.5	1	0	3		

TABLE 2: DETAILED DESCRIPTION AND SCORE BY RANK (IN DEPARTMENT ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of department
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
4	2	0.5	6.5	0.5	0.5	0	0	1	0	0	0	0	0	0	0	0	0	10.5	9
6	1.5	3.5	11	4	2	3	2.5	11.5	3	2.5	2.5	3	11	3.5	0	6	9.5	68.5	1
6	4	3.5	13.5	3	2.5	2	1.5	9	3	3	3.5	4	13.5	3.5	0	6	9.5	67.5	2
3.5	2	2.5	8	2	0	3.5	0	5.5	4	4	3	4	15	1.5	0	0	1.5	49.0	3
6	2	1	9	2.5	2	2	0.5	7	3	1.5	1	0	5.5	3	0	6	9	47.5	4
2	0.5	1.5	4	1.5	1	0	1	3.5	2	0.5	1	2	5.5	0	0	3	3	24.0	5
3	2.5	1	6.5	2	1	0	0	3	0	1	1	0	2	0	3	3	6	27.0	1
4	3.5	4	11.5	4	2.5	2	0.5	9	3	1	3.5	0.5	8	4	0	6	10	56.0	1
5.5	2.5	3	11	3	3	3	2.5	11.5	2	0.5	2.5	0.5	5.5	0	0	3	3	47.5	1
2	1.5	2	5.5	3	2	2	2.5	9.5	3	1.5	2	1	7.5	1.5	6	0	7.5	51.0	1
5	1.5	1.5	8	3.5	3	2	1.5	10	3	0	1.5	2.5	7	2.5	0	0	2.5	50.0	2
7	2	1.5	10.5	3.5	2	2	2	9.5	2.5	0.5	0	0	3	3.5	0	0	3.5	47.5	3
4	2	1	7	2.5	2	2.5	0.5	7.5	2.5	1	0	0	3.5	0	6	0	6	36.0	4
2	2.5	2	6.5	3.5	1	1	0.5	6	2.5	0.5	0	0	3	2	0	0	2	32.0	5
2.5	1	1.5	5	2.5	1.5	1.5	2	7.5	2	1	0.5	1	4.5	1	0	0	1	29.0	6
2	1.5	2	5.5	3	1.5	1	0.5	6	2	0	0	0	2	0.5	0	0	0.5	22.5	7
7.5	2.5	3.5	13.5	4	2	2.5	4	12.5	3.5	3.5	3	3.5	13.5	2.5	0	0	2.5	69.0	1
6	1.5	2.5	10	3	2	2	0.5	7.5	3	1.5	1.5	1.5	7.5	0	6	6	12	55.5	2
6	1.5	2.5	10	3.5	1	2	1	7.5	4	2.5	3	2.5	12	3	0	3	6	51.0	3
7	1.5	3.5	12	3.5	1	2	0	6.5	2	4	4	3.5	13.5	3	0	0	3	50.0	4=
4	0.5	3.5	8	3.5	3	3	0	9.5	2	3	3.5	4	12.5	2	0	6	8	50.0	4=
5	1.5	1.5	8	3.5	3	2	1.5	10	3	0	1.5	2.5	7	2.5	0	0	2.5	50.0	4=
5	1.5	1.5	8	2.5	1.5	2.5	3	9.5	2	2	1.5	1.5	7	0.5	0	0	0.5	49.0	7
6	1	3	10	3	1	2	2.5	8.5	2.5	2.5	2	0.5	7.5	1	0	0	1	48.5	8
5	1.5	3.5	10	3.5	1	2.5	0.5	7.5	3	1.5	2.5	2.5	9.5	1.5	0	3	4.5	48.0	9
7	1.5	3.5	12	3.5	2	2	0	7.5	1	1.5	3	3.5	9	2	0	0	2	47.0	10
6	1.5	2.5	10	3	2.5	0	1.5	7	2	0.5	1	2.5	6	2	0	0	2	46.0	11
6	2	0	8	3	1	2	4	10	3.5	0	0	2.5	6	2.5	0	0	2.5	38.5	12=
4	1	2	7	2	2	2	1	7	4	2	1	1	8	0.5	0	0	0.5	38.5	12=
4	0.5	4	8.5	3.5	1	1.5	1	7	2.5	1.5	1	0	5	0.5	0	0	0.5	33.0	14=
3	1.5	1.5	6	1	2	1.5	1	5.5	1	0	0	0	1	1	6	0	7	33.0	14=
2	1	1.5	4.5	2.5	2	1.5	0.5	6.5	3	0	2	0.5	5.5	2	0	0	2	31.5	16
3	1.5	0.5	5	2.5	1	2	1	6.5	3	0	0.5	0	3.5	0	0	0	0	31.0	17
2.5	0.5	1	4	1.5	1	1.5	0.5	4.5	1	0.5	1	0	2.5	0	0	0	0	17.5	18

Government department	Government sector	Title of strategy on GDS Index	GDS number	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)	
Ministry for the Environment	Environment Sector	Te hau mārohi ki anamata – Transitioning to a low-emissions and climate-resilient future	GDS13-10	2	4	7	13	3.5	0.5	3.5	2	9.5	
	Environment Sector	National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants	GDS13-02	1.5	3.5	6.5	11.5	2.5	0.5	3	0	6	
	Environment Sector	Clean Healthy Air for All New Zealanders	GDS13-04	1.5	4	5	10.5	4	0.5	2	0	6.5	
	Environment Sector	Urban Design Protocol	GDS13-01	3.5	2	5	10.5	2	2	1.5	0.5	6	
	Environment Sector	Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DOC and MfE)	GDS13-05	2	2	6	10	3	1	0.5	2	6.5	
	Environment Sector	Our Science Strategy – Rautaki Pūtaiao	GDS13-06	2	2	2	6	2.5	2	1	1.5	7	
	Environment Sector	Essential Freshwater (jointly held between MPI and MfE)	GDS13-07	1	3	6	10	2.5	1.5	2	0	6	
	Environment Sector	Waste Strategy	GDS13-03	2.5	1.5	3	7	1.5	0.5	1	0.5	3.5	
	Environment Sector	Sustainability Strategy	GDS13-09	1	0	0	1	1	0	0.5	0	1.5	
Environment Sector	Shared Interests in Freshwater	GDS13-08	2	0.5	2	4.5	1	1.5	0.5	0	3		
Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	National Statement of Science Investment 2015-2025	GDS15-09	4	2	5	11	4	2.5	4	1.5	12	
	Economic Development and Infrastructure Sector	Agritech Industry Transformation Plan	GDS15-21	3.5	4	3	10.5	3	3.5	2.5	3	12	
	Education and Workforce Sector	Nation of Curious Minds – He Whenua Hihiri Te Mahara: A national strategic plan for science in society (jointly held between MBIE and MoE)	GDS15-07	3	2.5	5.5	11	2.5	2.5	3.5	0.5	9	
	Economic Development and Infrastructure Sector	Energy Efficiency and Conservation Strategy 2017-2022	GDS15-10	3.5	2.5	8	14	2	2	2	1	7	
	Economic Development and Infrastructure Sector	Antarctic and Southern Ocean Research Directions and Priorities 2021-2030 (jointly held between LINZ, MPI, MBIE and MFAT)	GDS15-25	3	2.5	6	11.5	4	2.5	4	0.5	11	
	Economic Development and Infrastructure Sector	National Fuel Plan (jointly held between DPMC and MBIE)	GDS15-20	1.5	4	5.5	11	4	0	4	0	8	
	Economic Development and Infrastructure Sector	Responsibly Delivering Value: A Minerals and Petroleum Resource Strategy for Aotearoa New Zealand 2019-2029	GDS15-19	3	1.5	7	11.5	3	1	2.5	0.5	7	
	Economic Development and Infrastructure Sector	He Whare Āhuru He Oranga Tāngata – The Māori Housing Strategy	GDS15-06	3	2	6	11	3	0.5	2.5	0.5	6.5	
	Economic Development and Infrastructure Sector	Economic Plan for a Productive, Sustainable and Inclusive Economy	GDS15-18	3	2	6	11	2	2	2	0	6	
	Economic Development and Infrastructure Sector	Strategy to 2040: He kai kei aku ringa – The Crown-Māori Economic Growth Partnership	GDS15-03	4	2.5	4	10.5	2.5	1	1	0.5	5	
	Economic Development and Infrastructure Sector	Health Research Strategy 2017-2027 (jointly held between MoH and MBIE)	GDS15-11	0	0	3	3	3	1	2.5	0	6.5	
	Economic Development and Infrastructure Sector	Small Business Strategy	GDS15-16	3	3.5	5	11.5	3	3	1.5	2.5	10	
	Economic Development and Infrastructure Sector	Combatting Modern Forms of Slavery 2020-25	GDS15-22	3	0	6.5	9.5	3	1	2	2.5	8.5	
	Economic Development and Infrastructure Sector	Pacific Economic Strategy 2015-2021	GDS15-08	3	2	5	10	1.5	1.5	1	0	4	
	Economic Development and Infrastructure Sector	Energy Strategy 2011-2021	GDS15-02	4	2.5	5	11.5	2.5	0.5	3	1	7	
	Economic Development and Infrastructure Sector	Government Tourism Strategy (jointly held between DOC and MBIE)	GDS15-14	3.5	1.5	5	10	3	1	1	1	6	
	Economic Development and Infrastructure Sector	Advanced Manufacturing ITP Scope	GDS15-24	3.5	0	6.5	10	1	2	1	1	5	
	Economic Development and Infrastructure Sector	Building for the Future: Building System Regulatory Strategy	GDS15-23	1.5	1.5	3	6	2	1.5	0.5	0	4	
	Economic Development and Infrastructure Sector	Technical Barriers to Trade (TBT) Strategy	GDS15-13	2	2.5	7	11.5	2.5	0.5	0.5	0	3.5	
	Economic Development and Infrastructure Sector	Vision Mātauranga	GDS15-01	3.5	1.5	4	9	2.5	1	1.5	1	6	

TABLE 2: DETAILED DESCRIPTION AND SCORE BY RANK (IN DEPARTMENT ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of department
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
7	2.5	3	12.5	3	1	2	4	10	3	3	2	2.5	10.5	2	0	3	5	60.5	1
5	1	3	9	3.5	2.5	1	1.5	8.5	4	3.5	3.5	2.5	13.5	4	0	0	4	52.5	2
2	2.5	3	7.5	0.5	3	2	0	5.5	3	3	3	2	11	4	0	0	4	45.0	3
4	2.5	2	8.5	1.5	0.5	1.5	1.5	5	2.5	3	3.5	3	12	1	0	0	1	43.0	4=
6	2	1.5	9.5	3.5	1	1	0.5	6	3	2	1.5	2	8.5	2.5	0	0	2.5	43.0	4=
3	2	1	6	2.5	1.5	1.5	0.5	6	2.5	0	1.5	1.5	5.5	2	6	0	8	38.5	6=
4	1	2	7	2	2	2	1	7	4	2	1	1	8	0.5	0	0	0.5	38.5	6=
3	1	0	4	1.5	0.5	1.5	1.5	5	2	0	1	0	3	3.5	6	6	15.5	38.0	8
3	1.5	3	7.5	1.5	0.5	0	0	2	0	0	1	0	1	0	6	6	12	25.0	9
2	1	1	4	1	0.5	1.5	1	4	2	0	0.5	0	2.5	0	0	0	0	18.0	10
7.5	2	3.5	13	3	2	3	2	10	2	1.5	3.5	2.5	9.5	1.5	0	0	1.5	57.0	1
4	1.5	2.5	8	2.5	2	2	1.5	8	4	0.5	0.5	1.5	6.5	3	0	6	9	54.0	2
4	2	3.5	9.5	3.5	1.5	2	1	8	3.5	2.5	3.5	2	11.5	2	0	0	2	51.0	3
6	2	3	11	3	2	2.5	1	8.5	3	1.5	1	1.5	7	3	0	0	3	50.5	4
5	1.5	1.5	8	3.5	3	2	1.5	10	3	0	1.5	2.5	7	2.5	0	0	2.5	50.0	5
3.5	2	2.5	8	2	0	3.5	0	5.5	4	4	3	4	15	1.5	0	0	1.5	49.0	6
7	2.5	2	11.5	3	1	3	1	8	3	0	1	1.5	5.5	2.5	0	0	2.5	46.0	7
7	3	2.5	12.5	3.5	1.5	2.5	0.5	8	1.5	2	2	0	5.5	1	0	0	1	44.5	8
6	2	2	10	2.5	1	0	1	4.5	3	2	3.5	0	8.5	1	0	3	4	44.0	9
6	2.5	3	11.5	2.5	2	2	0.5	7	2.5	2	1.5	2	8	1	0	0	1	43.0	10
7	3	3	13	4	0	2	0	6	4	4	3.5	0	11.5	2	0	0	2	42.0	11=
2	3	2	7	2.5	2	0	1	5.5	3	1	1.5	1	6.5	1.5	0	0	1.5	42.0	11=
5	4	2	11	3.5	0	2	0	5.5	2.5	1	0	0	3.5	4	0	0	4	42.0	11=
6	2.5	3	11.5	3.5	1	3	0	7.5	1.5	1.5	2.5	1	6.5	2	0	0	2	41.5	14
6	2	2.5	10.5	3	1	2.5	1	7.5	2	0.5	0	0	2.5	2	0	0	2	41.0	15
6	1.5	1.5	9	3.5	1	2	1.5	8	2	2	2	1	7	0	0	0	0	40.0	16
2	2	0	4	3	0	3	1	7	0	0	0	0	0	1	3	6	10	36.0	17
4	1.5	2.5	8	2.5	1.5	0	2	6	2	0.5	1.5	1	5	0	0	6	6	35.0	18
2	1.5	0.5	4	2.5	1.5	2	1.5	7.5	2	1	2	0.5	5.5	1	0	0	1	33.0	19
5	2.5	1	8.5	1.5	0.5	1.5	0.5	4	1	0	0	0	1	2	0	0	2	30.5	20

Government department	Government sector	Title of strategy on GDS Index	GDS number	Score								
				1. Opportunities and Threats				2. Capabilities and Resources				
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)
Ministry of Business, Innovation and Employment	Economic Development and Infrastructure Sector	Our Employment Strategy	GDS15-17	2.5	2	6	10.5	2	1	2.5	0	5.5
	Education and Workforce Sector	Health and Safety at Work Strategy 2018-2028	GDS15-12	1	1.5	4	6.5	1.5	0.5	0	0	2
	Education and Workforce Sector	Refugee Settlement: Resettlement Strategy	GDS15-04	1.5	0	3.5	5	1	0	0.5	0	1.5
	Economic Development and Infrastructure Sector	Conformance System Strategy	GDS15-15	1	0.5	1	2.5	1	0	0	0	1
	Economic Development and Infrastructure Sector	Major Events Strategy: Investing in world class events	GDS15-05	1	0	0	1	1.5	0	0	0	1.5
Ministry of Defence	External Sector	Defence White Paper 2016	GDS16-01	2.5	3.5	6	12	4	2.5	3	3.5	13
	External Sector	Defence Capability Plan 2019	GDS16-03	2.5	3	4	9.5	3.5	1.5	3	2	10
	External Sector	Strategic Defence Policy Statement 2018	GDS16-02	2	4	6	12	3.5	3.5	0.5	1	8.5
Ministry of Education	Education and Workforce Sector	Learning Support Action Plan 2019-2025	GDS17-04	2.5	1	5	8.5	3.5	2	3	1	9.5
	Education and Workforce Sector	Nation of Curious Minds – He Whenua Hihiri Te Mahara: A national strategic plan for science in society (jointly held between MBIE and MoE)	GDS17-01	3	2.5	5.5	11	2.5	2.5	3.5	0.5	9
	Education and Workforce Sector	Action Plan for Pacific Education 2020-2030	GDS17-06	1.5	3	4	8.5	2	1	2	0	5
	Education and Workforce Sector	Mahi Aroha: Carers' Strategy Action Plan 2019-2023 (jointly held between MoE, MoH, TPK, MSD and OT)	GDS17-05	3	3.5	5	11.5	3	1	1.5	1	6.5
	Education and Workforce Sector	International Education Strategy – He Rautaki Mātauranga A Ao 2018-2030	GDS17-03	2.5	2	2.5	7	2	1	1.5	0	4.5
	Education and Workforce Sector	Statement of National Education and Learning Priorities	GDS17-09	1	1	2	4	2.5	0.5	3	0	6
	Education and Workforce Sector	Te Rautaki Mātauranga Māori – The Māori Education Strategy	GDS17-07	1.5	1.5	4	7	2	0	1	0.5	3.5
	Education and Workforce Sector	Tertiary Education Strategy	GDS17-10	1	1	2	4	2.5	0.5	2	0	5
	Education and Workforce Sector	International Student Wellbeing Strategy	GDS17-02	1	1.5	2.5	5	1.5	0	1.5	0	3
	Education and Workforce Sector	Te Rautaki mā te Reo Māori i roto i te Mātauranga – The Māori language in education strategy	GDS17-08	2	0	0	2	1	0	1	0	2
Ministry of Foreign Affairs and Trade	External Sector	Diversity and Inclusion Strategy 2018-2028	GDS18-05	2.5	1	3.5	7	2.5	1	0.5	0	4
	External Sector	Antarctic and Southern Ocean Research Directions and Priorities 2021-2030 (jointly held between LINZ, MPI, MBIE and MFAT)	GDS18-12	3	2.5	6	11.5	4	2.5	4	0.5	11
	External Sector	Gender Action Plan 2021-2025	GDS18-09	1	1	6	8	2	0.5	2.5	0	5
	External Sector	Opening Doors to China: New Zealand's 2015 Vision	GDS18-01	4	2	6	12	3	0.5	2	0	5.5
	External Sector	ASEAN Partnership: One Pathway to Ten Nations	GDS18-02	3	2	5	10	3	2	2	0	7
	External Sector	Our People Strategy	GDS18-04	2.5	0.5	3	6	2.5	1.5	0	0.5	4.5
	External Sector	Advancing with Australia: New Zealand Inc Australia strategy	GDS18-03	4	2	4	10	3.5	1	2	0.5	7
	External Sector	Child & Youth Well-Being Strategic Action Plan 2021-2025	GDS18-10	1	1	5	7	2.5	0	2	0	4.5
	External Sector	Human Rights Strategic Action Plan for International Development Cooperation 2021-2025	GDS18-11	1	1.5	4	6.5	3	0.5	2.5	0	6
	External Sector	Trade Recovery Strategy	GDS18-08	2.5	1	2	5.5	2.5	0	1.5	0	4
	External Sector	International Cooperation for Effective Sustainable Development (ICESD) [Policy Statement]	GDS18-06	1	1	2	4	1.5	0	0.5	0	2
	External Sector	India – New Zealand 2025: Investing in the Relationship	GDS18-07	2.5	1	2	5.5	2.5	0.5	1	0	4
Ministry of Health	Health Sector	Strategy to Prevent and Minimise Gambling Harm 2019/20 to 2021/22	GDS19-34	3	3.5	7	13.5	3.5	2.5	4	2	12
	Health Sector	Faiva Ora 2016-2021 – National Pasifika Disability Plan	GDS19-27	4	4	6	14	3.5	2.5	2	0.5	8.5

