

Working Paper 2015/05

Tables Collating and Ranking Government Department Strategies in Operation as at 30 June 2014

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This publication forms part of the *GDS Index NZ*. The full set of documents can be found at www.gdsindexnz.org:

Working Paper 2014/01: List of Government Department Strategies Between 1 July 1994 and 30 June 2014

*Working Paper 2014/02: Analysis of Government Department Strategies Between 1 July 1994 and 30 June 2014–
An overview*

Working Paper 2015/04: Methodology for the Government Department Strategies Index New Zealand

*Working Paper 2015/05: Tables Collating and Ranking Government Department Strategies in Operation
as at 30 June 2014*

*Working Paper 2015/06: Profiles Scoring Government Department Strategies in Operation as at
30 June 2014*

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GDS Index NZ Tables

How to read the seven GDSs Index NZ tables

Tables

Table 1: List of GDSs by title (a–z)

Table 2: List of GDSs by department (a–z)

Table 3: List of GDSs by sector (a–z)

Table 4: 136 GDSs by rank

Table 5: 29 departments by rank

Table 6: 10 sectors by rank

Table 7: 136 GDSs by date published

For the purposes of this index, the list of the 136 government department strategies (GDSs) is a list of all GDSs in operation as at 30 June 2014.

The methodology of how this list was collected is contained in *Working Paper 2014/02: Analysis of Government Department Strategies Between 1 July 1994 and 30 June 2014—An overview*.

For more information about each element and sub-element of the GDS scorecard, please refer to *Working Paper 2015/04: Methodology for the Government Department Strategies Index New Zealand*. A glossary of key terms is provided at the back of the *Working Paper 2015/04: Methodology for the Government Department Strategies Index New Zealand*.

The first three tables act as a table of contents for readers who may wish to look at the data by strategy, by department or by sector. Each row refers to one of the 136 strategies. Every table lists all 136 strategies.

Throughout the analysis our interest was not in the score per se but in how the strategy compares with (i) the other 136 strategies, (ii) the strategies within its department and (iii) the strategies within its sector. Hence, we have re-sorted this data to take into account these three different perspectives (see Tables 4 to 6).

The last column of each table shows the rank of each GDS out of 136 and also the order in which the profiles appear in *Working Paper 2015/06: Profiles Scoring Government Department Strategies in Operation as at 30 June 2014*.

Table 1: List of GDSs by title (a–z)