TABLE 2: DETAILED DESCRIPTION AND SCORE BY RANK (IN DEPARTMENT ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of department
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
4	2.5	2	8.5	1.5	0.5	0	0	2	3	0	0.5	0	3.5	0	0	0	0	30.0	21
2.5	1	1.5	5	1.5	1	1	0	3.5	1.5	1.5	3	1	7	0	0	0	0	24.0	22
5	2	2	9	2	0	1	0.5	3.5	1.5	0	0.5	0	2	1	0	0	1	22.0	23
2	0	1.5	3.5	2	0.5	0	0	2.5	2	1	1	1	5	1.5	0	0	1.5	16.0	24
3	1	1	5	1	0.5	0	0	1.5	0	0	1	0	1	0	0	0	0	10.0	25
3	1.5	1	5.5	2.5	1.5	2.5	2	8.5	3	2	2	2.5	9.5	2.5	0	6	8.5	57.0	1
4	2	1	7	2.5	0.5	1	3.5	7.5	3	0.5	0.5	0	4	2.5	6	6	14.5	52.5	2
5	3	0.5	8.5	3	0.5	2	0.5	6	3	0.5	1	3	7.5	2	0	6	8	50.5	3
6	3	3	12	3.5	2.5	2	0	8	3	0.5	1	0.5	5	3	6	6	15	58.0	1
4	2	3.5	9.5	3.5	1.5	2	1	8	3.5	2.5	3.5	2	11.5	2	0	0	2	51.0	2
4	1.5	3	8.5	3.5	2	2	0	7.5	3	1.5	2.5	1	8	4	3	6	13	50.5	3
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	4
4.5	2.5	3.5	10.5	3	1	1	1	6	3	1.5	0	0	4.5	0.5	6	6	12.5	45.0	5
2	3	0.5	5.5	3	0.5	2	0	5.5	1	0.5	0.5	0	2	1.5	6	6	13.5	36.5	6
4	1.5	2	7.5	2	1	1	0.5	4.5	2	1	0.5	0.5	4	0.5	3	6	9.5	36.0	7
2	3	0.5	5.5	3	0.5	2	0	5.5	1	0	0	0	1	1.5	6	6	13.5	34.5	8
3.5	2	0.5	6	2	0.5	1	0	3.5	1.5	0.5	1	0	3	2	0	6	8	28.5	9
2	2	2	6	1.5	0.5	1	0	3	2	0.5	1	0	3.5	0.5	3	6	9.5	26.0	10
5.5	3	4	12.5	3	2.5	2	0	7.5	2.5	1.5	3	0.5	7.5	4	6	6	16	54.5	1
5	1.5	1.5	8	3.5	3	2	1.5	10	3	0	1.5	2.5	7	2.5	0	0	2.5	50.0	2
4	3	2	9	3	0.5	1	0	4.5	0	0	0	0	0	2	6	6	14	40.5	3
4	3	3	10	4	0.5	2	0	6.5	3	0	0	0	3	2	0	0	2	39.0	4
4	1.5	3.5	9	3	0.5	2	1	6.5	3	0	0	0	3	0	0	0	0	35.5	5=
2.5	3	1.5	7	2.5	1	1.5	0	5	1	0	0	0	1	0	6	6	12	35.5	5=
4	2	2	8	3	0.5	2	0	5.5	3	0	0	0	3	1	0	0	1	34.5	7=
4	2.5	1.5	8	2.5	1	1	0	4.5	2	1	0.5	0	3.5	1	0	6	7	34.5	7=
4	3.5	1.5	9	2.5	0.5	1	0	4	1	0	0	0	1	2	0	3	5	31.5	9
2	1	0.5	3.5	2	0.5	0	0	2.5	2	0.5	0	0	2.5	0.5	0	6	6.5	24.5	10
2	1	0.5	3.5	1	0.5	0	0	1.5	0	0	0	0	0	1	6	6	13	24.0	11
2	1	0	3	2.5	1	2	0	5.5	3	0	0	0	3	0	0	0	0	21.0	12
4	3	1	8	3.5	1.5	3	2.5	10.5	2	0.5	2	2	6.5	3.5	0	6	9.5	60.0	1
4	3.5	3.5	11	3	2	2	0	7	2	3.5	2.5	1	9	3	0	6	9	58.5	2

Government department	Government sector	Title of strategy on GDS Index	GDS number	Score								
				1. Opportunities and Threats				2. Capabilities and Resources				
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)
Ministry of Health	Health Sector	Smokefree Aotearoa 2025 Action Plan	GDS19-48	2.5	4	8	14.5	2	2.5	3	0	7.5
	Health Sector	Ola Manuia – Pacific Health and Wellbeing action plan 2020-2025	GDS19-39	2.5	3.5	7	13	3	2	2.5	1.5	9
	Health Sector	Rising to the Challenge – The Mental Health and Addiction Service Development Plan 2012-2017	GDS19-12	3	3.5	4.5	11	3	2	3	2.5	10.5
	Health Sector	Kia Manawanui Aotearoa – Long-term pathway to mental wellbeing	GDS19-44	2.5	3.5	6	12	2	2	2.5	1.5	8
	Health Sector	Health Strategy 2016	GDS19-23	2.5	4	4	10.5	3	2	2	1	8
	Health Sector	COVID-19: Kia Kaha, Kia Māia, Kia Ora Aotearoa – Psychological and Mental Wellbeing Plan	GDS19-43	3	4	7	14	3	2	3	1.5	9.5
	Health Sector	National Plan for Child Cancer Services in New Zealand	GDS19-11	2	3.5	6	11.5	3.5	2	2.5	1.5	9.5
	Health Sector	Whakamaui – Māori Health Action Plan 2020-2025	GDS19-40	2.5	2	3.5	8	2.5	2	1.5	1	7
	Health Sector	Mental Health and Addiction Workforce Action Plan 2017-2021	GDS19-31	2.5	3.5	6	12	3.5	2.5	0.5	0.5	7
	Health Sector	Disability Strategy 2016-2026 (jointly held between MoH and MSD)	GDS19-25	2.5	2.5	4	9	1.5	0.5	0	0	2
	Health Sector	National Health Information Technology Plan Update 2013/14	GDS19-14	3	3	4	10	3.5	2.5	3.5	3	12.5
	Health Sector	COVID-19 Māori Health Protection Plan	GDS19-47	2	3	6	11	2.5	1.5	3.5	0.5	8
	Health Sector	Palliative Care Strategy	GDS19-02	1.5	3.5	6.5	11.5	3.5	3.5	3.5	1.5	12
	Health Sector	Mahi Aroha: Carers' Strategy Action Plan 2019-2023 (jointly held between MoE, MoH, TPK, MSD and OT)	GDS19-37	3	3.5	5	11.5	3	1	1.5	1	6.5
	Health Sector	Cancer Control Strategy	GDS19-07	2.5	3.5	6.5	12.5	1.5	3	1	2	7.5
	Health Sector	Suicide Prevention Strategy 2006-2016	GDS19-08	2	4	6.5	12.5	2	1	0.5	0.5	4
	Health Sector	Every Life Matters – He Tapu te Oranga o ia Tangata – Suicide Prevention Strategy 2019-2029	GDS19-35	2.5	2	6	10.5	3	2	1.5	0.5	7
	Health Sector	Data and Information Strategy for Health and Disability – He Rautaki Raraunga, He Rautaki Pārongo mō te Pūnaha Hauora, Whaikaha hoki	GDS19-46	3	4	6	13	3	2	1	1	7
	Health Sector	Health of Older People Strategy	GDS19-05	2.5	3.5	8	14	2	1	2	1	6
	Health Sector	'Ala Mo'ui – Pathways to Pacific Health and Wellbeing 2014-2018	GDS19-16	2.5	3.5	5	11	3	2	1.5	0.5	7
	Health Sector	Primary Health Care Strategy	GDS19-03	1.5	2.5	3.5	7.5	1.5	2.5	2	2	8
	Health Sector	Influenza Pandemic Plan: A framework for action	GDS19-28	2	3.5	7	12.5	3	1.5	2.5	1	8
	Health Sector	Reduced Waiting Times for Public Hospital Elective Services	GDS19-01	3	3	7	13	2	3	2.5	1	8.5
	Health Sector	Living Well with Diabetes 2015-2020	GDS19-22	3	3.5	7	13.5	2.5	1.5	2	2	8
	Health Sector	Where I Live; How I Live – Disability Support Services Community Residential Support Services Strategy 2018 to 2020	GDS19-30	2.5	3	4	9.5	3	3	2	0	8
	Health Sector	Cancer Plan 2015-2018	GDS19-18	3.5	2.5	5.5	11.5	3	1.5	4	1	9.5
	Health Sector	Pharmacy Action Plan 2016 to 2020	GDS19-24	3.5	3	5	11.5	2.5	1.5	1	1	6
	Health Sector	Health Research Strategy 2017-2027 (jointly held between MoH and MBIE)	GDS19-26	0	0	3	3	3	1	2.5	0	6.5
	Health Sector	He Korowai Oranga – Māori Health Strategy	GDS19-17	2.5	2	4	8.5	3	1	1.5	0	5.5
	Health Sector	Planned Care Strategic Approach: 2019-2024	GDS19-36	2.5	3	5	10.5	2	3	2	2.5	9.5
Health Sector	Whāia Te Ao Mārama 2018 to 2022 – The Māori Disability Action Plan	GDS19-29	2.5	0.5	4.5	7.5	2.5	0	1	0	3.5	
Health Sector	Ambulance Service Strategy	GDS19-10	2.5	2	6	10.5	3	2	1.5	2	8.5	
Health Sector	Disability Support Services Strategic Plan 2014-2018	GDS19-19	3	1.5	2	6.5	3	1	2	0.5	6.5	

TABLE 2: DETAILED DESCRIPTION AND SCORE BY RANK (IN DEPARTMENT ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of department
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
6	2	3	11	3	2.5	2	2.5	10	4	1	2	0.5	7.5	1	0	6	7	57.5	3
7	3.5	2.5	13	3	1	1	0.5	5.5	3	1.5	3	0	7.5	3	0	6	9	57.0	4
6	2.5	3.5	12	4	1.5	3	1	9.5	3.5	2	3	1.5	10	2	0	0	2	55.0	5
8	3.5	2.5	14	2.5	3.5	2	0	8	3	3	2	1.5	9.5	3	0	0	3	54.5	6
4	2.5	2.5	9	4	0	2	0	6	4	3	2	2	11	3	0	6	9	53.5	7=
6	3	2	11	3	1.5	3	1.5	9	3	2	1.5	0.5	7	3	0	0	3	53.5	7=
5.5	2.5	1.5	9.5	2	3.5	3	1.5	10	3	2	3	1.5	9.5	3	0	0	3	53.0	9=
6	3	3	12	3	1.5	2	0	6.5	3	2	3.5	1.5	10	3.5	0	6	9.5	53.0	9=
7.5	3	3.5	14	3.5	0	2	1	6.5	3	3	3	1.5	10.5	2.5	0	0	2.5	52.5	11
6	2.5	2.5	11	3	2	2	0	7	2.5	3.5	3.5	2.5	12	3	0	6	9	50.0	12
5	1.5	3.5	10	2.5	1.5	1.5	2	7.5	3	0.5	1.5	1	6	3	0	0	3	49.0	13=
4	3.5	1	8.5	2	2	2	2.5	8.5	1	3.5	2	2.5	9	4	0	0	4	49.0	13=
6.5	3	1	10.5	3	2.5	2.5	0.5	8.5	3	0	0	0	3	3	0	0	3	48.5	15=
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	15=
4	2.5	1.5	8	3.5	1	2	0.5	7	1	0	2	1	4	3	0	6	9	48.0	17
4	3.5	1.5	9	3	2.5	2.5	1	9	1	2.5	2.5	3	9	3.5	0	0	3.5	47.0	18=
8	2.5	1	11.5	2.5	1.5	2	0.5	6.5	3	2.5	2.5	1.5	9.5	2	0	0	2	47.0	18=
5.5	2	1	8.5	4	2.5	1	3	10.5	3	1	1	0.5	5.5	2.5	0	0	2.5	47.0	18=
4.5	2.5	2.5	9.5	2.5	1	1.5	0	5	3	2	3.5	2	10.5	1.5	0	0	1.5	46.5	21=
6	3.5	3.5	13	3.5	1.5	2.5	1.5	9	2.5	0.5	1.5	0	4.5	2	0	0	2	46.5	21=
5.5	2.5	1.5	9.5	3	1	2.5	1	7.5	2	1	2	0.5	5.5	2	0	6	8	46.0	23
2	2.5	0.5	5	2.5	3.5	2	2	10	4	2	1	0.5	7.5	2	0	0	2	45.0	24
5	3	2	10	3	3	2	0.5	8.5	2.5	0	1	0	3.5	0.5	0	0	0.5	44.0	25
4	2.5	3.5	10	3	1	2	0.5	6.5	3	0	0.5	0	3.5	2	0	0	2	43.5	26=
6.5	3.5	2.5	12.5	2.5	1.5	1.5	2	7.5	1.5	0	1	0	2.5	3.5	0	0	3.5	43.5	26=
2	2	3.5	7.5	2.5	0.5	3	1	7	2.5	1	1.5	0	5	2.5	0	0	2.5	43.0	28
6	3	3	12	3	1.5	1.5	0.5	6.5	3.5	0.5	1	0	5	1.5	0	0	1.5	42.5	29
7	3	3	13	4	0	2	0	6	4	4	3.5	0	11.5	2	0	0	2	42.0	30
5	3	0.5	8.5	1.5	0.5	1.5	0	3.5	1	0.5	3	1	5.5	3	0	6	9	40.5	31
4	1.5	1	6.5	3	1.5	2	1.5	8	1	0	0.5	0.5	2	3	0	0	3	39.5	32
5	2	1	8	2.5	1	1.5	0	5	1.5	1.5	0	0	3	3	3	6	12	39.0	33
3	1	2.5	6.5	3.5	2.5	1.5	1	8.5	0.5	0	0.5	0	1	1	0	0	1	36.0	34=
5	3.5	1	9.5	2.5	1	2	1	6.5	1	1	1	0.5	3.5	3.5	0	0	3.5	36.0	34=

Government department	Government sector	Title of strategy on GDS Index	GDS number	Score								
				1. Opportunities and Threats				2. Capabilities and Resources				
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)
Ministry of Health	Health Sector	Implementing Medicines New Zealand 2015–2020	GDS19–20	3	2.5	4	9.5	3	1.5	1	0	5.5
	Health Sector	Cancer Health Information Strategy	GDS19–21	2	2	4	8	2	1.5	0	1.5	5
	Health Sector	COVID-19 Health and Disability System Response Plan	GDS19–38	1.5	3.5	6	11	2	0.5	1	0.5	4
	Health Sector	Sexual and Reproductive Health Strategy – Phase One	GDS19–04	1.5	4	6	11.5	2	1.5	1.5	0.5	5.5
	Health Sector	Youth Health: A Guide to Action	GDS19–06	2	3.5	5	10.5	2	1	1	1	5
	Health Sector	National Syphilis Action Plan	GDS19–33	1.5	2.5	7	11	1.5	0.5	1	1	4
	Health Sector	Data and Information Strategy for Health and Disability: Roadmap 2021–2024	GDS19–45	2	2.5	2	6.5	2	2.5	0.5	1	6
	Health Sector	Medicines New Zealand	GDS19–09	2	2.5	3	7.5	2	1.5	1.5	1	6
	Health Sector	Kaiāwhina Workforce Action Plan	GDS19–42	2.5	1.5	2	6	2	2	0.5	1	5.5
	Health Sector	Suicide Prevention Action Plan 2013–2016	GDS19–13	1	2.5	3.5	7	1.5	1	0	0.5	3
	Health Sector	Tā Tātau Rautaki – Our Strategy	GDS19–41	1.5	0.5	0	2	1.5	0	0.5	0	2
Health Sector	National Poliomyelitis Response Plan for New Zealand	GDS19–32	0.5	3.5	6	10	3.5	0	1.5	0.5	5.5	
Health Sector	Care Closer to Home	GDS19–15	2	1	2	5	2	0	0.5	0	2.5	
Ministry of Housing and Urban Development	Social Services and Community Sector	Te Tauāki Kaupapa Here a te Kāwanatanga mō te Whakawhanake Whare, Tāone anō hoki – Government Policy Statement on Housing and Urban Development	GDS20–03	3.5	4	6	13.5	4	1	2.5	2.5	10
	Social Services and Community Sector	Homelessness Action Plan 2020–2023	GDS20–01	3	4	7	14	3.5	3	3.5	1.5	11.5
	Social Services and Community Sector	MAIHI Ka Ora – The National Māori Housing Strategy 2021–2051 (jointly held between HUD and TPK)	GDS20–04	2	3.5	6	11.5	3.5	1.5	2.5	2.5	10
	Social Services and Community Sector	Public Housing Plan 2021–2024	GDS20–02	2	1	4	7	2	0	2	0	4
Ministry of Justice	Justice Sector	Our Māori Strategy – Te Haerenga	GDS21–01	2.5	1	3	6.5	3	1.5	0	0	4.5
Ministry of Māori Development—Te Puni Kōkiri	Māori Affairs Sector	Maihi Karauna – The Crown’s Strategy for Māori Language Revitalisation 2019–2023	GDS22–01	3.5	3	6	12.5	3.5	2.5	1.5	1	8.5
	Māori Affairs Sector	MAIHI Ka Ora – The National Māori Housing Strategy 2021–2051 (jointly held between MHUD and TPK)	GDS22–03	2	3.5	6	11.5	3.5	1.5	2.5	2.5	10
	Māori Affairs Sector	Mahi Aroha: Carers’ Strategy Action Plan 2019–2023 (jointly held between MoE, MoH, TPK, MSD and OT)	GDS22–02	3	3.5	5	11.5	3	1	1.5	1	6.5
	Māori Affairs Sector	Māori Housing Investment Strategy 2018–19 to 2020–21	GDS22–04	3	2.5	6	11.5	3.5	1	3.5	1.5	9.5
Ministry of Social Development	Social Services and Community Sector	Disability Strategy 2016–2026 (jointly held between MoH and MSD)	GDS23–02	2.5	2.5	4	9	1.5	0.5	0	0	2
	Social Services and Community Sector	E Tū Whānau Mahere Rautaki: Framework for Change 2019–2024	GDS23–12	3	3	7	13	3	0.5	2	0	5.5
	Social Services and Community Sector	Better Late Life – He Oranga Kaumātua 2019 to 2034 – Super Seniors	GDS23–08	3.5	3	4	10.5	2	1	1.5	1.5	6
	Social Services and Community Sector	Mahi Aroha: Carers’ Strategy Action Plan 2019–2023 (jointly held between MoE, MoH, TPK, MSD and OT)	GDS23–10	3	3.5	5	11.5	3	1	1.5	1	6.5
	Social Services and Community Sector	Pathways for Change 2019–2023	GDS23–13	3	3	8	14	2.5	0.5	2	3	8
	Social Services and Community Sector	Youth Plan 2020–2022	GDS23–16	2	3.5	6	11.5	2	1.5	1	0	4.5
	Social Services and Community Sector	New Zealand Sign Language Strategy 2018–2023	GDS23–04	1.5	2	4	7.5	2.5	2.5	2	1.5	8.5
	Social Services and Community Sector	Working Matters: An Action Plan to ensure disabled people and people with health conditions have an equal opportunity to access employment	GDS23–15	3	2.5	4	9.5	2	1	0	0	3
	Social Services and Community Sector	Elder Abuse in Aotearoa 2020	GDS23–14	2.5	2.5	6	11	3	3.5	3.5	2.5	12.5

TABLE 2: DETAILED DESCRIPTION AND SCORE BY RANK (IN DEPARTMENT ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of department
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
4	1	2.5	7.5	3	1.5	2	0.5	7	2.5	1	1	0	4.5	2	0	0	2	36.0	34=
5.5	2.5	2	10	2	0	2.5	0	4.5	2.5	2	2	0	6.5	2	0	0	2	36.0	34=
2	3	0.5	5.5	2.5	2	2	2	8.5	2	1	1.5	1	5.5	1.5	0	0	1.5	36.0	34=
3	2	1.5	6.5	3	1	1.5	0	5.5	2	0	0	0	2	3.5	0	0	3.5	34.5	39=
3	2	2	7	3	1.5	1.5	0	6	2	0.5	1	0	3.5	2.5	0	0	2.5	34.5	39=
2	2.5	2	6.5	2	0.5	2	0.5	5	2	0.5	1	2	5.5	1	0	0	1	33.0	41
0	1.5	2	3.5	3	3	2	0.5	8.5	2	0.5	0.5	3	6	0.5	0	0	0.5	31.0	42
3.5	1.5	2	7	2.5	0.5	1.5	1.5	6	1.5	0	0.5	0	2	2	0	0	2	30.5	43
2	2	1	5	2.5	0.5	2	0	5	1	0	0	1	2	2.5	0	3	5.5	29.0	44
3	2	2.5	7.5	3	0.5	1	0.5	5	3	0.5	0	0	3.5	2	0	0	2	28.0	45
4	1.5	0	5.5	1	0	0	0	1	0	0	0	0	0	0	6	6	12	22.5	46
0	1.5	0	1.5	0.5	1.5	0	0.5	2.5	0	0	0	0	0	1.5	0	0	1.5	21.0	47
2.5	1.5	0	4	0.5	0.5	0.5	0	1.5	0.5	0	0	0	0.5	0	0	0	0	13.5	48
7	2.5	2.5	12	3.5	3	4	1	11.5	4	3	4	3	14	2.5	0	6	8.5	69.5	1
4.5	3	1.5	9	3.5	2	2	0.5	8	4	2	3.5	3	12.5	3	0	6	9	64.0	2
4	1.5	3.5	9	3	1.5	2	0	6.5	3	1	2.5	3	9.5	2.5	3	6	11.5	58.0	3
2	2.5	2	6.5	1.5	0.5	1	0	3	2	0	0	0	2	1.5	0	6	7.5	30.0	4
3.5	2	1	6.5	2.5	0.5	1.5	0.5	5	2	0.5	0	0.5	3	1	6	6	13	38.5	1
6	2.5	3	11.5	4	2	2	1	9	3	3	1.5	2.5	10	2	6	6	14	65.5	1
4	1.5	3.5	9	3	1.5	2	0	6.5	3	1	2.5	3	9.5	2.5	0	6	8.5	55.0	2
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	3
4	2	2.5	8.5	3	1.5	2	1	7.5	3	0.5	2	0.5	6	1	0	0	1	44.0	4
6	2.5	2.5	11	3	2	2	0	7	2.5	3.5	3.5	2.5	12	3	6	6	15	56.0	1
8	3.5	2.5	14	3.5	1	2	0	6.5	4	3	0.5	0	7.5	2.5	0	6	8.5	55.0	2
4	3.5	2	9.5	2.5	1.5	2	0	6	3	3	3.5	3.5	13	2	0	6	8	53.0	3
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	4
7	4	2.5	13.5	3	0	2	0	5	3	0	0.5	0	3.5	4	0	0	4	48.0	5
2	2.5	2.5	7	3.5	1	2	0	6.5	4	1	2.5	3.5	11	1	0	6	7	47.5	6
4	2	3.5	9.5	2	1	1.5	0	4.5	2	3	3	3.5	11.5	2.5	0	3	5.5	47.0	7
4	3	3	10	3.5	2.5	2	0.5	8.5	3	1.5	2	1.5	8	0.5	0	6	6.5	45.5	8
3	2.5	0	5.5	2	2.5	3	1.5	9	0	0	0	1	1	3	0	3	6	45.0	9

Government department	Government sector	Title of strategy on GDS Index	GDS number	Score								
				1. Opportunities and Threats				2. Capabilities and Resources				
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)
Ministry of Social Development	Social Services and Community Sector	Family Violence Funding Approach	GDS23-06	2	4	8	14	2.5	3.5	3.5	3.5	13
	Social Services and Community Sector	Better Later Life Action Plan – He Oranga Kaumātua: Action plan 2021-2024	GDS23-18	1	1	4	6	1	0	3.5	0	4.5
	Social Services and Community Sector	Youth Development Strategy Aotearoa	GDS23-01	3	3	5.5	11.5	3	2	0.5	0.5	6
	Social Services and Community Sector	Social Sector Commissioning	GDS23-17	2	1.5	5	8.5	3.5	1	3	3	10.5
	Social Services and Community Sector	Campaign for Action on Family Violence: Framework for change 2019-2023	GDS23-11	1	1.5	5	7.5	3	0.5	2	0	5.5
	Social Services and Community Sector	Te Pae Tata Māori Strategy and Action Plan	GDS23-05	2.5	1	2	5.5	1.5	1.5	0	0	3
	Social Services and Community Sector	Employment and Social Outcomes Investment Strategy	GDS23-03	2	3	2	7	1.5	2	2.5	0.5	6.5
	Social Services and Community Sector	Pacific Prosperity: Our People, Our Solutions, Our Future	GDS23-07	2	0	2	4	2.5	1	0	0	3.5
	Social Services and Community Sector	Disability Action Plan 2019-2023	GDS23-09	1	0	2	3	1.5	0.5	1	1.5	4.5
Ministry of Transport	Economic Development and Infrastructure Sector	Road to Zero – New Zealand's Road Safety Strategy 2020-2030	GDS24-06	3	3.5	8	14.5	2.5	2.5	0.5	1	6.5
	Economic Development and Infrastructure Sector	Government Policy Statement on Land Transport 2021/22-2030/31	GDS24-08	3.5	2.5	6	12	3.5	1	4	1.5	10
	Economic Development and Infrastructure Sector	Maritime Security Strategy	GDS24-09	3.5	4	8	15.5	3.5	3	2	2.5	11
	Economic Development and Infrastructure Sector	Rail Plan	GDS24-10	4	2.5	8	14.5	3	2	4	1	10
	Economic Development and Infrastructure Sector	Transport Evidence Base Strategy	GDS24-07	2.5	1.5	5	9	2.5	2	1	0.5	6
	Economic Development and Infrastructure Sector	Taking Flight: An Aviation System for the Automated Age [Drone Integration Paper]	GDS24-04	4	2.5	5	11.5	2	0.5	0.5	0	3
	Economic Development and Infrastructure Sector	Framework for Shaping our Transport System	GDS24-03	2.5	3.5	3	9	2	1	1.5	1	5.5
	Economic Development and Infrastructure Sector	Hei Arataki – Ministry of Transport Māori Strategy	GDS24-05	0.5	0.5	3	4	2.5	1	0.5	0	4
	Economic Development and Infrastructure Sector	National Airspace Policy of New Zealand	GDS24-01	3	2	4	9	1.5	0	1	0.5	3
	Economic Development and Infrastructure Sector	International Air Transport Policy	GDS24-02	2.5	1	0.5	4	2	0.5	0	0	2.5
New Zealand Customs Service	External Sector	Information Management Strategy 2021-2024	GDS25-01	3.5	0.5	7.5	11.5	3	3	2	2	10
New Zealand Security Intelligence Service	Finance and Government Administration Sector	Diversity and Inclusion Strategy 2021-2025 (jointly held between GCSB and NZSIS)	GDS26-01	3.5	2	4	9.5	3	2.5	1.5	1	8
Oranga Tamariki—Ministry for Children	Social Services and Community Sector	Youth Justice Work Programme 2013-2023 (previously called Youth Crime Action Plan)	GDS27-02	3.5	3	6.5	13	3	2	1	0.5	6.5
	Social Services and Community Sector	Mahi Aroha: Carers' Strategy Action Plan 2019-2023 (jointly held between MoE, MoH, TPK, MSD and OT)	GDS27-03	3	3.5	5	11.5	3	1	1.5	1	6.5
	Social Services and Community Sector	Future Direction Action Plan	GDS27-04	1	0.5	4	5.5	2	0.5	2	0.5	5
	Social Services and Community Sector	Children's Action Plan	GDS27-01	0.5	1.5	2	4	2	0.5	1	0	3.5
Public Service Commission	Finance and Government Administration Sector	Open Government Partnership: National Action Plan 2016-18	GDS28-02	2.5	1.5	4	8	2	2	0.5	0	4.5
	Finance and Government Administration Sector	Leadership Strategy for the State Services	GDS28-01	2.5	2.5	5.5	10.5	2	1.5	2	0.5	6
	Finance and Government Administration Sector	Kia Toipoto – Public Service Action Plan 2021-2024	GDS28-03	1	0.5	4	5.5	2	0	1	0	3
Statistics New Zealand	Finance and Government Administration Sector	Transforming the New Zealand Census of Population and Dwellings	GDS30-01	3.5	3	4.5	11	1.5	2	3	2	8.5
	Finance and Government Administration Sector	Government Data Strategy and Roadmap 2021	GDS30-02	1	0	4	5	1	3	1	1	6

TABLE 2: DETAILED DESCRIPTION AND SCORE BY RANK (IN DEPARTMENT ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of department
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
3	3.5	1	7.5	1	1.5	2	2	6.5	0	0	1	0	1	1.5	0	0	1.5	43.5	10
4	3	3	10	3	1	1	0	5	3	4	4	3	14	2	0	0	2	41.5	11
4	4	1.5	9.5	2.5	2	3	0	7.5	3	1	0	0.5	4.5	1.5	0	0	1.5	40.5	12=
2	1	1.5	4.5	2.5	1	2	1.5	7	3	0	1	0	4	3	0	3	6	40.5	12=
4	3	2.5	9.5	3.5	1	2	0	6.5	3	0.5	0.5	0	4	3	0	3	6	39.0	14
4	3	2	9	2	0	1	0.5	3.5	3	0	0.5	0.5	4	0	6	6	12	37.0	15
3.5	3	1	7.5	2.5	1	2	1	6.5	2.5	0.5	2.5	2.5	8	1	0	0	1	36.5	16
4	2	0	6	2	0.5	1	0	3.5	3	0	0.5	0	3.5	1	6	6	13	33.5	17
1	1.5	1	3.5	1.5	0	1	0	2.5	2	2	3.5	1	8.5	3	0	6	9	31.0	18
7	3.5	3.5	14	3.5	2	3	2.5	11	3	1	3	1	8	4	6	6	16	70.0	1
6	3	2	11	4	2.5	2	2.5	11	4	2.5	3.5	2	12	2.5	0	6	8.5	64.5	2
6	2	1.5	9.5	2.5	2	2	1.5	8	3	3.5	3	0	9.5	2.5	0	6	8.5	62.0	3
2	3.5	3	8.5	2	2.5	2	0.5	7	4	1.5	2.5	1.5	9.5	3	0	6	9	58.5	4
6	3	0.5	9.5	3	1	2	1	7	3	1	3	3	10	3	0	6	9	50.5	5
4	1	2.5	7.5	0.5	1.5	2	1.5	5.5	2	0	0	1	3	0	6	6	12	42.5	6
7	1.5	0.5	9	2.5	1.5	1.5	2	7.5	1	0.5	0.5	0	2	0	0	0	0	33.0	7
2	2	2	6	2.5	0	0	0	2.5	1	0	0	0	1	0	6	6	12	29.5	8
3	2	1	6	1.5	0	1	1.5	4	3	1	0.5	1	5.5	1.5	0	0	1.5	29.0	9
2.5	0.5	0.5	3.5	0.5	1.5	1	0.5	3.5	0.5	0	0	0	0.5	0	0	0	0	14.0	10
4.5	3.5	3	11	3	0	2	0	5	0.5	1.5	0	2	4	3	0	0	3	44.5	1
4	3.5	4	11.5	4	2.5	2	0.5	9	3	1	3.5	0.5	8	4	0	6	10	56.0	1
6	2.5	3	11.5	3.5	3	2.5	0.5	9.5	3.5	2.5	2.5	0.5	9	3.5	0	0	3.5	53.0	1
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	2
2	2.5	2.5	7	3	0.5	0	0	3.5	0	0.5	1	1	2.5	0.5	6	3	9.5	33.0	3
0.5	2	2.5	5	3	1	1	0	5	2	0	2	0.5	4.5	0.5	0	0	0.5	22.5	4
4	1.5	3.5	9	3	1	0.5	0.5	5	3.5	0.5	3	1	8	3	0	6	9	43.5	1
3	2.5	2	7.5	1.5	1.5	2	1	6	2	0	0.5	0	2.5	0	3	3	6	38.5	2
0	3	0	3	2.5	0	1	0	3.5	2	0	1	0	3	2	0	0	2	20.0	3
3.5	3	2	8.5	2.5	4	4	3	13.5	0.5	1.5	3	1.5	6.5	3	0	0	3	51.0	1
5	2	2	9	3	0	2	0	5	4	3	1	2.5	10.5	3.5	0	6	9.5	45.0	2

Government department	Government sector	Title of strategy on GDS Index	GDS number	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)	
The Treasury	Finance and Government Administration Sector	He Tirohanga Mokopuna 2021 - Combined Statement on the Long-term Fiscal Position and Long-term Insights Briefing	GDS32-03	3.5	4	7	14.5	2	1	4	3.5	10.5	
	Finance and Government Administration Sector	Thirty Year New Zealand Infrastructure Plan	GDS32-01	3.5	4	6	13.5	3	2.5	2.5	1	9	
	Finance and Government Administration Sector	He Puna Hao Pātiki - 2018 Investment Statement: Investing for Wellbeing	GDS32-02	3.5	3	4	10.5	2.5	3	3	1	9.5	

TABLE 2: DETAILED DESCRIPTION AND SCORE BY RANK (IN DEPARTMENT ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of department
3. Purpose, Vision and Benefits				4. Strategy, Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
2.5	2	1.5	6	1.5	4	2	4	11.5	3	0	0	1.5	4.5	2	3	6	11	58.0	1
8	2	3	13	2	1.5	2	0	5.5	2.5	2	2	1	7.5	3.5	0	0	3.5	52.0	2
3	1.5	0.5	5	0.5	1.5	1.5	1	4.5	1	1.5	1.5	0	4	2.5	0	0	2.5	36.0	3

Table 3: Government department strategies by rank (in sector order and highest to lowest)

Government sector	Government department	Title of strategy	GDS number	Score								
				1. Opportunities and Threats				2. Capabilities and Resources				
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)
Economic Development and Infrastructure Sector	Ministry of Transport	Road to Zero – New Zealand’s Road Safety Strategy 2020–2030	GDS24–06	3	3.5	8	14.5	2.5	2.5	0.5	1	6.5
	Ministry of Transport	Government Policy Statement on Land Transport 2021/22–2030/31	GDS24–08	3.5	2.5	6	12	3.5	1	4	1.5	10
	Ministry of Transport	Maritime Security Strategy	GDS24–09	3.5	4	8	15.5	3.5	3	2	2.5	11
	Ministry of Transport	Rail Plan	GDS24–10	4	2.5	8	14.5	3	2	4	1	10
	Ministry of Business, Innovation and Employment	National Statement of Science Investment 2015–2025	GDS15–09	4	2	5	11	4	2.5	4	1.5	12
	Ministry of Business, Innovation and Employment	Agritech Industry Transformation Plan	GDS15–21	3.5	4	3	10.5	3	3.5	2.5	3	12
	Ministry of Business, Innovation and Employment	Energy Efficiency and Conservation Strategy 2017–2022	GDS15–10	3.5	2.5	8	14	2	2	2	1	7
	Ministry of Transport	Transport Evidence Base Strategy	GDS24–07	2.5	1.5	5	9	2.5	2	1	0.5	6
	Ministry of Business, Innovation and Employment	Antarctic and Southern Ocean Research Directions and Priorities 2021–2030 (jointly held between LINZ, MPI, MBIE and MFAT)	GDS15–25	3	2.5	6	11.5	4	2.5	4	0.5	11
	Ministry of Business, Innovation and Employment	National Fuel Plan (jointly held between DPMC and MBIE)	GDS15–20	1.5	4	5.5	11	4	0	4	0	8
	Ministry of Business, Innovation and Employment	Responsibly Delivering Value: A Minerals and Petroleum Resource Strategy for Aotearoa New Zealand 2019–2029	GDS15–19	3	1.5	7	11.5	3	1	2.5	0.5	7
	Ministry of Business, Innovation and Employment	He Whare Āhuru He Oranga Tāngata – The Māori Housing Strategy	GDS15–06	3	2	6	11	3	0.5	2.5	0.5	6.5
	Ministry of Business, Innovation and Employment	Economic Plan for a Productive, Sustainable and Inclusive Economy	GDS15–18	3	2	6	11	2	2	2	0	6
	Ministry of Business, Innovation and Employment	Strategy to 2040: He kai kei akurīngā – The Crown–Māori Economic Growth Partnership	GDS15–03	4	2.5	4	10.5	2.5	1	1	0.5	5
	Ministry of Transport	Taking Flight: An Aviation System for the Automated Age [Drone Integration Paper]	GDS24–04	4	2.5	5	11.5	2	0.5	0.5	0	3
	Ministry of Business, Innovation and Employment	Health Research Strategy 2017–2027 (jointly held between MoH and MBIE)	GDS15–11	0	0	3	3	3	1	2.5	0	6.5
	Ministry of Business, Innovation and Employment	Small Business Strategy	GDS15–16	3	3.5	5	11.5	3	3	1.5	2.5	10
	Ministry of Business, Innovation and Employment	Combatting Modern Forms of Slavery 2020–25	GDS15–22	3	0	6.5	9.5	3	1	2	2.5	8.5
	Ministry of Business, Innovation and Employment	Pacific Economic Strategy 2015–2021	GDS15–08	3	2	5	10	1.5	1.5	1	0	4
	Ministry of Business, Innovation and Employment	Energy Strategy 2011–2021	GDS15–02	4	2.5	5	11.5	2.5	0.5	3	1	7
	Ministry of Business, Innovation and Employment	Government Tourism Strategy (jointly held between DOC and MBIE)	GDS15–14	3.5	1.5	5	10	3	1	1	1	6
	Ministry of Business, Innovation and Employment	Advanced Manufacturing ITP Scope	GDS15–24	3.5	0	6.5	10	1	2	1	1	5
	Ministry of Business, Innovation and Employment	Building for the Future: Building System Regulatory Strategy	GDS15–23	1.5	1.5	3	6	2	1.5	0.5	0	4
	Ministry of Business, Innovation and Employment	Technical Barriers to Trade (TBT) Strategy	GDS15–13	2	2.5	7	11.5	2.5	0.5	0.5	0	3.5
	Ministry of Transport	Framework for Shaping our Transport System	GDS24–03	2.5	3.5	3	9	2	1	1.5	1	5.5
	Ministry of Business, Innovation and Employment	Vision Mātauranga	GDS15–01	3.5	1.5	4	9	2.5	1	1.5	1	6
	Ministry of Business, Innovation and Employment	Our Employment Strategy	GDS15–17	2.5	2	6	10.5	2	1	2.5	0	5.5
	Ministry of Transport	Hei Arataki – Ministry of Transport Māori Strategy	GDS24–05	0.5	0.5	3	4	2.5	1	0.5	0	4
	Ministry of Transport	National Airspace Policy of New Zealand	GDS24–01	3	2	4	9	1.5	0	1	0.5	3

TABLE 3: DETAILED DESCRIPTION AND SCORE BY RANK (IN SECTOR ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of sector
3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
7	3.5	3.5	14	3.5	2	3	2.5	11	3	1	3	1	8	4	6	6	16	70.0	1
6	3	2	11	4	2.5	2	2.5	11	4	2.5	3.5	2	12	2.5	0	6	8.5	64.5	2
6	2	1.5	9.5	2.5	2	2	1.5	8	3	3.5	3	0	9.5	2.5	0	6	8.5	62.0	3
2	3.5	3	8.5	2	2.5	2	0.5	7	4	1.5	2.5	1.5	9.5	3	0	6	9	58.5	4
7.5	2	3.5	13	3	2	3	2	10	2	1.5	3.5	2.5	9.5	1.5	0	0	1.5	57.0	5
4	1.5	2.5	8	2.5	2	2	1.5	8	4	0.5	0.5	1.5	6.5	3	0	6	9	54.0	6
6	2	3	11	3	2	2.5	1	8.5	3	1.5	1	1.5	7	3	0	0	3	50.5	7=
6	3	0.5	9.5	3	1	2	1	7	3	1	3	3	10	3	0	6	9	50.5	7=
5	1.5	1.5	8	3.5	3	2	1.5	10	3	0	1.5	2.5	7	2.5	0	0	2.5	50.0	9
3.5	2	2.5	8	2	0	3.5	0	5.5	4	4	3	4	15	1.5	0	0	1.5	49.0	10
7	2.5	2	11.5	3	1	3	1	8	3	0	1	1.5	5.5	2.5	0	0	2.5	46.0	11
7	3	2.5	12.5	3.5	1.5	2.5	0.5	8	1.5	2	2	0	5.5	1	0	0	1	44.5	12
6	2	2	10	2.5	1	0	1	4.5	3	2	3.5	0	8.5	1	0	3	4	44.0	13
6	2.5	3	11.5	2.5	2	2	0.5	7	2.5	2	1.5	2	8	1	0	0	1	43.0	14
4	1	2.5	7.5	0.5	1.5	2	1.5	5.5	2	0	0	1	3	0	6	6	12	42.5	15
7	3	3	13	4	0	2	0	6	4	4	3.5	0	11.5	2	0	0	2	42.0	16=
2	3	2	7	2.5	2	0	1	5.5	3	1	1.5	1	6.5	1.5	0	0	1.5	42.0	16=
5	4	2	11	3.5	0	2	0	5.5	2.5	1	0	0	3.5	4	0	0	4	42.0	16=
6	2.5	3	11.5	3.5	1	3	0	7.5	1.5	1.5	2.5	1	6.5	2	0	0	2	41.5	19
6	2	2.5	10.5	3	1	2.5	1	7.5	2	0.5	0	0	2.5	2	0	0	2	41.0	20
6	1.5	1.5	9	3.5	1	2	1.5	8	2	2	2	1	7	0	0	0	0	40.0	21
2	2	0	4	3	0	3	1	7	0	0	0	0	0	1	3	6	10	36.0	22
4	1.5	2.5	8	2.5	1.5	0	2	6	2	0.5	1.5	1	5	0	0	6	6	35.0	23
2	1.5	0.5	4	2.5	1.5	2	1.5	7.5	2	1	2	0.5	5.5	1	0	0	1	33.0	24=
7	1.5	0.5	9	2.5	1.5	1.5	2	7.5	1	0.5	0.5	0	2	0	0	0	0	33.0	24=
5	2.5	1	8.5	1.5	0.5	1.5	0.5	4	1	0	0	0	1	2	0	0	2	30.5	26
4	2.5	2	8.5	1.5	0.5	0	0	2	3	0	0.5	0	3.5	0	0	0	0	30.0	27
2	2	2	6	2.5	0	0	0	2.5	1	0	0	0	1	0	6	6	12	29.5	28
3	2	1	6	1.5	0	1	1.5	4	3	1	0.5	1	5.5	1.5	0	0	1.5	29.0	29