	Government department strategy (GDS)	Government department	Sector
1	A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru [GDS026]	Ministry for Primary Industries	Primary Industries Sector
2	A Framework for Environmental Reporting in New Zealand [GDS053]	Ministry for the Environment	Environment Sector
3	Actioning Medicines New Zealand 2010 [GDS097]	Ministry of Health	Health Sector
4	Advancing With Australia: New Zealand Inc Australia Strategy [GDS080]	Ministry of Foreign Affairs and Trade	External Sector
5	'Ala Mo'ui: Pathways to Pacific Health and Wellbeing 2014–2018 [GDS110]	Ministry of Health	Health Sector
6	Better, Sooner, More Convenient Health Care in the Community [GDS099]	Ministry of Health	Health Sector
7	Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum [GDS031]	Ministry for Primary Industries	Primary Industries Sector
8	Campylobacter Risk Management Strategy [GDS043]	Ministry for Primary Industries	Primary Industries Sector
9	Care Closer to Home [GDS109]	Ministry of Health	Health Sector
10	Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers' Strategy Action Plan for 2014 to 2018 [GDS123]	Ministry of Social Development	Social Development and Housing Sector
11	Children's Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children [GDS122]	Ministry of Social Development	Social Development and Housing Sector
12	Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM10 Standard [GDS050]	Ministry for the Environment	Environment Sector
13	Connecting New Zealand: A Summary of the Government's Policy Direction for Transport [GDS126]	Ministry of Transport	Economic Development & Infrastructure Sector
14	Creating Lasting Change: Strategy 2011–2015 (Year One) [GDS008]	Department of Corrections	Justice Sector
15	Defence Capability Plan [GDS065]	Ministry of Defence	External Sector
16	Defence Capability Plan [GDS066]	Ministry of Defence	External Sector
17	Defence White Paper 2010 [GDS064]	Ministry of Defence	External Sector
18	Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan [GDS113]	Ministry of Justice	Justice Sector
19	Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan [GDS120]	Ministry of Social Development	Social Development and Housing Sector
20	Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan [GDS121]	Ministry of Social Development	Social Development and Housing Sector
21	Disability Action Plan 2014–2018: New Zealand's Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy [GDS124]	Ministry of Social Development	Social Development and Housing Sector
22	Disability Support Services Strategic Plan 2010 to 2014: Towards a More Flexible Disability Support System: Nothing for Us Without Us [GDS101]	Ministry of Health	Health Sector
23	Draft National Fisheries Plan for Freshwater [GDS037]	Ministry for Primary Industries	Primary Industries Sector
24	Draft National Fisheries Plan for Inshore Finfish [GDS035]	Ministry for Primary Industries	Primary Industries Sector
25	Draft National Fisheries Plan for Inshore Shellfish [GDS036]	Ministry for Primary Industries	Primary Industries Sector
26	Drug and Alcohol Strategy 2009–2014 [GDS007]	Department of Corrections	Justice Sector
27	Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits [GDS028]	Ministry for Primary Industries	Primary Industries Sector
28	Freshwater Reform: 2013 and Beyond [GDS052]	Ministry for the Environment	Environment Sector
29	'Future Directions for the Border Sector' [GDS038]	Ministry for Primary Industries	Primary Industries Sector
30	Geodetic Physical Infrastructure Strategy [GDS019]	Land Information New Zealand	Primary Industries Sector
31	Government ICT Strategy and Action Plan to 2017 [GDS013]	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
32	Government Policy Statement on Land Transport Funding 2012/13–2021/22 [GDS127]	Ministry of Transport	Economic Development & Infrastructure Sector
33	Harvest Strategy Standard for New Zealand Fisheries [GDS027]	Ministry for Primary Industries	Primary Industries Sector
34	He Whāriki Maurua: Business with Māori Strategy 2013–2016 [GDS021]	Land Information New Zealand	Primary Industries Sector
35	Health of Older People Strategy [GDS089]	Ministry of Health	Health Sector
36	Hector's and Maui's Dolphin Threat Management Plan [GDS004]	Department of Conservation	Environment Sector
37	Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age [GDS130]	Ministry of Transport	Economic Development & Infrastructure Sector
38	International Development Group Strategic Plan 2012–2015: Development that Delivers [GDS079]	Ministry of Foreign Affairs and Trade	External Sector
39	International Development Policy Statement: Supporting Sustainable Development [In Developing Countries] [GDS076]	Ministry of Foreign Affairs and Trade	External Sector
40	Investment Statement: Managing the Crown's Balance Sheet [GDS136]	Treasury	Finance and Government Administration Sector
41	Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy [GDS071]	Ministry of Education	Education & Science Sector
42	Latin America: A Revised Approach [GDS075]	Ministry of Foreign Affairs and Trade	External Sector
43	Leadership Statement for International Education, Version One [GDS069]	Ministry of Education	Education & Science Sector
44	Leadership Strategy for the State Services [GDS132]	State Services Commission	Finance and Government Administration Sector
45	Listeria Risk Management Strategy [GDS041]	Ministry for Primary Industries	Primary Industries Sector

TABLE 1: LIST OF GDSs BY TITLE (A–Z)

	Government department strategy (GDS)	Government department	Sector
46	Marine Protected Areas: Policy and Implementation Plan [GDS024]	Ministry for Primary Industries	Primary Industries Sector
47	Measures to Improve Youth Mental Health [GDS017]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
48	Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders [GDS094]	Ministry of Health	Health Sector
49	Meeting the Challenges of Future Flooding in New Zealand [GDS047]	Ministry for the Environment	Environment Sector
50	National Airspace Policy of New Zealand [GDS128]	Ministry of Transport	Economic Development & Infrastructure Sector
51	National Civil Defence Emergency Management Strategy [GDS012]	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
52	National Drug Policy 2007–2012 [GDS093]	Ministry of Health	Health