Government sector	Government department	Title of strategy	GDS number	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)	
Economic Development and Infrastructure Sector	Ministry of Business, Innovation and Employment	Conformance System Strategy	GDS15-15	1	0.5	1	2.5	1	0	0	0	0	1
	Ministry of Transport	International Air Transport Policy	GDS24-02	2.5	1	0.5	4	2	0.5	0	0	0	2.5
	Ministry of Business, Innovation and Employment	Major Events Strategy: Investing in world class events	GDS15-05	1	0	0	1	1.5	0	0	0	0	1.5
Education and Workforce Sector	Ministry of Education	Learning Support Action Plan 2019-2025	GDS17-04	2.5	1	5	8.5	3.5	2	3	1	1	9.5
	Ministry of Business, Innovation and Employment	Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A national strategic plan for science in society (jointly held between MBIE and MoE)	GDS15-07	3	2.5	5.5	11	2.5	2.5	3.5	0.5	0.5	9
	Ministry of Education	Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A national strategic plan for science in society (jointly held between MBIE and MoE)	GDS17-01	3	2.5	5.5	11	2.5	2.5	3.5	0.5	0.5	9
	Ministry of Education	Action Plan for Pacific Education 2020-2030	GDS17-06	1.5	3	4	8.5	2	1	2	0	0	5
	Ministry of Education	Mahi Aroha: Carers' Strategy Action Plan 2019-2023 (jointly held between MoE, MoH, TPK, MSD and OT)	GDS17-05	3	3.5	5	11.5	3	1	1.5	1	1	6.5
	Ministry of Education	International Education Strategy – He Rautaki Mātauranga A Ao 2018-2030	GDS17-03	2.5	2	2.5	7	2	1	1.5	0	0	4.5
	Ministry of Education	Statement of National Education and Learning Priorities	GDS17-09	1	1	2	4	2.5	0.5	3	0	0	6
	Ministry of Education	Te Rautaki Mātauranga Māori – The Māori Education Strategy	GDS17-07	1.5	1.5	4	7	2	0	1	0.5	0.5	3.5
	Ministry of Education	Tertiary Education Strategy	GDS17-10	1	1	2	4	2.5	0.5	2	0	0	5
	Ministry of Education	International Student Wellbeing Strategy	GDS17-02	1	1.5	2.5	5	1.5	0	1.5	0	0	3
	Education Review Office	Pacific Strategy: Driving success for Pacific learners 2019-2022	GDS06-01	2	1	4	7	1.5	0.5	0	0.5	0.5	2.5
	Ministry of Education	Te Rautaki mā te Reo Māori i roto i te Mātauranga – The Māori language in education strategy	GDS17-08	2	0	0	2	1	0	1	0	0	2
	Ministry of Business, Innovation and Employment	Health and Safety at Work Strategy 2018-2028	GDS15-12	1	1.5	4	6.5	1.5	0.5	0	0	0	2
	Ministry of Business, Innovation and Employment	Refugee Settlement: Resettlement Strategy	GDS15-04	1.5	0	3.5	5	1	0	0.5	0	0	1.5
Environment Sector	Department of Conservation	Heritage and Visitor Strategy – He Rautaki Taonga Tuku Iho, Manuhiri Tūārangi hoki	GDS02-13	2.5	2.5	4	9	3.5	2	2	0.5	0.5	8
	Department of Conservation	Te Mana o te Taiao: Aotearoa New Zealand Biodiversity Strategy 2020	GDS02-11	2	3.5	6	11.5	2	3	1.5	2	2	8.5
	Department of Conservation	Hector's and Māui Dolphin Threat Management Plan 2020	GDS02-15	0.5	4	8	12.5	3.5	3	1	3	3	10.5
	Ministry for the Environment	Te hau mārohi ki anamata – Transitioning to a low-emissions and climate-resilient future	GDS13-10	2	4	7	13	3.5	0.5	3.5	2	2	9.5
	Department of Conservation	Digital Strategy 2020: Te pae tawhiti whaia kia tata – Navigating to new horizons	GDS02-14	3.5	2	4	9.5	3.5	3	2.5	2.5	2.5	11.5
	Ministry for the Environment	National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants	GDS13-02	1.5	3.5	6.5	11.5	2.5	0.5	3	0	0	6

TABLE 3: DETAILED DESCRIPTION AND SCORE BY RANK (IN SECTOR ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of sector
3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
2	0	1.5	3.5	2	0.5	0	0	2.5	2	1	1	1	5	1.5	0	0	1.5	16.0	30
2.5	0.5	0.5	3.5	0.5	1.5	1	0.5	3.5	0.5	0	0	0	0.5	0	0	0	0	14.0	31
3	1	1	5	1	0.5	0	0	1.5	0	0	1	0	1	0	0	0	0	10.0	32
6	3	3	12	3.5	2.5	2	0	8	3	0.5	1	0.5	5	3	6	6	15	58.0	1
4	2	3.5	9.5	3.5	1.5	2	1	8	3.5	2.5	3.5	2	11.5	2	0	0	2	51.0	2=
4	2	3.5	9.5	3.5	1.5	2	1	8	3.5	2.5	3.5	2	11.5	2	0	0	2	51.0	2=
4	1.5	3	8.5	3.5	2	2	0	7.5	3	1.5	2.5	1	8	4	3	6	13	50.5	4
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	5
4.5	2.5	3.5	10.5	3	1	1	1	6	3	1.5	0	0	4.5	0.5	6	6	12.5	45.0	6
2	3	0.5	5.5	3	0.5	2	0	5.5	1	0.5	0.5	0	2	1.5	6	6	13.5	36.5	7
4	1.5	2	7.5	2	1	1	0.5	4.5	2	1	0.5	0.5	4	0.5	3	6	9.5	36.0	8
2	3	0.5	5.5	3	0.5	2	0	5.5	1	0	0	0	1	1.5	6	6	13.5	34.5	9
3.5	2	0.5	6	2	0.5	1	0	3.5	1.5	0.5	1	0	3	2	0	6	8	28.5	10
3	2.5	1	6.5	2	1	0	0	3	0	1	1	0	2	0	3	3	6	27.0	11
2	2	2	6	1.5	0.5	1	0	3	2	0.5	1	0	3.5	0.5	3	6	9.5	26.0	12
2.5	1	1.5	5	1.5	1	1	0	3.5	1.5	1.5	3	1	7	0	0	0	0	24.0	13
5	2	2	9	2	0	1	0.5	3.5	1.5	0	0.5	0	2	1	0	0	1	22.0	14
6	2.5	4	12.5	3.5	3	3	1.5	11	4	1	2.5	3.5	11	2	6	6	14	65.5	1
4	3	2.5	9.5	3.5	0	2	1	6.5	3	1	3.5	3.5	11	3.5	6	6	15.5	62.5	2
8	3	2.5	13.5	3.5	1	1	0.5	6	2	3	2.5	2.5	10	3.5	0	6	9.5	62.0	3
7	2.5	3	12.5	3	1	2	4	10	3	3	2	2.5	10.5	2	0	3	5	60.5	4
3.5	1.5	3	8	1.5	2	0	2	5.5	4	3	2	0.5	9.5	3	6	0	9	53.0	5
5	1	3	9	3.5	2.5	1	1.5	8.5	4	3.5	3.5	2.5	13.5	4	0	0	4	52.5	6

Government sector	Government department	Title of strategy	GDS number	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)	
Environment Sector	Department of Conservation	Government Tourism Strategy (jointly held between DOC and MBIE)	GDS02-06	3.5	1.5	5	10	3	1	1	1	6	
	Department of Conservation	Predator Free 2050 Strategy	GDS02-07	2	3	6	11	3	2	1.5	2	8.5	
	Department of Conservation	Visitor Centre Strategy 2020-2025	GDS02-08	3	3	6	12	4	2.5	4	3	13.5	
	Department of Conservation	New Zealand sea lion/rāpoka Threat Management Plan 2017-2022 (jointly held between DOC and MPI)	GDS02-04	1	3	7	11	3	1.5	0.5	0.5	5.5	
	Department of Conservation	Te Kaweka Takohaka mō te Hoiho 2019-2029 (jointly held between DOC and MPI)	GDS02-10	1.5	3.5	7	12	2	2.5	2	2.5	9	
	Ministry for the Environment	Clean Healthy Air for All New Zealanders	GDS13-04	1.5	4	5	10.5	4	0.5	2	0	6.5	
	Department of Conservation	National Plan of Action Seabirds 2020 (jointly held between DOC and MPI)	GDS02-09	1	3.5	4	8.5	2	1.5	0	0	3.5	
	Department of Conservation	Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DOC and MfE)	GDS02-03	2	2	6	10	3	1	0.5	2	6.5	
	Ministry for the Environment	Urban Design Protocol	GDS13-01	3.5	2	5	10.5	2	2	1.5	0.5	6	
	Ministry for the Environment	Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DOC and MfE)	GDS13-05	2	2	6	10	3	1	0.5	2	6.5	
	Ministry for the Environment	Our Science Strategy – Rautaki Pūtaiao	GDS13-06	2	2	2	6	2.5	2	1	1.5	7	
	Ministry for the Environment	Essential Freshwater (jointly held between MPI and MfE)	GDS13-07	1	3	6	10	2.5	1.5	2	0	6	
	Ministry for the Environment	Waste Strategy	GDS13-03	2.5	1.5	3	7	1.5	0.5	1	0.5	3.5	
	Department of Conservation	Subantarctic Islands Research Strategy	GDS02-01	1.5	3	5	9.5	2	1.5	1.5	2	7	
	Ministry for the Environment	Sustainability Strategy	GDS13-09	1	0	0	1	1	0	0.5	0	1.5	
	Department of Conservation	National Compliance Strategy 2017-2020	GDS02-05	1	2.5	2	5.5	2.5	0.5	1.5	0	4.5	
	Department of Conservation	Critical Ecosystem Pressures on Freshwater Environments (CRESP) 4 year research strategy	GDS02-12	1.5	1.5	4	7	3.5	3	0.5	0	7	
	Department of Conservation	National Education Strategy 2010-2030	GDS02-02	3	0	1.5	4.5	1.5	0	0	0	1.5	
	Ministry for the Environment	Shared Interests in Freshwater	GDS13-08	2	0.5	2	4.5	1	1.5	0.5	0	3	
	External Sector	Ministry of Defence	Defence White Paper 2016	GDS16-01	2.5	3.5	6	12	4	2.5	3	3.5	13
Ministry of Foreign Affairs and Trade		Diversity and Inclusion Strategy 2018-2028	GDS18-05	2.5	1	3.5	7	2.5	1	0.5	0	4	
Ministry of Defence		Defence Capability Plan 2019	GDS16-03	2.5	3	4	9.5	3.5	1.5	3	2	10	
Ministry of Defence		Strategic Defence Policy Statement 2018	GDS16-02	2	4	6	12	3.5	3.5	0.5	1	8.5	

TABLE 3: DETAILED DESCRIPTION AND SCORE BY RANK (IN SECTOR ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of sector
3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
6	1.5	1.5	9	3.5	1	2	1.5	8	2	2	2	1	7	0	6	6	12	52.0	7
4	1.5	3.5	9	3.5	2	2	2	9.5	4	1.5	1	2	8.5	1.5	0	3	4.5	51.0	8
4	2.5	1.5	8	3.5	2.5	2	2	10	0	0	0.5	0	0.5	2	3	0	5	49.0	9
7	1.5	3.5	12	3.5	2	2	0	7.5	1	1.5	3	3.5	9	2	0	0	2	47.0	10
6	1.5	2.5	10	3	2.5	0	1.5	7	2	0.5	1	2.5	6	2	0	0	2	46.0	11
2	2.5	3	7.5	0.5	3	2	0	5.5	3	3	3	2	11	4	0	0	4	45.0	12
4	0.5	3.5	8	3.5	3	3	0	9.5	2	3	3.5	4	12.5	2	0	0	2	44.0	13
6	2	1.5	9.5	3.5	1	1	0.5	6	3	2	1.5	2	8.5	2.5	0	0	2.5	43.0	14=
4	2.5	2	8.5	1.5	0.5	1.5	1.5	5	2.5	3	3.5	3	12	1	0	0	1	43.0	14=
6	2	1.5	9.5	3.5	1	1	0.5	6	3	2	1.5	2	8.5	2.5	0	0	2.5	43.0	14=
3	2	1	6	2.5	1.5	1.5	0.5	6	2.5	0	1.5	1.5	5.5	2	6	0	8	38.5	17=
4	1	2	7	2	2	2	1	7	4	2	1	1	8	0.5	0	0	0.5	38.5	17=
3	1	0	4	1.5	0.5	1.5	1.5	5	2	0	1	0	3	3.5	6	6	15.5	38.0	19
3	0.5	0.5	4	1	1.5	2.5	1.5	6.5	2	1	1.5	3	7.5	2	0	0	2	36.5	20
3	1.5	3	7.5	1.5	0.5	0	0	2	0	0	1	0	1	0	6	6	12	25.0	21
3	0.5	1.5	5	2	0	1	1	4	2	0	1	1.5	4.5	0.5	0	0	0.5	24.0	22
0	0	1.5	1.5	2	0	0	0	2	2	0	1.5	0	3.5	0	0	0	0	21.0	23
5	2	2	9	0.5	0.5	1.5	0.5	3	1	0.5	0	0	1.5	1	0	0	1	20.5	24
2	1	1	4	1	0.5	1.5	1	4	2	0	0.5	0	2.5	0	0	0	0	18.0	25
3	1.5	1	5.5	2.5	1.5	2.5	2	8.5	3	2	2	2.5	9.5	2.5	0	6	8.5	57.0	1
5.5	3	4	12.5	3	2.5	2	0	7.5	2.5	1.5	3	0.5	7.5	4	6	6	16	54.5	2
4	2	1	7	2.5	0.5	1	3.5	7.5	3	0.5	0.5	0	4	2.5	6	6	14.5	52.5	3
5	3	0.5	8.5	3	0.5	2	0.5	6	3	0.5	1	3	7.5	2	0	6	8	50.5	4

Government sector	Government department	Title of strategy	GDS number	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)	
External Sector	Ministry of Foreign Affairs and Trade	Antarctic and Southern Ocean Research Directions and Priorities 2021–2030 (jointly held between LINZ, MPI, MBIE and MFAT)	GDS18–12	3	2.5	6	11.5	4	2.5	4	0.5	11	
	New Zealand Customs Service	Information Management Strategy 2021–2024	GDS25–01	3.5	0.5	7.5	11.5	3	3	2	2	10	
	Ministry of Foreign Affairs and Trade	Gender Action Plan 2021–2025	GDS18–09	1	1	6	8	2	0.5	2.5	0	5	
	Ministry of Foreign Affairs and Trade	Opening Doors to China: New Zealand's 2015 Vision	GDS18–01	4	2	6	12	3	0.5	2	0	5.5	
	Ministry of Foreign Affairs and Trade	ASEAN Partnership: One Pathway to Ten Nations	GDS18–02	3	2	5	10	3	2	2	0	7	
	Ministry of Foreign Affairs and Trade	Our People Strategy	GDS18–04	2.5	0.5	3	6	2.5	1.5	0	0.5	4.5	
	Ministry of Foreign Affairs and Trade	Advancing with Australia: New Zealand Inc Australia strategy	GDS18–03	4	2	4	10	3.5	1	2	0.5	7	
	Ministry of Foreign Affairs and Trade	Child & Youth Well-Being Strategic Action Plan 2021–2025	GDS18–10	1	1	5	7	2.5	0	2	0	4.5	
	Ministry of Foreign Affairs and Trade	Human Rights Strategic Action Plan for International Development Cooperation 2021–2025	GDS18–11	1	1.5	4	6.5	3	0.5	2.5	0	6	
	Ministry of Foreign Affairs and Trade	Trade Recovery Strategy	GDS18–08	2.5	1	2	5.5	2.5	0	1.5	0	4	
	Ministry of Foreign Affairs and Trade	International Cooperation for Effective Sustainable Development (ICESD) [Policy Statement]	GDS18–06	1	1	2	4	1.5	0	0.5	0	2	
	Ministry of Foreign Affairs and Trade	India – New Zealand 2025: Investing in the Relationship	GDS18–07	2.5	1	2	5.5	2.5	0.5	1	0	4	
Finance and Government Administration Sector	Department of the Prime Minister and Cabinet	National Disaster Resilience Strategy – Rautaki ā-Motu Manawaroa Aituā	GDS05–01	4	3.5	7	14.5	3.5	3.5	2.5	1.5	11	
	Department of the Prime Minister and Cabinet	Child and Youth Wellbeing Strategy 2019	GDS05–03	3	3	7	13	3	1.5	3	1.5	9	
	The Treasury	He Tirohanga Mokopuna 2021 - Combined Statement on the Long-term Fiscal Position and Long-term Insights Briefing	GDS32–03	3.5	4	7	14.5	2	1	4	3.5	10.5	
	Government Communications Security Bureau	Diversity and Inclusion Strategy 2021–2025 (jointly held between GCSB and NZSIS)	GDS07–01	3.5	2	4	9.5	3	2.5	1.5	1	8	
	New Zealand Security Intelligence Service	Diversity and Inclusion Strategy 2021–2025 (jointly held between GCSB and NZSIS)	GDS26–01	3.5	2	4	9.5	3	2.5	1.5	1	8	
	The Treasury	Thirty Year New Zealand Infrastructure Plan	GDS32–01	3.5	4	6	13.5	3	2.5	2.5	1	9	
	Statistics New Zealand	Transforming the New Zealand Census of Population and Dwellings	GDS30–01	3.5	3	4.5	11	1.5	2	3	2	8.5	
	Department of the Prime Minister and Cabinet	National Fuel Plan (jointly held between DPMC and MBIE)	GDS05–05	1.5	4	5.5	11	4	0	4	0	8	
	Department of the Prime Minister and Cabinet	Cyber security strategy 2019	GDS05–02	2	4	8	14	2	1	0	0	3	
	Inland Revenue Department	Our Corporate Strategy – Customer	GDS08–01	3	2.5	4	9.5	3	2.5	1.5	0	7	
	Department of Internal Affairs	Strategy for a Digital Public Service	GDS04–06	3	2	5	10	3	1.5	1	1	6.5	

TABLE 3: DETAILED DESCRIPTION AND SCORE BY RANK (IN SECTOR ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of sector
3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
5	1.5	1.5	8	3.5	3	2	1.5	10	3	0	1.5	2.5	7	2.5	0	0	2.5	50.0	5
4.5	3.5	3	11	3	0	2	0	5	0.5	1.5	0	2	4	3	0	0	3	44.5	6
4	3	2	9	3	0.5	1	0	4.5	0	0	0	0	0	2	6	6	14	40.5	7
4	3	3	10	4	0.5	2	0	6.5	3	0	0	0	3	2	0	0	2	39.0	8
4	1.5	3.5	9	3	0.5	2	1	6.5	3	0	0	0	3	0	0	0	0	35.5	9=
2.5	3	1.5	7	2.5	1	1.5	0	5	1	0	0	0	1	0	6	6	12	35.5	9=
4	2	2	8	3	0.5	2	0	5.5	3	0	0	0	3	1	0	0	1	34.5	11=
4	2.5	1.5	8	2.5	1	1	0	4.5	2	1	0.5	0	3.5	1	0	6	7	34.5	11=
4	3.5	1.5	9	2.5	0.5	1	0	4	1	0	0	0	1	2	0	3	5	31.5	13
2	1	0.5	3.5	2	0.5	0	0	2.5	2	0.5	0	0	2.5	0.5	0	6	6.5	24.5	14
2	1	0.5	3.5	1	0.5	0	0	1.5	0	0	0	0	0	1	6	6	13	24.0	15
2	1	0	3	2.5	1	2	0	5.5	3	0	0	0	3	0	0	0	0	21.0	16
6	1.5	3.5	11	4	2	3	2.5	11.5	3	2.5	2.5	3	11	3.5	0	6	9.5	68.5	1
6	4	3.5	13.5	3	2.5	2	1.5	9	3	3	3.5	4	13.5	3.5	0	6	9.5	67.5	2
2.5	2	1.5	6	1.5	4	2	4	11.5	3	0	0	1.5	4.5	2	3	6	11	58.0	3
4	3.5	4	11.5	4	2.5	2	0.5	9	3	1	3.5	0.5	8	4	0	6	10	56.0	4=
4	3.5	4	11.5	4	2.5	2	0.5	9	3	1	3.5	0.5	8	4	0	6	10	56.0	4=
8	2	3	13	2	1.5	2	0	5.5	2.5	2	2	1	7.5	3.5	0	0	3.5	52.0	6
3.5	3	2	8.5	2.5	4	4	3	13.5	0.5	1.5	3	1.5	6.5	3	0	0	3	51.0	7
3.5	2	2.5	8	2	0	3.5	0	5.5	4	4	3	4	15	1.5	0	0	1.5	49.0	8
6	2	1	9	2.5	2	2	0.5	7	3	1.5	1	0	5.5	3	0	6	9	47.5	9=
5.5	2.5	3	11	3	3	3	2.5	11.5	2	0.5	2.5	0.5	5.5	0	0	3	3	47.5	9=
4	1.5	1.5	7	2	0.5	3	1.5	7	4	1	1	1	7	3	0	6	9	46.5	11

Government sector	Government department	Title of strategy	GDS number	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)	
Finance and Government Administration Sector	Statistics New Zealand	Government Data Strategy and Roadmap 2021	GDS30-02	1	0	4	5	1	3	1	1	6	
	Department of Internal Affairs	Regulatory Services Group Strategy 2021-2026	GDS04-08	2	3.5	4	9.5	3	1.5	1	0	5.5	
	Public Service Commission	Open Government Partnership: National Action Plan 2016-18	GDS28-02	2.5	1.5	4	8	2	2	0.5	0	4.5	
	Department of Internal Affairs	Digital Inclusion Blueprint – Te Mahere mō te Whakaurunga Matihiko	GDS04-03	2.5	3.5	7	13	2	2.5	0.5	1.5	6.5	
	Department of Internal Affairs	Archives 2057 Strategy	GDS04-02	2.5	3	3.5	9	2	2.5	1	0.5	6	
	Public Service Commission	Leadership Strategy for the State Services	GDS28-01	2.5	2.5	5.5	10.5	2	1.5	2	0.5	6	
	The Treasury	He Puna Hao Pātiki – 2018 Investment Statement: Investing for Wellbeing	GDS32-02	3.5	3	4	10.5	2.5	3	3	1	9.5	
	Department of Internal Affairs	Three Waters Reform Programme	GDS04-07	1.5	2	4	7.5	1	0	2.5	1.5	5	
	Department of Internal Affairs	Te Huri Mōhiotanga Hei Uara: Ngā Tohutohu Rautaki Ki 2030 – Turning Knowledge into Value: Strategic Directions to 2030	GDS04-01	1.5	0.5	4	6	2	1	1	0	4	
	Department of the Prime Minister and Cabinet	Countering terrorism and violent extremism: National strategy overview	GDS05-04	0.5	2	2	4.5	2	1.5	0	0	3.5	
	Department of Internal Affairs	National Library of New Zealand Digitisation Plan 2019-2022	GDS04-04	2	0	2	4	1.5	1	0.5	1	4	
	Public Service Commission	Kia Toipoto – Public Service Action Plan 2021-2024	GDS28-03	1	0.5	4	5.5	2	0	1	0	3	
	Department of Internal Affairs	Charities Services Research Strategy 2020-2023	GDS04-09	1	0	2	3	2.5	0	2	0	4.5	
	Department of Internal Affairs	Office of Ethnic Communities – Strategic Framework 2020	GDS04-05	1	1	0	2	1	0	0	0	1	
Health Sector	Ministry of Health	Strategy to Prevent and Minimise Gambling Harm 2019/20 to 2021/22	GDS19-34	3	3.5	7	13.5	3.5	2.5	4	2	12	
	Ministry of Health	Faiva Ora 2016-2021 – National Pasifika Disability Plan	GDS19-27	4	4	6	14	3.5	2.5	2	0.5	8.5	
	Ministry of Health	Smokefree Aotearoa 2025 Action Plan	GDS19-48	2.5	4	8	14.5	2	2.5	3	0	7.5	
	Ministry of Health	Ola Manuia – Pacific Health and Wellbeing action plan 2020-2025	GDS19-39	2.5	3.5	7	13	3	2	2.5	1.5	9	
	Ministry of Health	Rising to the Challenge – The Mental Health and Addiction Service Development Plan 2012-2017	GDS19-12	3	3.5	4.5	11	3	2	3	2.5	10.5	
	Ministry of Health	Kia Manawanui Aotearoa – Long-term pathway to mental wellbeing	GDS19-44	2.5	3.5	6	12	2	2	2.5	1.5	8	
	Ministry of Health	Health Strategy 2016	GDS19-23	2.5	4	4	10.5	3	2	2	1	8	
	Ministry of Health	COVID-19: Kia Kaha, Kia Māia, Kia Ora Aotearoa – Psychological and Mental Wellbeing Plan	GDS19-43	3	4	7	14	3	2	3	1.5	9.5	
	Ministry of Health	National Plan for Child Cancer Services in New Zealand	GDS19-11	2	3.5	6	11.5	3.5	2	2.5	1.5	9.5	

TABLE 3: DETAILED DESCRIPTION AND SCORE BY RANK (IN SECTOR ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of sector
3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
5	2	2	9	3	0	2	0	5	4	3	1	2.5	10.5	3.5	0	6	9.5	45.0	12
4	1	4	9	4	2	2	1.5	9.5	3	0	1	0	4	3	3	0	6	43.5	13=
4	1.5	3.5	9	3	1	0.5	0.5	5	3.5	0.5	3	1	8	3	0	6	9	43.5	13=
6	2.5	1.5	10	1	2.5	0	0.5	4	3	0.5	1.5	1.5	6.5	1	0	0	1	41.0	15
7	1	2.5	10.5	2	0.5	1	0	3.5	1.5	0	1.5	0	3	1.5	6	0	7.5	39.5	16
3	2.5	2	7.5	1.5	1.5	2	1	6	2	0	0.5	0	2.5	0	3	3	6	38.5	17
3	1.5	0.5	5	0.5	1.5	1.5	1	4.5	1	1.5	1.5	0	4	2.5	0	0	2.5	36.0	18
2	1	1.5	4.5	2	0.5	1	2.5	6	0	0	0	0	0	0.5	3	6	9.5	32.5	19
5	0.5	2	7.5	2	1	1	0	4	2	0.5	0	0	2.5	1.5	0	0	1.5	25.5	20
2	0.5	1.5	4	1.5	1	0	1	3.5	2	0.5	1	2	5.5	0	0	3	3	24.0	21
4	1	2	7	3	1	0	0.5	4.5	0	0	1	1.5	2.5	1.5	0	0	1.5	23.5	22
0	3	0	3	2.5	0	1	0	3.5	2	0	1	0	3	2	0	0	2	20.0	23
0	1.5	1.5	3	2.5	0.5	0	0	3	0	0	1	0	1	1	0	0	1	15.5	24
4	2	0.5	6.5	0.5	0.5	0	0	1	0	0	0	0	0	0	0	0	0	10.5	25
4	3	1	8	3.5	1.5	3	2.5	10.5	2	0.5	2	2	6.5	3.5	0	6	9.5	60.0	1
4	3.5	3.5	11	3	2	2	0	7	2	3.5	2.5	1	9	3	0	6	9	58.5	2
6	2	3	11	3	2.5	2	2.5	10	4	1	2	0.5	7.5	1	0	6	7	57.5	3
7	3.5	2.5	13	3	1	1	0.5	5.5	3	1.5	3	0	7.5	3	0	6	9	57.0	4
6	2.5	3.5	12	4	1.5	3	1	9.5	3.5	2	3	1.5	10	2	0	0	2	55.0	5
8	3.5	2.5	14	2.5	3.5	2	0	8	3	3	2	1.5	9.5	3	0	0	3	54.5	6
4	2.5	2.5	9	4	0	2	0	6	4	3	2	2	11	3	0	6	9	53.5	7=
6	3	2	11	3	1.5	3	1.5	9	3	2	1.5	0.5	7	3	0	0	3	53.5	7=
5.5	2.5	1.5	9.5	2	3.5	3	1.5	10	3	2	3	1.5	9.5	3	0	0	3	53.0	9=

Government sector	Government department	Title of strategy	GDS number	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)	
Health Sector	Ministry of Health	Whakamaua – Māori Health Action Plan 2020–2025	GDS19–40	2.5	2	3.5	8	2.5	2	1.5	1	7	
	Ministry of Health	Mental Health and Addiction Workforce Action Plan 2017–2021	GDS19–31	2.5	3.5	6	12	3.5	2.5	0.5	0.5	7	
	Ministry of Health	Disability Strategy 2016–2026 (jointly held between MoH and MSD)	GDS19–25	2.5	2.5	4	9	1.5	0.5	0	0	2	
	Ministry of Health	National Health Information Technology Plan Update 2013/14	GDS19–14	3	3	4	10	3.5	2.5	3.5	3	12.5	
	Ministry of Health	COVID-19 Māori Health Protection Plan	GDS19–47	2	3	6	11	2.5	1.5	3.5	0.5	8	
	Ministry of Health	Palliative Care Strategy	GDS19–02	1.5	3.5	6.5	11.5	3.5	3.5	3.5	1.5	12	
	Ministry of Health	Mahi Aroha: Carers' Strategy Action Plan 2019–2023 (jointly held between MoE, MoH, TPK, MSD and OT)	GDS19–37	3	3.5	5	11.5	3	1	1.5	1	6.5	
	Ministry of Health	Cancer Control Strategy	GDS19–07	2.5	3.5	6.5	12.5	1.5	3	1	2	7.5	
	Ministry of Health	Suicide Prevention Strategy 2006–2016	GDS19–08	2	4	6.5	12.5	2	1	0.5	0.5	4	
	Ministry of Health	Every Life Matters – He Tapu te Oranga o ia Tangata – Suicide Prevention Strategy 2019–2029	GDS19–35	2.5	2	6	10.5	3	2	1.5	0.5	7	
	Ministry of Health	Data and Information Strategy for Health and Disability – He Rautaki Raraunga, He Rautaki Pārongo mō te Pūnaha Hauora, Whaikaha hoki	GDS19–46	3	4	6	13	3	2	1	1	7	
	Ministry of Health	Health of Older People Strategy	GDS19–05	2.5	3.5	8	14	2	1	2	1	6	
	Ministry of Health	'Ala Mo'ui – Pathways to Pacific Health and Wellbeing 2014–2018	GDS19–16	2.5	3.5	5	11	3	2	1.5	0.5	7	
	Ministry of Health	Primary Health Care Strategy	GDS19–03	1.5	2.5	3.5	7.5	1.5	2.5	2	2	8	
	Ministry of Health	Influenza Pandemic Plan: A framework for action	GDS19–28	2	3.5	7	12.5	3	1.5	2.5	1	8	
	Ministry of Health	Reduced Waiting Times for Public Hospital Elective Services	GDS19–01	3	3	7	13	2	3	2.5	1	8.5	
	Ministry of Health	Living Well with Diabetes 2015–2020	GDS19–22	3	3.5	7	13.5	2.5	1.5	2	2	8	
	Ministry of Health	Where I Live; How I Live – Disability Support Services Community Residential Support Services Strategy 2018 to 2020	GDS19–30	2.5	3	4	9.5	3	3	2	0	8	
	Ministry of Health	Cancer Plan 2015–2018	GDS19–18	3.5	2.5	5.5	11.5	3	1.5	4	1	9.5	
	Ministry of Health	Pharmacy Action Plan 2016 to 2020	GDS19–24	3.5	3	5	11.5	2.5	1.5	1	1	6	
	Ministry of Health	Health Research Strategy 2017-2027 (jointly held between MoH and MBIE)	GDS19–26	0	0	3	3	3	1	2.5	0	6.5	
	Ministry of Health	He Korowai Oranga – Māori Health Strategy	GDS19–17	2.5	2	4	8.5	3	1	1.5	0	5.5	
	Ministry of Health	Planned Care Strategic Approach: 2019–2024	GDS19–36	2.5	3	5	10.5	2	3	2	2.5	9.5	
	Ministry of Health	Whāia Te Ao Mārama 2018 to 2022 – The Māori Disability Action Plan	GDS19–29	2.5	0.5	4.5	7.5	2.5	0	1	0	3.5	

TABLE 3: DETAILED DESCRIPTION AND SCORE BY RANK (IN SECTOR ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of sector
3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
6	3	3	12	3	1.5	2	0	6.5	3	2	3.5	1.5	10	3.5	0	6	9.5	53.0	9=
7.5	3	3.5	14	3.5	0	2	1	6.5	3	3	3	1.5	10.5	2.5	0	0	2.5	52.5	11
6	2.5	2.5	11	3	2	2	0	7	2.5	3.5	3.5	2.5	12	3	0	6	9	50.0	12
5	1.5	3.5	10	2.5	1.5	1.5	2	7.5	3	0.5	1.5	1	6	3	0	0	3	49.0	13=
4	3.5	1	8.5	2	2	2	2.5	8.5	1	3.5	2	2.5	9	4	0	0	4	49.0	13=
6.5	3	1	10.5	3	2.5	2.5	0.5	8.5	3	0	0	0	3	3	0	0	3	48.5	15=
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	15=
4	2.5	1.5	8	3.5	1	2	0.5	7	1	0	2	1	4	3	0	6	9	48.0	17
4	3.5	1.5	9	3	2.5	2.5	1	9	1	2.5	2.5	3	9	3.5	0	0	3.5	47.0	18=
8	2.5	1	11.5	2.5	1.5	2	0.5	6.5	3	2.5	2.5	1.5	9.5	2	0	0	2	47.0	18=
5.5	2	1	8.5	4	2.5	1	3	10.5	3	1	1	0.5	5.5	2.5	0	0	2.5	47.0	18=
4.5	2.5	2.5	9.5	2.5	1	1.5	0	5	3	2	3.5	2	10.5	1.5	0	0	1.5	46.5	21=
6	3.5	3.5	13	3.5	1.5	2.5	1.5	9	2.5	0.5	1.5	0	4.5	2	0	0	2	46.5	21=
5.5	2.5	1.5	9.5	3	1	2.5	1	7.5	2	1	2	0.5	5.5	2	0	6	8	46.0	23
2	2.5	0.5	5	2.5	3.5	2	2	10	4	2	1	0.5	7.5	2	0	0	2	45.0	24
5	3	2	10	3	3	2	0.5	8.5	2.5	0	1	0	3.5	0.5	0	0	0.5	44.0	25
4	2.5	3.5	10	3	1	2	0.5	6.5	3	0	0.5	0	3.5	2	0	0	2	43.5	26=
6.5	3.5	2.5	12.5	2.5	1.5	1.5	2	7.5	1.5	0	1	0	2.5	3.5	0	0	3.5	43.5	26=
2	2	3.5	7.5	2.5	0.5	3	1	7	2.5	1	1.5	0	5	2.5	0	0	2.5	43.0	28
6	3	3	12	3	1.5	1.5	0.5	6.5	3.5	0.5	1	0	5	1.5	0	0	1.5	42.5	29
7	3	3	13	4	0	2	0	6	4	4	3.5	0	11.5	2	0	0	2	42.0	30
5	3	0.5	8.5	1.5	0.5	1.5	0	3.5	1	0.5	3	1	5.5	3	0	6	9	40.5	31
4	1.5	1	6.5	3	1.5	2	1.5	8	1	0	0.5	0.5	2	3	0	0	3	39.5	32
5	2	1	8	2.5	1	1.5	0	5	1.5	1.5	0	0	3	3	3	6	12	39.0	33

Government sector	Government department	Title of strategy	GDS number	Score								
				1. Opportunities and Threats				2. Capabilities and Resources				
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)
Health Sector	Ministry of Health	Ambulance Service Strategy	GDS19-10	2.5	2	6	10.5	3	2	1.5	2	8.5
	Ministry of Health	Disability Support Services Strategic Plan 2014-2018	GDS19-19	3	1.5	2	6.5	3	1	2	0.5	6.5
	Ministry of Health	Implementing Medicines New Zealand 2015-2020	GDS19-20	3	2.5	4	9.5	3	1.5	1	0	5.5
	Ministry of Health	Cancer Health Information Strategy	GDS19-21	2	2	4	8	2	1.5	0	1.5	5
	Ministry of Health	COVID-19 Health and Disability System Response Plan	GDS19-38	1.5	3.5	6	11	2	0.5	1	0.5	4
	Ministry of Health	Sexual and Reproductive Health Strategy - Phase One	GDS19-04	1.5	4	6	11.5	2	1.5	1.5	0.5	5.5
	Ministry of Health	Youth Health: A Guide to Action	GDS19-06	2	3.5	5	10.5	2	1	1	1	5
	Ministry of Health	National Syphilis Action Plan	GDS19-33	1.5	2.5	7	11	1.5	0.5	1	1	4
	Ministry of Health	Data and Information Strategy for Health and Disability: Roadmap 2021-2024	GDS19-45	2	2.5	2	6.5	2	2.5	0.5	1	6
	Ministry of Health	Medicines New Zealand	GDS19-09	2	2.5	3	7.5	2	1.5	1.5	1	6
	Ministry of Health	Kaiāwhina Workforce Action Plan	GDS19-42	2.5	1.5	2	6	2	2	0.5	1	5.5
	Ministry of Health	Suicide Prevention Action Plan 2013-2016	GDS19-13	1	2.5	3.5	7	1.5	1	0	0.5	3
	Ministry of Health	Tā Tātau Rautaki - Our Strategy	GDS19-41	1.5	0.5	0	2	1.5	0	0.5	0	2
	Ministry of Health	National Poliomyelitis Response Plan for New Zealand	GDS19-32	0.5	3.5	6	10	3.5	0	1.5	0.5	5.5
	Ministry of Health	Care Closer to Home	GDS19-15	2	1	2	5	2	0	0.5	0	2.5
	Justice Sector	Department of Corrections	Wāhine - E rere ana ki te pae hou: Women's Strategy 2021-2025	GDS03-05	1.5	3.5	7	12	3.5	1	2.5	0.5
Department of Corrections		Hōkai Rangī: Ara Poutama Aotearoa Strategy 2019-2024	GDS03-03	2	1	6	9	2	1	1.5	0.5	5
Department of Corrections		Our Alcohol and Other Drug Strategy - Ara Poutama Aotearoa Strategy 2021-2026	GDS03-04	3	2	6	11	3.5	0.5	1.5	0	5.5
Department of Corrections		Change Lives Shape Futures: Investing in better mental health for offenders	GDS03-02	2	2	5.5	9.5	3.5	2	3	1	9.5
Ministry of Justice		Our Māori Strategy - Te Haerenga	GDS21-01	2.5	1	3	6.5	3	1.5	0	0	4.5
Department of Corrections		National Historic Heritage Strategy 2013	GDS03-01	2	2.5	5	9.5	0.5	0	1.5	1	3
Māori Affairs Sector	Ministry of Māori Development—Te Puni Kōkiri	Maihi Karauna - The Crown's Strategy for Māori Language Revitalisation 2019-2023	GDS22-01	3.5	3	6	12.5	3.5	2.5	1.5	1	8.5
	Ministry of Māori Development—Te Puni Kōkiri	MAIHI Ka Ora - The National Māori Housing Strategy 2021-2051 (jointly held between HUD and TPK)	GDS22-03	2	3.5	6	11.5	3.5	1.5	2.5	2.5	10
	Ministry of Māori Development—Te Puni Kōkiri	Mahi Aroha: Carers' Strategy Action Plan 2019-2023 (jointly held between MoE, MoH, TPK, MSD and OT)	GDS22-02	3	3.5	5	11.5	3	1	1.5	1	6.5
	Ministry of Māori Development—Te Puni Kōkiri	Māori Housing Investment Strategy 2018-19 to 2020-21	GDS22-04	3	2.5	6	11.5	3.5	1	3.5	1.5	9.5

TABLE 3: DETAILED DESCRIPTION AND SCORE BY RANK (IN SECTOR ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of sector
3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
3	1	2.5	6.5	3.5	2.5	1.5	1	8.5	0.5	0	0.5	0	1	1	0	0	1	36.0	34=
5	3.5	1	9.5	2.5	1	2	1	6.5	1	1	1	0.5	3.5	3.5	0	0	3.5	36.0	34=
4	1	2.5	7.5	3	1.5	2	0.5	7	2.5	1	1	0	4.5	2	0	0	2	36.0	34=
5.5	2.5	2	10	2	0	2.5	0	4.5	2.5	2	2	0	6.5	2	0	0	2	36.0	34=
2	3	0.5	5.5	2.5	2	2	2	8.5	2	1	1.5	1	5.5	1.5	0	0	1.5	36.0	34=
3	2	1.5	6.5	3	1	1.5	0	5.5	2	0	0	0	2	3.5	0	0	3.5	34.5	39=
3	2	2	7	3	1.5	1.5	0	6	2	0.5	1	0	3.5	2.5	0	0	2.5	34.5	39=
2	2.5	2	6.5	2	0.5	2	0.5	5	2	0.5	1	2	5.5	1	0	0	1	33.0	41
0	1.5	2	3.5	3	3	2	0.5	8.5	2	0.5	0.5	3	6	0.5	0	0	0.5	31.0	42
3.5	1.5	2	7	2.5	0.5	1.5	1.5	6	1.5	0	0.5	0	2	2	0	0	2	30.5	43
2	2	1	5	2.5	0.5	2	0	5	1	0	0	1	2	2.5	0	3	5.5	29.0	44
3	2	2.5	7.5	3	0.5	1	0.5	5	3	0.5	0	0	3.5	2	0	0	2	28.0	45
4	1.5	0	5.5	1	0	0	0	1	0	0	0	0	0	0	6	6	12	22.5	46
0	1.5	0	1.5	0.5	1.5	0	0.5	2.5	0	0	0	0	0	1.5	0	0	1.5	21.0	47
2.5	1.5	0	4	0.5	0.5	0.5	0	1.5	0.5	0	0	0	0.5	0	0	0	0	13.5	48
3.5	3	2.5	9	2	2	2	0	6	3	0.5	1.5	1.5	6.5	3.5	6	0	9.5	50.5	1
4	2	2	8	3	1.5	2	0.5	7	3	0.5	0.5	1	5	3.5	6	6	15.5	49.5	2
4	2	2	8	3.5	2	3	0	8.5	3	0.5	1	2	6.5	2.5	0	0	2.5	42.0	3
4	2.5	1.5	8	2	1	1	0.5	4.5	2	0.5	0	0	2.5	1.5	0	3	4.5	38.5	4=
3.5	2	1	6.5	2.5	0.5	1.5	0.5	5	2	0.5	0	0.5	3	1	6	6	13	38.5	4=
2	1	1.5	4.5	2	1.5	1.5	0.5	5.5	1	0.5	1	0	2.5	0.5	0	0	0.5	25.5	6
6	2.5	3	11.5	4	2	2	1	9	3	3	1.5	2.5	10	2	6	6	14	65.5	1
4	1.5	3.5	9	3	1.5	2	0	6.5	3	1	2.5	3	9.5	2.5	3	6	11.5	58.0	2
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	3
4	2	2.5	8.5	3	1.5	2	1	7.5	3	0.5	2	0.5	6	1	0	0	1	44.0	4

Government sector	Government department	Title of strategy	GDS number	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)	
Primary Sector	Ministry for Primary Industries	Biosecurity Science Strategy for New Zealand – Mahere Rautaki Putaiao Whakamaru	GDS12-01	3	4	6.5	13.5	4	2.5	4	3	13.5	
	Ministry for Primary Industries	Aquaculture Strategy	GDS12-13	3.5	2	5	10.5	3	2	2.5	0.5	8	
	Land Information New Zealand	Regulatory Stewardship Strategy	GDS09-06	3.5	3.5	5	12	3.5	3	2	0.5	9	
	Ministry for Primary Industries	National Plan of Action for the Conservation and Management of Sharks	GDS12-06	2	3.5	4	9.5	2.5	1	2	0.5	6	
	Land Information New Zealand	Antarctic and Southern Ocean Research Directions and Priorities 2021-2030 (jointly held between LINZ, MPI, MBIE and MFAT)	GDS09-07	3	2.5	6	11.5	4	2.5	4	0.5	11	
	Ministry for Primary Industries	Cadmium and New Zealand Agriculture and Horticulture	GDS12-15	2	0	7.5	9.5	2.5	0	1	2	5.5	
	Ministry for Primary Industries	National Plan of Action Seabirds 2020 (jointly held between DOC and MPI)	GDS12-16	1	3.5	4	8.5	2	1.5	0	0	3.5	
	Ministry for Primary Industries	Antarctic and Southern Ocean Research Directions and Priorities 2021-2030 (jointly held between LINZ, MPI, MBIE and MFAT)	GDS12-18	3	2.5	6	11.5	4	2.5	4	0.5	11	
	Ministry for Primary Industries	Primary Sector Science Roadmap – Te Ao Tūroa	GDS12-09	3.5	3.5	7.5	14.5	2.5	3	3	1	9.5	
	Ministry for Primary Industries	Science Strategy – Rautaki Putaiao	GDS12-07	3	2	5	10	3.5	3	3.5	1.5	11.5	
	Ministry for Primary Industries	Biosecurity 2025 Direction Statement	GDS12-08	2	3.5	4	9.5	2.5	2	2	0.5	7	
	Land Information New Zealand	Cadastre 2034	GDS09-01	2.5	2.5	6	11	2	3.5	1.5	3	10	
	Ministry for Primary Industries	New Zealand sea lion/rāpoka Threat Management Plan 2017-2022 (jointly held between DOC and MPI)	GDS12-10	1	3	7	11	3	1.5	0.5	0.5	5.5	
	Ministry for Primary Industries	Te Kaweka Takohaka mō te Hoiho 2019-2029 (jointly held between DOC and MPI)	GDS12-17	1.5	3.5	7	12	2	2.5	2	2.5	9	
	Ministry for Primary Industries	Harvest Strategy Standard for New Zealand Fisheries	GDS12-02	1	4	3	8	1.5	0	1.5	1	4	
	Ministry for Primary Industries	Essential Freshwater (jointly held between MPI and MfE)	GDS12-11	1	3	6	10	2.5	1.5	2	0	6	
	Land Information New Zealand	He Whāriki Maurua – Business with Māori Strategy 2013-2017	GDS09-03	2.5	0.5	4	7	2.5	0.5	1.5	0.5	5	
	Ministry for Primary Industries	Aquaculture Strategy and Five-year Action Plan to Support Aquaculture	GDS12-04	2.5	1.5	3.5	7.5	2.5	0.5	1.5	0	4.5	
	Ministry for Primary Industries	Animal Welfare Matters	GDS12-05	1.5	2.5	5.5	9.5	2	1.5	0.5	0	4	
	Land Information New Zealand	Positioning Strategy 2014	GDS09-02	3	2.5	2.5	8	2	2.5	1.5	0.5	6.5	
Ministry for Primary Industries	National Blue Cod Strategy	GDS12-12	1.5	3	5.5	10	1.5	1	0.5	0	3		
Ministry for Primary Industries	Food Safety 2019-2024	GDS12-14	2.5	3.5	5	11	2.5	1.5	1	0	5		
Land Information New Zealand	Crown Property Strategy	GDS09-05	2.5	1.5	2	6	2	1	2	0	5		

TABLE 3: DETAILED DESCRIPTION AND SCORE BY RANK (IN SECTOR ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of sector
3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
7.5	2.5	3.5	13.5	4	2	2.5	4	12.5	3.5	3.5	3	3.5	13.5	2.5	0	0	2.5	69.0	1
6	1.5	2.5	10	3	2	2	0.5	7.5	3	1.5	1.5	1.5	7.5	0	6	6	12	55.5	2
2	1.5	2	5.5	3	2	2	2.5	9.5	3	1.5	2	1	7.5	1.5	6	0	7.5	51.0	3=
6	1.5	2.5	10	3.5	1	2	1	7.5	4	2.5	3	2.5	12	3	0	3	6	51.0	3=
5	1.5	1.5	8	3.5	3	2	1.5	10	3	0	1.5	2.5	7	2.5	0	0	2.5	50.0	5=
7	1.5	3.5	12	3.5	1	2	0	6.5	2	4	4	3.5	13.5	3	0	0	3	50.0	5=
4	0.5	3.5	8	3.5	3	3	0	9.5	2	3	3.5	4	12.5	2	0	6	8	50.0	5=
5	1.5	1.5	8	3.5	3	2	1.5	10	3	0	1.5	2.5	7	2.5	0	0	2.5	50.0	5=
5	1.5	1.5	8	2.5	1.5	2.5	3	9.5	2	2	1.5	1.5	7	0.5	0	0	0.5	49.0	9
6	1	3	10	3	1	2	2.5	8.5	2.5	2.5	2	0.5	7.5	1	0	0	1	48.5	10
5	1.5	3.5	10	3.5	1	2.5	0.5	7.5	3	1.5	2.5	2.5	9.5	1.5	0	3	4.5	48.0	11
7	2	1.5	10.5	3.5	2	2	2	9.5	2.5	0.5	0	0	3	3.5	0	0	3.5	47.5	12
7	1.5	3.5	12	3.5	2	2	0	7.5	1	1.5	3	3.5	9	2	0	0	2	47.0	13
6	1.5	2.5	10	3	2.5	0	1.5	7	2	0.5	1	2.5	6	2	0	0	2	46.0	14
6	2	0	8	3	1	2	4	10	3.5	0	0	2.5	6	2.5	0	0	2.5	38.5	15=
4	1	2	7	2	2	2	1	7	4	2	1	1	8	0.5	0	0	0.5	38.5	15=
4	2	1	7	2.5	2	2.5	0.5	7.5	2.5	1	0	0	3.5	0	6	0	6	36.0	17
4	0.5	4	8.5	3.5	1	1.5	1	7	2.5	1.5	1	0	5	0.5	0	0	0.5	33.0	18=
3	1.5	1.5	6	1	2	1.5	1	5.5	1	0	0	0	1	1	6	0	7	33.0	18=
2	2.5	2	6.5	3.5	1	1	0.5	6	2.5	0.5	0	0	3	2	0	0	2	32.0	20
2	1	1.5	4.5	2.5	2	1.5	0.5	6.5	3	0	2	0.5	5.5	2	0	0	2	31.5	21
3	1.5	0.5	5	2.5	1	2	1	6.5	3	0	0.5	0	3.5	0	0	0	0	31.0	22
2.5	1	1.5	5	2.5	1.5	1.5	2	7.5	2	1	0.5	1	4.5	1	0	0	1	29.0	23

Government sector	Government department	Title of strategy	GDS number	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)	
Primary Sector	Land Information New Zealand	Topographic Strategy	GDS09-04	2.5	1	2	5.5	1	0.5	1	0.5	3	
	Ministry for Primary Industries	Research and Science Information Standard for New Zealand Fisheries	GDS12-03	2	0.5	1	3.5	1.5	0.5	1	0	3	
Social Services and Community Sector	Ministry of Housing and Urban Development	Te Tauākī Kaupapa Here a te Kāwanatanga mō te Whakawhanake Whare, Tāone anō hoki – Government Policy Statement on Housing and Urban Development	GDS20-03	3.5	4	6	13.5	4	1	2.5	2.5	10	
	Ministry of Housing and Urban Development	Homelessness Action Plan 2020-2023	GDS20-01	3	4	7	14	3.5	3	3.5	1.5	11.5	
	Ministry of Housing and Urban Development	MAIHI Ka Ora – The National Māori Housing Strategy 2021-2051 (jointly held between HUD and TPK)	GDS20-04	2	3.5	6	11.5	3.5	1.5	2.5	2.5	10	
	Ministry of Social Development	Disability Strategy 2016-2026 (jointly held between MoH and MSD)	GDS23-02	2.5	2.5	4	9	1.5	0.5	0	0	2	
	Ministry of Social Development	E Tū Whānau Mahere Rautaki: Framework for Change 2019-2024	GDS23-12	3	3	7	13	3	0.5	2	0	5.5	
	Ministry of Social Development	Better Late Life – He Oranga Kaumātua 2019 to 2034 – Super Seniors	GDS23-08	3.5	3	4	10.5	2	1	1.5	1.5	6	
	Oranga Tamariki—Ministry for Children	Youth Justice Work Programme 2013-2023 (previously called Youth Crime Action Plan)	GDS27-02	3.5	3	6.5	13	3	2	1	0.5	6.5	
	Ministry of Social Development	Mahi Aroha: Carers' Strategy Action Plan 2019-2023 (jointly held between MoE, MoH, TPK, MSD and OT)	GDS23-10	3	3.5	5	11.5	3	1	1.5	1	6.5	
	Oranga Tamariki—Ministry for Children	Mahi Aroha: Carers' Strategy Action Plan 2019-2023 (jointly held between MoE, MoH, TPK, MSD and OT)	GDS27-03	3	3.5	5	11.5	3	1	1.5	1	6.5	
	Ministry of Social Development	Pathways for Change 2019-2023	GDS23-13	3	3	8	14	2.5	0.5	2	3	8	
	Ministry of Social Development	Youth Plan 2020-2022	GDS23-16	2	3.5	6	11.5	2	1.5	1	0	4.5	
	Ministry of Social Development	New Zealand Sign Language Strategy 2018-2023	GDS23-04	1.5	2	4	7.5	2.5	2.5	2	1.5	8.5	
	Ministry of Social Development	Working Matters: An Action Plan to ensure disabled people and people with health conditions have an equal opportunity to access employment	GDS23-15	3	2.5	4	9.5	2	1	0	0	3	
	Ministry of Social Development	Elder Abuse in Aotearoa 2020	GDS23-14	2.5	2.5	6	11	3	3.5	3.5	2.5	12.5	
	Ministry of Social Development	Family Violence Funding Approach	GDS23-06	2	4	8	14	2.5	3.5	3.5	3.5	13	
	Ministry of Social Development	Better Later Life Action Plan – He Oranga Kaumātua: Action plan 2021-2024	GDS23-18	1	1	4	6	1	0	3.5	0	4.5	
	Ministry of Social Development	Youth Development Strategy Aotearoa	GDS23-01	3	3	5.5	11.5	3	2	0.5	0.5	6	
	Ministry of Social Development	Social Sector Commissioning	GDS23-17	2	1.5	5	8.5	3.5	1	3	3	10.5	
	Ministry of Social Development	Campaign for Action on Family Violence: Framework for change 2019-2023	GDS23-11	1	1.5	5	7.5	3	0.5	2	0	5.5	
	Ministry of Social Development	Te Pae Tata Māori Strategy and Action Plan	GDS23-05	2.5	1	2	5.5	1.5	1.5	0	0	3	
Ministry of Social Development	Employment and Social Outcomes Investment Strategy	GDS23-03	2	3	2	7	1.5	2	2.5	0.5	6.5		

TABLE 3: DETAILED DESCRIPTION AND SCORE BY RANK (IN SECTOR ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of sector
3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
2	1.5	2	5.5	3	1.5	1	0.5	6	2	0	0	0	2	0.5	0	0	0.5	22.5	24
2.5	0.5	1	4	1.5	1	1.5	0.5	4.5	1	0.5	1	0	2.5	0	0	0	0	17.5	25
7	2.5	2.5	12	3.5	3	4	1	11.5	4	3	4	3	14	2.5	0	6	8.5	69.5	1
4.5	3	1.5	9	3.5	2	2	0.5	8	4	2	3.5	3	12.5	3	0	6	9	64.0	2
4	1.5	3.5	9	3	1.5	2	0	6.5	3	1	2.5	3	9.5	2.5	3	6	11.5	58.0	3
6	2.5	2.5	11	3	2	2	0	7	2.5	3.5	3.5	2.5	12	3	6	6	15	56.0	4
8	3.5	2.5	14	3.5	1	2	0	6.5	4	3	0.5	0	7.5	2.5	0	6	8.5	55.0	5
4	3.5	2	9.5	2.5	1.5	2	0	6	3	3	3.5	3.5	13	2	0	6	8	53.0	6=
6	2.5	3	11.5	3.5	3	2.5	0.5	9.5	3.5	2.5	2.5	0.5	9	3.5	0	0	3.5	53.0	6=
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	8=
5	3.5	2	10.5	3.5	2.5	2	0.5	8.5	4	2	3	0	9	2.5	0	0	2.5	48.5	8=
7	4	2.5	13.5	3	0	2	0	5	3	0	0.5	0	3.5	4	0	0	4	48.0	10
2	2.5	2.5	7	3.5	1	2	0	6.5	4	1	2.5	3.5	11	1	0	6	7	47.5	11
4	2	3.5	9.5	2	1	1.5	0	4.5	2	3	3	3.5	11.5	2.5	0	3	5.5	47.0	12
4	3	3	10	3.5	2.5	2	0.5	8.5	3	1.5	2	1.5	8	0.5	0	6	6.5	45.5	13
3	2.5	0	5.5	2	2.5	3	1.5	9	0	0	0	1	1	3	0	3	6	45.0	14
3	3.5	1	7.5	1	1.5	2	2	6.5	0	0	1	0	1	1.5	0	0	1.5	43.5	15
4	3	3	10	3	1	1	0	5	3	4	4	3	14	2	0	0	2	41.5	16
4	4	1.5	9.5	2.5	2	3	0	7.5	3	1	0	0.5	4.5	1.5	0	0	1.5	40.5	17=
2	1	1.5	4.5	2.5	1	2	1.5	7	3	0	1	0	4	3	0	3	6	40.5	17=
4	3	2.5	9.5	3.5	1	2	0	6.5	3	0.5	0.5	0	4	3	0	3	6	39.0	19
4	3	2	9	2	0	1	0.5	3.5	3	0	0.5	0.5	4	0	6	6	12	37.0	20
3.5	3	1	7.5	2.5	1	2	1	6.5	2.5	0.5	2.5	2.5	8	1	0	0	1	36.5	21

Government sector	Government department	Title of strategy	GDS number	Score									
				1. Opportunities and Threats				2. Capabilities and Resources					
				1.1 (/4)	1.2 (/4)	1.3 (/8)	Total (/16)	2.1 (4)	2.2 (4)	2.3 (4)	2.4 (4)	Total (/16)	
Social Services and Community Sector	Ministry of Social Development	Pacific Prosperity: Our People, Our Solutions, Our Future	GDS23-07	2	0	2	4	2.5	1	0	0	3.5	
	Ministry for Children – Oranga Tamariki	Future Direction Action Plan	GDS27-04	1	0.5	4	5.5	2	0.5	2	0.5	5	
	Ministry of Social Development	Disability Action Plan 2019–2023	GDS23-09	1	0	2	3	1.5	0.5	1	1.5	4.5	
	Ministry of Housing and Urban Development	Public Housing Plan 2021–2024	GDS20-02	2	1	4	7	2	0	2	0	4	
	Ministry for Children – Oranga Tamariki	Children's Action Plan	GDS27-01	0.5	1.5	2	4	2	0.5	1	0	3.5	

TABLE 3: DETAILED DESCRIPTION AND SCORE BY RANK (IN SECTOR ORDER AND HIGHEST TO LOWEST)

Score																		Total score	Rank out of sector
3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
3.1 (8)	3.2 (4)	3.3 (4)	Total (/16)	4.1 (4)	4.2 (4)	4.3 (4)	4.4 (4)	Total (/16)	5.1 (4)	5.2 (4)	5.3 (4)	5.4 (4)	Total (/16)	6.1 (4)	6.2 (4)	6.3 (4)	Total (/12)		
4	2	0	6	2	0.5	1	0	3.5	3	0	0.5	0	3.5	1	6	6	13	33.5	22
2	2.5	2.5	7	3	0.5	0	0	3.5	0	0.5	1	1	2.5	0.5	6	3	9.5	33.0	23
1	1.5	1	3.5	1.5	0	1	0	2.5	2	2	3.5	1	8.5	3	0	6	9	31.0	24
2	2.5	2	6.5	1.5	0.5	1	0	3	2	0	0	0	2	1.5	0	6	7.5	30.0	25
0.5	2	2.5	5	3	1	1	0	5	2	0	2	0.5	4.5	0.5	0	0	0.5	22.5	26

Table 4: Mentions of GDSs in statements of intent and annual reports (sources of scores of Element 6 – Alignment and authority)

Government department	GDS number	Government department strategy (GDS)	Title of SOI and dates in operation	SOI length (pages)
Crown Law Office	–	–	–	–
Department of Conservation	GDS02-01	Subantarctic Islands Research Strategy	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-02	National Education Strategy 2010–2030	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-03	Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DOC and MfE)	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-04	New Zealand sea lion/rāpoka Threat Management Plan 2017–2022 (jointly held between DOC and MPI)	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-05	National Compliance Strategy 2017–2020	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-06	Government Tourism Strategy (jointly held between DOC and MBIE)	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-07	Predator Free 2050 Strategy	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-08	Visitor Centre Strategy 2020–2025	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-09	National Plan of Action – Seabirds 2020 (jointly held between DOC and MPI)	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-10	Te Kaweka Takohaka mō te Hoiho 2019–2029 (jointly held between DOC and MPI)	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-11	Te Mana o te Taiao: Aotearoa New Zealand Biodiversity Strategy 2020	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-12	Critical Ecosystem Pressures on Freshwater Environments (CRESP) 4 year research strategy	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-13	Heritage and Visitor Strategy – He Rautaki Taonga Tuku Iho, Manuhiri Tūārangi hoki	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-14	Digital Strategy 2020: Te pae tawhiti whaia kia tata – Navigating to new horizons	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31
	GDS02-15	Hector’s and Māui Dolphin Threat Management Plan 2020	Statement of Intent – Tauāki Whakamaunga Atu 2021–2025	31

Explicitly mentioned in SOI	Implicitly mentioned in SOI	Title of 2021 annual report	Annual report length (pages)	Explicitly mentioned in 2021 annual report	Implicitly mentioned in 2021 annual report
-	-	-	-	-	-
Not found	Not found	Annual Report – Pūrongo-Ā-Tau	182	Not found	Not found
Not found	Not found	Annual Report – Pūrongo-Ā-Tau	182	Not found	Not found
Not found	Not found	Annual Report – Pūrongo-Ā-Tau	182	Not found	Not found
Not found	Not found	Annual Report – Pūrongo-Ā-Tau	182	Not found	Not found
Not found	Not found	Annual Report – Pūrongo-Ā-Tau	182	Not found	Not found
Not found	Not found	Annual Report – Pūrongo-Ā-Tau	182	Not found	Not found
Yes, p. 11	N/A	Annual Report – Pūrongo-Ā-Tau	182	Yes, p. 83	N/A
Not found	Not found	Annual Report – Pūrongo-Ā-Tau	182	Yes, pp. 57, 177	N/A
Not found	Yes, p. 14	Annual Report – Pūrongo-Ā-Tau	182	Not found	Not found
Not found	Not found	Annual Report – Pūrongo-Ā-Tau	182	Not found	Not found
Not found	Not found	Annual Report – Pūrongo-Ā-Tau	182	Not found	Not found
Yes, pp. 11, 13–15, 17	N/A	Annual Report – Pūrongo-Ā-Tau	182	Yes, pp. 54–55, 97, 108, 174	N/A
Not found	Not found	Annual Report – Pūrongo-Ā-Tau	182	Not found	Not found
Yes, p. 18	N/A	Annual Report – Pūrongo-Ā-Tau	182	Yes, pp. 83, 100	N/A
Yes, p. 26	N/A	Annual Report – Pūrongo-Ā-Tau	182	Not found	Not found
Not found	Not found	Annual Report – Pūrongo-Ā-Tau	182	Yes, p. 174	N/A

Government department	GDS number	Government department strategy (GDS)	Title of SOI and dates in operation	SOI length (pages)
Department of Corrections	GDS03-01	National Historic Heritage Strategy 2013	Statement of Intent 2021-2022	20
	GDS03-02	Change Lives Shape Futures: Investing in Better Mental Health for Offenders	Statement of Intent 2021-2022	20
	GDS03-03	Hōkai Rangī: Ara Poutama Aotearoa Strategy 2019-2024	Statement of Intent 2021-2022	20
	GDS03-04	Our Alcohol and Other Drug Strategy – Ara Poutama Aotearoa Strategy 2021-2026	Statement of Intent 2021-2022	20
	GDS03-05	Wāhine – E rere ana ki te pae hou: Women’s Strategy 2021-2025	Statement of Intent 2021-2022	20
Department of Internal Affairs	GDS04-01	Te Huri Mōhiotanga Hei Uara: Ngā Tohutohu Rautaki Ki 2030 – Turning Knowledge into Value: Strategic Directions to 2030	Ngā Takune Rautaki – Strategic Intentions 2021 to 2025	56
	GDS04-02	Archives 2057 Strategy	Ngā Takune Rautaki – Strategic Intentions 2021 to 2025	56
	GDS04-03	Digital Inclusion Blueprint – Te Mahere mō te Whakaurunga Matihiko	Ngā Takune Rautaki – Strategic Intentions 2021 to 2025	56
	GDS04-04	National Library of New Zealand Digitisation Plan 2019-2022	Ngā Takune Rautaki – Strategic Intentions 2021 to 2025	56
	GDS04-05	Office of Ethnic Communities – Strategic Framework 2020	Ngā Takune Rautaki – Strategic Intentions 2021 to 2025	56
	GDS04-06	Strategy for a Digital Public Service	Ngā Takune Rautaki – Strategic Intentions 2021 to 2025	56
	GDS04-07	Three Waters Reform Programme	Ngā Takune Rautaki – Strategic Intentions 2021 to 2025	56
	GDS04-08	Regulatory Services Group Strategy 2021-2026	Ngā Takune Rautaki – Strategic Intentions 2021 to 2025	56
	GDS04-09	Charities Services Research Strategy 2020-2023	Ngā Takune Rautaki – Strategic Intentions 2021 to 2025	56
Department of the Prime Minister and Cabinet	GDS05-01	National Disaster Resilience Strategy – Rautaki ā-Motu Manawaroa Aituā	Strategic Intentions 2020/21 to 2023/24	13
	GDS05-02	Cyber security strategy 2019	Strategic Intentions 2020/21 to 2023/24	13
	GDS05-03	Child and Youth Wellbeing Strategy 2019	Strategic Intentions 2020/21 to 2023/24	13
	GDS05-04	Countering terrorism and violent extremism: National strategy overview	Strategic Intentions 2020/21 to 2023/24	13
	GDS05-05	National Fuel Plan (jointly held between DPMC and MBIE)	Strategic Intentions 2020/21 to 2023/24	13

Explicitly mentioned in SOI	Implicitly mentioned in SOI	Title of 2021 annual report	Annual report length (pages)	Explicitly mentioned in 2021 annual report	Implicitly mentioned in 2021 annual report
Not found	Not found	Annual Report 2020/2021	208	Not found	Not found
Not found	Not found	Annual Report 2020/2021	208	Not found	Yes, p. 91
Yes, pp. 4–6, 11, 18	N/A	Annual Report 2020/2021	208	Yes, pp. 7, 14, 16, 25, 170	N/A
Not found	Not found	Annual Report 2020/2021	208	Not found	Not found
Yes, p. 15	N/A	Annual Report 2020/2021	208	Not found	Not found
Not found	Not found	Pūrongo Ā Tau – Annual Report 2021	220	Not found	Not found
Yes, p. 32	N/A	Pūrongo Ā Tau – Annual Report 2021	220	Not found	Not found
Not found	Not found	Pūrongo Ā Tau – Annual Report 2021	220	Not found	Not found
Not found	Not found	Pūrongo Ā Tau – Annual Report 2021	220	Not found	Not found
Not found	Not found	Pūrongo Ā Tau – Annual Report 2021	220	Not found	Not found
Not found	Not found	Pūrongo Ā Tau – Annual Report 2021	220	Yes, p. 179	N/A
Not found	Yes, pp. 25, 36	Pūrongo Ā Tau – Annual Report 2021	220	Yes, pp. 8, 27, 55, 161, 166	N/A
Not found	Yes, p. 25	Pūrongo Ā Tau – Annual Report 2021	220	Not found	Not found
Not found	Not found	Pūrongo Ā Tau – Annual Report 2021	220	Not found	Not found
Not found	Not found	Annual Report – Pūrongo-ā-tau	100	Yes, pp. 28, 31, 35	N/A
Not found	Not found	Annual Report – Pūrongo-ā-tau	100	Yes, p. 17	N/A
Not found	Not found	Annual Report – Pūrongo-ā-tau	100	Yes, pp. 2, 7, 9, 10	N/A
Not found	Not found	Annual Report – Pūrongo-ā-tau	100	Not found	Yes, pp. 1, 19
Not found	Not found	Annual Report – Pūrongo-ā-tau	100	Not found	Not found

Government department	GDS number	Government department strategy (GDS)	Title of SOI and dates in operation	SOI length (pages)
Education Review Office	GDS06-01	Pacific Strategy: Driving success for Pacific learners 2019-2022	Strategic Intentions 2020-2024	20
Government Communications Security Bureau	GDS07-01	Diversity and Inclusion Strategy 2021-2025 (jointly held between GCSB and NZSIS)	No statement of intent was found	N/A
Inland Revenue Department	GDS08-01	Our Corporate Strategy – Customer	Statement of Intent 2021 to 2025 – Tauākī Whakamaunga Atu	32
Land Information New Zealand	GDS09-01	Cadastre 2034	Strategic Intentions 2019-2023 – He takunetanga rautaki	36
	GDS09-02	Positioning Strategy 2014	Strategic Intentions 2019-2023 – He takunetanga rautaki	36
	GDS09-03	He Whāriki Maurua – Business with Māori Strategy 2013-2017	Strategic Intentions 2019-2023 – He takunetanga rautaki	36
	GDS09-04	Topographic Strategy	Strategic Intentions 2019-2023 – He takunetanga rautaki	36
	GDS09-05	Crown Property Strategy	Strategic Intentions 2019-2023 – He takunetanga rautaki	36
	GDS09-06	Regulatory Stewardship Strategy	Strategic Intentions 2019-2023 – He takunetanga rautaki	36
	GDS09-07	Antarctic and Southern Ocean Research Directions and Priorities 2021-2030 (jointly held between LINZ, MPI, MBIE and MFAT)	Strategic Intentions 2019-2023 – He takunetanga rautaki	36
Ministry for Culture and Heritage	-	-	-	-
Ministry for Pacific Peoples	-	-	-	-
Ministry for Primary Industries	GDS12-01	Biosecurity Science Strategy for New Zealand – Mahere Rautaki Putaiao Whakamaru	Strategic Intentions 2021-2025	88
	GDS12-02	Harvest Strategy Standard for New Zealand Fisheries	Strategic Intentions 2021-2025	88
	GDS12-03	Research and Science Information Standard for New Zealand Fisheries	Strategic Intentions 2021-2025	88
	GDS12-04	Aquaculture Strategy and Five-year Action Plan to Support Aquaculture	Strategic Intentions 2021-2025	88
	GDS12-05	Animal Welfare Matters	Strategic Intentions 2021-2025	88
	GDS12-06	National Plan of Action for the Conservation and Management of Sharks	Strategic Intentions 2021-2025	88

Explicitly mentioned in SOI	Implicitly mentioned in SOI	Title of 2021 annual report	Annual report length (pages)	Explicitly mentioned in 2021 annual report	Implicitly mentioned in 2021 annual report
Not found	Yes, p. 15	Annual Report 2020/21 – Te Pūrongo ā-Tau	68	Not found	Yes, p. 12
Not found	Not found	Annual Report 2021 – Te Pūrongo Ā-Tau	64	Yes, pp. 10, 48	N/A
Not found	Not found	Annual Report 2021 – Pūrongo ā-Tau	208	Not found	Yes, p. 22
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	160	Not found	Not found
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	160	Not found	Not found
Yes, p. 27	N/A	Pūrongo ā-tau – Annual Report 2020/21	160	Not found	Not found
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	160	Not found	Not found
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	160	Not found	Not found
Yes, p. 24	N/A	Pūrongo ā-tau – Annual Report 2020/21	160	Not found	Not found
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	160	Not found	Not found
-	-	-	-	-	-
-	-	-	-	-	-
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Yes, p. 44	N/A	Annual Report 2020/21	200	Not found	Not found
Not found	Not found	Annual Report 2020/21	200	Not found	Yes, p. 42

Government department	GDS number	Government department strategy (GDS)	Title of SOI and dates in operation	SOI length (pages)
Ministry for Primary Industries	GDS12-07	Science Strategy – Rautaki Putaiao	Strategic Intentions 2021–2025	88
	GDS12-08	Biosecurity 2025 Direction Statement	Strategic Intentions 2021–2025	88
	GDS12-09	Primary Sector Science Roadmap – Te Ao Tūroa	Strategic Intentions 2021–2025	88
	GDS12-10	New Zealand sea lion/rāpoka Threat Management Plan 2017–2022 (jointly held between DOC and MPI)	Strategic Intentions 2021–2025	88
	GDS12-11	Essential Freshwater (jointly held between MPI and MfE)	Strategic Intentions 2021–2025	88
	GDS12-12	National Blue Cod Strategy	Strategic Intentions 2021–2025	88
	GDS12-13	Aquaculture Strategy	Strategic Intentions 2021–2025	88
	GDS12-14	Food Safety 2019–2024	Strategic Intentions 2021–2025	88
	GDS12-15	Cadmium and New Zealand Agriculture and Horticulture	Strategic Intentions 2021–2025	88
	GDS12-16	National Plan of Action – Seabirds 2020 (jointly held between DOC and MPI)	Strategic Intentions 2021–2025	88
	GDS12-17	Te Kaweka Takohaka mō te Hoiho 2019–2029 (jointly held between DOC and MPI)	Strategic Intentions 2021–2025	88
	GDS12-18	Antarctic and Southern Ocean Research Directions and Priorities 2021–2030 (jointly held between LINZ, MPI, MBIE and MFAT)	Strategic Intentions 2021–2025	88
	Ministry for the Environment	GDS13-01	Urban Design Protocol	Statement of Intent – Tauākī Whakamaunga Atu 2020–2025
GDS13-02		National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants	Statement of Intent – Tauākī Whakamaunga Atu 2020–2025	36
GDS13-03		Waste Strategy	Statement of Intent – Tauākī Whakamaunga Atu 2020–2025	36
GDS13-04		Clean Healthy Air for All New Zealanders	Statement of Intent – Tauākī Whakamaunga Atu 2020–2025	36
GDS13-05		Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DOC and MfE)	Statement of Intent – Tauākī Whakamaunga Atu 2020–2025	36

Explicitly mentioned in SOI	Implicitly mentioned in SOI	Title of 2021 annual report	Annual report length (pages)	Explicitly mentioned in 2021 annual report	Implicitly mentioned in 2021 annual report
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Not found	Not found	Annual Report 2020/21	200	Not found	Yes, p. 49
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Yes, pp. 51–53	N/A	Annual Report 2020/21	200	Yes, pp. 10, 29, 41, 82	N/A
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Not found	Not found	Annual Report 2020/21	200	Yes, p. 42	N/A
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Not found	Not found	Annual Report 2020/21	200	Not found	Not found
Not found	Not found	Annual Report – Pūrongo ā-Tau 2020/21	138	Not found	Not found
Not found	Not found	Annual Report – Pūrongo ā-Tau 2020/21	138	Not found	Not found
Yes, p. 29	N/A	Annual Report – Pūrongo ā-Tau 2020/21	138	Yes, pp. 64–66	N/A
Not found	Not found	Annual Report – Pūrongo ā-Tau 2020/21	138	Not found	Not found
Not found	Not found	Annual Report – Pūrongo ā-Tau 2020/21	138	Not found	Not found

Government department	GDS number	Government department strategy (GDS)	Title of SOI and dates in operation	SOI length (pages)
Ministry for the Environment	GDS13-06	Our Science Strategy – Rautaki Pūtaiao	Statement of Intent – Tauākī Whakamaunga Atu 2020–2025	36
	GDS13-07	Essential Freshwater (jointly held between MPI and MfE)	Statement of Intent – Tauākī Whakamaunga Atu 2020–2025	36
	GDS13-08	Shared Interests in Freshwater	Statement of Intent – Tauākī Whakamaunga Atu 2020–2025	36
	GDS13-09	Sustainability Strategy	Statement of Intent – Tauākī Whakamaunga Atu 2020–2025	36
	GDS13-10	Te hau mārohi ki anamata – Transitioning to a low-emissions and climate-resilient future	Statement of Intent – Tauākī Whakamaunga Atu 2020–2025	36
Ministry for Women	–	–	–	–
Ministry of Business, Innovation and Employment	GDS15-01	Vision Mātauranga	Strategic Intentions 2021–2025	23
	GDS15-02	Energy Strategy 2011–2021	Strategic Intentions 2021–2025	23
	GDS15-03	Strategy to 2040: He kai kei aku ringa – The Crown-Māori Economic Growth Partnership	Strategic Intentions 2021–2025	23
	GDS15-04	Refugee Settlement: Resettlement Strategy	Strategic Intentions 2021–2025	23
	GDS15-05	Major Events Strategy: Investing in world class events	Strategic Intentions 2021–2025	23
	GDS15-06	He Whare Āhuru He Oranga Tāngata – The Māori Housing Strategy	Strategic Intentions 2021–2025	23
	GDS15-07	Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society (jointly held between MBIE and MoE)	Strategic Intentions 2021–2025	23
	GDS15-08	Pacific Economic Strategy 2015–2021	Strategic Intentions 2021–2025	23
	GDS15-09	National Statement of Science Investment 2015–2025	Strategic Intentions 2021–2025	23
	GDS15-10	Energy Efficiency and Conservation Strategy 2017–2022	Strategic Intentions 2021–2025	23
	GDS15-11	Health Research Strategy 2017–2027 (jointly held between MoH and MBIE)	Strategic Intentions 2021–2025	23
	GDS15-12	Health and Safety at Work Strategy 2018–2028	Strategic Intentions 2021–2025	23
	GDS15-13	Technical Barriers to Trade (TBT) Strategy	Strategic Intentions 2021–2025	23
	GDS15-14	Government Tourism Strategy (jointly held between DOC and MBIE)	Strategic Intentions 2021–2025	23
	GDS15-15	Conformance System Strategy	Strategic Intentions 2021–2025	23

Government department	GDS number	Government department strategy (GDS)	Title of SOI and dates in operation	SOI length (pages)
Ministry of Business, Innovation and Employment	GDS15-16	Small Business Strategy	Strategic Intentions 2021-2025	23
	GDS15-17	Our Employment Strategy	Strategic Intentions 2021-2025	23
	GDS15-18	Economic Plan for a Productive, Sustainable and Inclusive Economy	Strategic Intentions 2021-2025	23
	GDS15-19	Responsibly Delivering Value: A Minerals and Petroleum Resource Strategy for Aotearoa New Zealand 2019-2029	Strategic Intentions 2021-2025	23
	GDS15-20	National Fuel Plan (jointly held between DPMC and MBIE)	Strategic Intentions 2021-2025	23
	GDS15-21	Agritech Industry Transformation Plan	Strategic Intentions 2021-2025	23
	GDS15-22	Combatting Modern Forms of Slavery 2020-25	Strategic Intentions 2021-2025	23
	GDS15-23	Building for the Future: Building System Regulatory Strategy	Strategic Intentions 2021-2025	23
	GDS15-24	Advanced Manufacturing ITP Scope	Strategic Intentions 2021-2025	23
	GDS15-25	Antarctic and Southern Ocean Research Directions and Priorities 2021-2030 (jointly held between LINZ, MPI, MBIE and MFAT)	Strategic Intentions 2021-2025	23
Ministry of Defence	GDS16-01	Defence White Paper 2016	Statement of Intent – Tauākī Whakamaunga Atu 2021-2025	36
	GDS16-02	Strategic Defence Policy Statement 2018	Statement of Intent – Tauākī Whakamaunga Atu 2021-2025	36
	GDS16-03	Defence Capability Plan 2019	Statement of Intent – Tauākī Whakamaunga Atu 2021-2025	36
Ministry of Education	GDS17-01	Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society (jointly held between MBIE and MoE)	Statement of Intent 2018-2023	28
	GDS17-02	International Student Wellbeing Strategy	Statement of Intent 2018-2023	28
	GDS17-03	International Education Strategy – He Rautaki Mātauranga A Ao 2018-2030	Statement of Intent 2018-2023	28
	GDS17-04	Learning Support Action Plan 2019-2025	Statement of Intent 2018-2023	28
	GDS17-05	Mahi Aroha: Carers' Strategy Action Plan 2019-2023 (jointly held between MoE, MoH, TPK, MSD and OT)	Statement of Intent 2018-2023	28
	GDS17-06	Action Plan for Pacific Education 2020-2030	Statement of Intent 2018-2023	28
	GDS17-07	Te Rautaki Mātauranga Māori – The Māori Education Strategy	Statement of Intent 2018-2023	28
	GDS17-08	Te Rautaki mā te Reo Māori i roto i te Mātauranga – The Māori language in education strategy	Statement of Intent 2018-2023	28
	GDS17-09	Statement of National Education and Learning Priorities	Statement of Intent 2018-2023	28

Explicitly mentioned in SOI	Implicitly mentioned in SOI	Title of 2021 annual report	Annual report length (pages)	Explicitly mentioned in 2021 annual report	Implicitly mentioned in 2021 annual report
Not found	Not found	Annual Report 2020/21	178	Not found	Not found
Not found	Not found	Annual Report 2020/21	178	Not found	Not found
Not found	Not found	Annual Report 2020/21	178	Not found	Not found
Not found	Not found	Annual Report 2020/21	178	Not found	Not found
Not found	Not found	Annual Report 2020/21	178	Not found	Not found
Not found	Not found	Annual Report 2020/21	178	Yes, p. 19	N/A
Not found	Not found	Annual Report 2020/21	178	Not found	Not found
Not found	Not found	Annual Report 2020/21	178	Yes, pp. 10, 15	N/A
Not found	Yes, p. 25	Annual Report 2020/21	178	Yes, p. 36	N/A
Not found	Not found	Annual Report 2020/21	178	Not found	Not found
Not found	Not found	Annual Report – Te Pūrongo-ā-tau 2021	125	Yes, p. 15	N/A
Not found	Not found	Annual Report – Te Pūrongo-ā-tau 2021	125	Yes, p. 13	N/A
Yes, pp. 5, 13, 22	N/A	Annual Report – Te Pūrongo-ā-tau 2021	125	Yes, p. 23	N/A
Yes, pp. 5, 13, 20	Not found	Annual Report 2021	138	Not found	Not found
Not found	Not found	Annual Report 2021	138	Yes, p. 70	N/A
Yes, pp. 5, 13, 22	N/A	Annual Report 2021	138	Yes, p. 20	N/A
Yes, pp. 5, 13, 20	N/A	Annual Report 2021	138	Yes, p. 12	N/A
Not found	Not found	Annual Report 2021	138	Not found	Not found
Not found	Yes, p. 13	Annual Report 2021	138	Yes, p. 14	N/A
Not found	Yes, pp. 13, 20	Annual Report 2021	138	Yes, p. 13	N/A
Not found	Yes, pp. 13, 17	Annual Report 2021	138	Yes, p. 13	N/A
Yes, pp. 5, 17	N/A	Annual Report 2021	138	Yes, p. 13	N/A

Government department	GDS number	Government department strategy (GDS)	Title of SOI and dates in operation	SOI length (pages)
Ministry of Education	GDS17-10	Tertiary Education Strategy	Statement of Intent 2018-2023	28
Ministry of Foreign Affairs and Trade	GDS18-01	Opening Doors to China: New Zealand's 2015 Vision	Strategic Intentions 2021-2025	43
	GDS18-02	ASEAN Partnership: One Pathway to Ten Nations	Strategic Intentions 2021-2025	43
	GDS18-03	Advancing with Australia: New Zealand Inc Australia Strategy	Strategic Intentions 2021-2025	43
	GDS18-04	Our People Strategy	Strategic Intentions 2021-2025	43
	GDS18-05	Diversity and Inclusion Strategy 2018-2028	Strategic Intentions 2021-2025	43
	GDS18-06	International Cooperation for Effective Sustainable Development (ICESD) [Policy Statement]	Strategic Intentions 2021-2025	43
	GDS18-07	India - New Zealand 2025: Investing in the Relationship	Strategic Intentions 2021-2025	43
	GDS18-08	Trade Recovery Strategy	Strategic Intentions 2021-2025	43
	GDS18-09	Gender Action Plan 2021-2025	Strategic Intentions 2021-2025	43
	GDS18-10	Child & Youth Well-Being Strategic Action Plan 2021-2025	Strategic Intentions 2021-2025	43
	GDS18-11	Human Rights Strategic Action Plan for International Development Cooperation 2021-2025	Strategic Intentions 2021-2025	43
	GDS18-12	Antarctic and Southern Ocean Research Directions and Priorities 2021-2030 (jointly held between LINZ, MPI, MBIE and MFAT)	Strategic Intentions 2021-2025	43
Ministry of Health	GDS19-01	Reduced Waiting Times for Public Hospital Elective Services	Strategic Intentions 2021 to 2025	25
	GDS19-02	Palliative Care Strategy	Strategic Intentions 2021 to 2025	25
	GDS19-03	Primary Health Care Strategy	Strategic Intentions 2021 to 2025	25
	GDS19-04	Sexual and Reproductive Health Strategy - Phase One	Strategic Intentions 2021 to 2025	25
	GDS19-05	Health of Older People Strategy	Strategic Intentions 2021 to 2025	25
	GDS19-06	Youth Health: A Guide to Action	Strategic Intentions 2021 to 2025	25
	GDS19-07	Cancer Control Strategy	Strategic Intentions 2021 to 2025	25
	GDS19-08	Suicide Prevention Strategy 2006-2016	Strategic Intentions 2021 to 2025	25
	GDS19-09	Medicines New Zealand	Strategic Intentions 2021 to 2025	25
	GDS19-10	Ambulance Service Strategy	Strategic Intentions 2021 to 2025	25
	GDS19-11	National Plan for Child Cancer Services in New Zealand	Strategic Intentions 2021 to 2025	25

Explicitly mentioned in SOI	Implicitly mentioned in SOI	Title of 2021 annual report	Annual report length (pages)	Explicitly mentioned in 2021 annual report	Implicitly mentioned in 2021 annual report
Yes, pp. 5, 13, 17, 22	N/A	Annual Report 2021	138	Yes, pp. 13, 22	N/A
Not found	Not found	Annual Report 2020–2021	163	Not found	Not found
Not found	Not found	Annual Report 2020–2021	163	Not found	Not found
Not found	Not found	Annual Report 2020–2021	163	Not found	Not found
Yes, pp. 32, 36	N/A	Annual Report 2020–2021	163	Yes, p. 53	N/A
Yes, p. 36	N/A	Annual Report 2020–2021	163	Yes, p. 49	N/A
Yes, p. 22	N/A	Annual Report 2020–2021	163	Yes, pp. 132, 136	N/A
Not found	Not found	Annual Report 2020–2021	163	Not found	Not found
Not found	Not found	Annual Report 2020–2021	163	Yes, pp. 3, 41, 42	N/A
Yes, p. 36	N/A	Annual Report 2020–2021	163	Yes, p. 136	N/A
Not found	Not found	Annual Report 2020–2021	163	Yes, p. 136	N/A
Not found	Not found	Annual Report 2020–2021	163	Not found	Yes, p. 136
Not found	Not found	Annual Report 2020–2021	163	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Yes, p. 118	N/A
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Yes, p. 157	N/A
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
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Government department	GDS number	Government department strategy (GDS)	Title of SOI and dates in operation	SOI length (pages)
Ministry of Health	GDS19-12	Rising to the Challenge – The Mental Health and Addiction Service Development Plan 2012–2017	Strategic Intentions 2021 to 2025	25
	GDS19-13	Suicide Prevention Action Plan 2013–2016	Strategic Intentions 2021 to 2025	25
	GDS19-14	National Health Information Technology Plan Update 2013/14	Strategic Intentions 2021 to 2025	25
	GDS19-15	Care Closer to Home	Strategic Intentions 2021 to 2025	25
	GDS19-16	'Ala Mo'ui – Pathways to Pacific Health and Wellbeing 2014–2018	Strategic Intentions 2021 to 2025	25
	GDS19-17	He Korowai Oranga – Māori Health Strategy	Strategic Intentions 2021 to 2025	25
	GDS19-18	Cancer Plan 2015–2018	Strategic Intentions 2021 to 2025	25
	GDS19-19	Disability Support Services Strategic Plan 2014–2018	Strategic Intentions 2021 to 2025	25
	GDS19-20	Implementing Medicines New Zealand 2015–2020	Strategic Intentions 2021 to 2025	25
	GDS19-21	Cancer Health Information Strategy	Strategic Intentions 2021 to 2025	25
	GDS19-22	Living Well with Diabetes 2015–2020	Strategic Intentions 2021 to 2025	25
	GDS19-23	Health Strategy 2016	Strategic Intentions 2021 to 2025	25
	GDS19-24	Pharmacy Action Plan 2016 to 2020	Strategic Intentions 2021 to 2025	25
	GDS19-25	Disability Strategy 2016–2026 (jointly held between MoH and MSD)	Strategic Intentions 2021 to 2025	25
	GDS19-26	Health Research Strategy 2017-2027 (jointly held between MoH and MBIE)	Strategic Intentions 2021 to 2025	25
	GDS19-27	Faiva Ora 2016–2021 – National Pasifika Disability Plan	Strategic Intentions 2021 to 2025	25
	GDS19-28	Influenza Pandemic Plan: A framework for action	Strategic Intentions 2021 to 2025	25
	GDS19-29	Whāia Te Ao Mārama 2018 to 2022 – The Māori Disability Action Plan	Strategic Intentions 2021 to 2025	25
	GDS19-30	Where I Live; How I Live – Disability Support Services Community Residential Support Services Strategy 2018 to 2020	Strategic Intentions 2021 to 2025	25
	GDS19-31	Mental Health and Addiction Workforce Action Plan 2017–2021	Strategic Intentions 2021 to 2025	25
GDS19-32	National Poliomyelitis Response Plan for New Zealand	Strategic Intentions 2021 to 2025	25	
GDS19-33	National Syphilis Action Plan	Strategic Intentions 2021 to 2025	25	
GDS19-34	Strategy to Prevent and Minimise Gambling Harm 2019/20 to 2021/22	Strategic Intentions 2021 to 2025	25	

Explicitly mentioned in SOI	Implicitly mentioned in SOI	Title of 2021 annual report	Annual report length (pages)	Explicitly mentioned in 2021 annual report	Implicitly mentioned in 2021 annual report
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
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Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Yes, p. 19	N/A
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
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Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Yes, p. 134	N/A
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Yes, pp. 23, 38	N/A
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Yes, p. 38	N/A
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Yes, p. 112	N/A

Government department	GDS number	Government department strategy (GDS)	Title of SOI and dates in operation	SOI length (pages)
Ministry of Health	GDS19-35	Every Life Matters – He Tapu te Oranga o ia Tangata – Suicide Prevention Strategy 2019-2029	Strategic Intentions 2021 to 2025	25
	GDS19-36	Planned Care Strategic Approach: 2019-2024	Strategic Intentions 2021 to 2025	25
	GDS19-37	Mahi Aroha: Carers' Strategy Action Plan 2019-2023 (jointly held between MoE, MoH, TPK, MSD and OT)	Strategic Intentions 2021 to 2025	25
	GDS19-38	COVID-19 Health and Disability System Response Plan	Strategic Intentions 2021 to 2025	25
	GDS19-39	Ola Manuia – Pacific Health and Wellbeing action plan 2020-2025	Strategic Intentions 2021 to 2025	25
	GDS19-40	Whakamaua – Māori Health Action Plan 2020-2025	Strategic Intentions 2021 to 2025	25
	GDS19-41	Tā Tātau Rautaki – Our Strategy	Strategic Intentions 2021 to 2025	25
	GDS19-42	Kaiāwhina Workforce Action Plan	Strategic Intentions 2021 to 2025	25
	GDS19-43	COVID-19: Kia Kaha, Kia Māia, Kia Ora Aotearoa – Psychological and Mental Wellbeing Plan	Strategic Intentions 2021 to 2025	25
	GDS19-44	Kia Manawanui Aotearoa – Long-term pathway to mental wellbeing	Strategic Intentions 2021 to 2025	25
	GDS19-45	Data and Information Strategy for Health and Disability: Roadmap 2021-2024	Strategic Intentions 2021 to 2025	25
	GDS19-46	Data and Information Strategy for Health and Disability – He Rautaki Raraunga, He Rautaki Pārongo mō te Pūnaha Hauora, Whaikaha hoki	Strategic Intentions 2021 to 2025	25
	GDS19-47	COVID-19 Māori Health Protection Plan	Strategic Intentions 2021 to 2025	25
	GDS19-48	Smokefree Aotearoa 2025 Action Plan	Strategic Intentions 2021 to 2025	25
Ministry of Housing and Urban Development	GDS20-01	Homelessness Action Plan 2020-2023	Statement of Strategic Intentions 2019-23	24
	GDS20-02	Public Housing Plan 2021-2024	Statement of Strategic Intentions 2019-23	24
	GDS20-03	Te Tauākī Kaupapa Here a te Kāwanatanga mō te Whakawhanake Whare, Tāone anō hoki – Government Policy Statement on Housing and Urban Development	Statement of Strategic Intentions 2019-23	24
	GDS20-04	MAIHI Ka Ora – The National Māori Housing Strategy 2021-2051 (jointly held between HUD and TPK)	Statement of Strategic Intentions 2019-23	24
Ministry of Justice	GDS21-01	Our Māori Strategy – Te Haerenga	Tāhū O Te Ture – Statement of Intent 2019 to 2024	22

Explicitly mentioned in SOI	Implicitly mentioned in SOI	Title of 2021 annual report	Annual report length (pages)	Explicitly mentioned in 2021 annual report	Implicitly mentioned in 2021 annual report
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
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Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Yes, p. 23	N/A
Not found	Not found	Annual Report 2020/2021	188	Yes, pp. 19, 21	N/A
Yes, p. 8	N/A	Annual Report 2020/2021	188	Yes, p. 7	N/A
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
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Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Not found	Not found
Not found	Not found	Annual Report 2020/2021	188	Yes, p. 30	N/A
Not found	Not found	Annual Report 2020/21	146	Yes, pp. 4, 15, 31, 37, 73	N/A
Not found	Not found	Annual Report 2020/21	146	Yes, pp. 6, 36	N/A
Not found	Not found	Annual Report 2020/21	146	Yes, pp. 3, 7, 17, 18	N/A
Not found	Yes, p. 17	Annual Report 2020/21	146	Yes, pp. 5, 18	N/A
Yes, pp. 13, 24, 25	N/A	Annual Report 2020/21	166	Yes, p. 17	N/A

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Ministry of Māori Development—Te Puni Kōkiri	GDS22-01	Maihi Karauna – The Crown’s Strategy for Māori Language Revitalisation 2019–2023	He Takunetanga Rautaki – Strategic Intentions 2020–2024	48
	GDS22-02	Mahi Aroha: Carers' Strategy Action Plan 2019–2023 (jointly held between MoE, MoH, TPK, MSD and OT)	He Takunetanga Rautaki – Strategic Intentions 2020–2024	48
	GDS22-03	MAIHI Ka Ora – The National Māori Housing Strategy 2021–2051 (jointly held between HUD and TPK)	He Takunetanga Rautaki – Strategic Intentions 2020–2024	48
	GDS22-04	Māori Housing Investment Strategy 2018–19 to 2020–21	He Takunetanga Rautaki – Strategic Intentions 2020–2024	48
Ministry of Social Development	GDS23-01	Youth Development Strategy Aotearoa	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-02	Disability Strategy 2016–2026 (jointly held between MoH and MSD)	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-03	Employment and Social Outcomes Investment Strategy	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-04	New Zealand Sign Language Strategy 2018–2023	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-05	Te Pae Tata Māori Strategy and Action Plan	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-06	Family Violence Funding Approach	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-07	Pacific Prosperity: Our People, Our Solutions, Our Future	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-08	Better Late Life – He Oranga Kaumātua 2019 to 2034 – Super Seniors	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-09	Disability Action Plan 2019–2023	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-10	Mahi Aroha: Carers' Strategy Action Plan 2019–2023 (jointly held between MoE, MoH, TPK, MSD and OT)	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-11	Campaign for Action on Family Violence: Framework for change 2019–2023	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-12	E Tū Whānau Mahere Rautaki: Framework for Change 2019–2024	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-13	Pathways for Change 2019–2023	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-14	Elder Abuse in Aotearoa 2020	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-15	Working Matters: An Action Plan to ensure disabled people and people with health conditions have an equal opportunity to access employment	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-16	Youth Plan 2020–2022	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-17	Social Sector Commissioning	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21
	GDS23-18	Better Later Life Action Plan – He Oranga Kaumātua: Action plan 2021–2024	Tauākī Whakamaunga Atu – Statement of Intent 2021–2025	21

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Yes, pp. 20, 40	N/A	Pūrongo-ā-tau – Annual Report 2021	144	Yes, pp. 30–32	N/A
Not found	Not found	Pūrongo-ā-tau – Annual Report 2021	144	Not found	Not found
Not found	Not found	Pūrongo-ā-tau – Annual Report 2021	144	Yes, p. 17	N/A
Not found	Not found	Pūrongo-ā-tau – Annual Report 2021	144	Not found	Not found
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Not found	Not found
Yes, p. 16	N/A	Pūrongo ā-tau – Annual Report 2020/21	201	Yes, p. 113	N/A
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Not found	Not found
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Not found	Yes, p. 114
Yes, pp. 8, 20–22, 26, 34	N/A	Pūrongo ā-tau – Annual Report 2020/21	201	Yes, pp. 13-14, 27, 44, 47, 172.	N/A
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Not found	Not found
Yes, pp. 21, 27	N/A	Pūrongo ā-tau – Annual Report 2020/21	201	Yes, pp. 14, 44, 47	N/A
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Yes, p. 116	N/A
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Yes, p. 113	N/A
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Not found	Not found
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Not found	Yes, p. 109
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Yes, p. 83	N/A
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Not found	Not found
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Not found	Yes, p. 118
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Yes, p. 115	N/A
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Yes, p. 120	N/A
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Not found	Yes, p. 107
Not found	Not found	Pūrongo ā-tau – Annual Report 2020/21	201	Not found	Not found

Government department	GDS number	Government department strategy (GDS)	Title of SOI and dates in operation	SOI length (pages)
Ministry of Transport	GDS24-01	National Airspace Policy of New Zealand	He Rautaki Takunetanga – Strategic Intentions 2021-25	32
	GDS24-02	International Air Transport Policy	He Rautaki Takunetanga – Strategic Intentions 2021-25	32
	GDS24-03	Framework for Shaping our Transport System	He Rautaki Takunetanga – Strategic Intentions 2021-25	32
	GDS24-04	Taking Flight: An Aviation System for the Automated Age [Drone Integration Paper]	He Rautaki Takunetanga – Strategic Intentions 2021-25	32
	GDS24-05	Hei Arataki – Ministry of Transport Māori Strategy	He Rautaki Takunetanga – Strategic Intentions 2021-25	32
	GDS24-06	Road to Zero – New Zealand's Road Safety Strategy 2020–2030	He Rautaki Takunetanga – Strategic Intentions 2021-25	32
	GDS24-07	Transport Evidence Base Strategy	He Rautaki Takunetanga – Strategic Intentions 2021-25	32
	GDS24-08	Government Policy Statement on Land Transport 2021/22–2030/31	He Rautaki Takunetanga – Strategic Intentions 2021-25	32
	GDS24-09	Maritime Security Strategy	He Rautaki Takunetanga – Strategic Intentions 2021-25	32
	GDS24-10	Rail Plan	He Rautaki Takunetanga – Strategic Intentions 2021-25	32
New Zealand Customs Service	GDS25-01	Information Management Strategy 2021–2024	Te Waitohu – Statement of Intent 2021–2025	13
New Zealand Security Intelligence Service	GDS26-01	Diversity and Inclusion Strategy 2021–2025 (jointly held between GCSB and NZSIS)	No statement of intent was found	N/A
Oranga Tamariki—Ministry for Children	GDS27-01	Children's Action Plan	Strategic Intentions 2021–2025	20
	GDS27-02	Youth Justice Work Programme 2013–2023 (previously called Youth Crime Action Plan)	Strategic Intentions 2021–2025	20
	GDS27-03	Mahi Aroha: Carers' Strategy Action Plan 2019–2023 (jointly held between MoE, MoH, TPK, MSD and OT)	Strategic Intentions 2021–2025	20
	GDS27-04	Future Direction Action Plan	Strategic Intentions 2021–2025	20
Public Service Commission	GDS28-01	Leadership Strategy for the State Services	He Takunetanga Rautaki – Strategic Intentions 2021–2025	15
	GDS28-02	Open Government Partnership: National Action Plan 2016–18	He Takunetanga Rautaki – Strategic Intentions 2021–2025	15
	GDS28-03	Kia Toipoto – Public Service Action Plan 2021–2024	He Takunetanga Rautaki – Strategic Intentions 2021–2025	15
Serious Fraud Office	–	–	–	–
Statistics New Zealand	GDS30-01	Transforming the New Zealand Census of Population and Dwellings	Statement of strategic intentions 2021–2025	24
	GDS30-02	Government Data Strategy and Roadmap 2021	Statement of strategic intentions 2021–2025	24
Te Kāhui Whakamana Rua Tekau mā Iwa—Pike River Recovery Agency	–	–	–	–

Explicitly mentioned in SOI	Implicitly mentioned in SOI	Title of 2021 annual report	Annual report length (pages)	Explicitly mentioned in 2021 annual report	Implicitly mentioned in 2021 annual report
Not found	Not found	Pūrongo ā tau – Annual Report 2020–2021	116	Not found	Not found
Not found	Not found	Pūrongo ā tau – Annual Report 2020–2021	116	Not found	Not found
Not found	Not found	Pūrongo ā tau – Annual Report 2020–2021	116	Not found	Not found
Yes, p. 21	N/A	Pūrongo ā tau – Annual Report 2020–2021	116	Yes, p. 31	N/A
Yes, pp. 11, 23–24	N/A	Pūrongo ā tau – Annual Report 2020–2021	116	Yes, pp. 2, 32, 34	N/A
Yes, pp. 3, 18	N/A	Pūrongo ā tau – Annual Report 2020–2021	116	Yes, pp. 24, 25, 83	N/A
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Not found	Not found	Pūrongo ā tau – Annual Report 2020–2021	116	Yes, pp. 3, 21	N/A
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Not found	Not found	Rīpoata ā-Tau – Annual Report 2021	99	Not found	Not found
Not found	Not found	Annual Report 2021 – Te Pūrongo Ā-Tau	84	Yes, p. 60	N/A
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Yes, p. 16	N/A	Annual Report 2020/21	115	Not found	Yes, p. 102
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Not found	Not found	Pūrongo-ā-tau – Annual Report 2021	118	Not found	Not found
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Not found	Not found	Annual Report 2021 – Pūrongo ā-tau	89	Yes, pp. 13, 20–21	N/A
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Government department	GDS number	Government department strategy (GDS)	Title of SOI and dates in operation	SOI length (pages)
The Treasury	GDS32-01	Thirty Year New Zealand Infrastructure Plan	Strategic Intentions 2021-2025	18
	GDS32-02	He Puna Hao Pātiki - 2018 Investment Statement: Investing for Wellbeing	Strategic Intentions 2021-2025	18
	GDS32-03	He Tirohanga Mokopuna 2021 - Combined Statement on the Long-term Fiscal Position and Long-term Insights Briefing	Strategic Intentions 2021-2025	18

Explicitly mentioned in SOI	Implicitly mentioned in SOI	Title of 2021 annual report	Annual report length (pages)	Explicitly mentioned in 2021 annual report	Implicitly mentioned in 2021 annual report
Not found	Not found	Annual Report 2020/21	86	Not found	Not found
Not found	Not found	Annual Report 2020/21	86	Not found	Not found
Not found	Yes, p. 6	Annual Report 2020/21	86	Yes, p. 25	N/A

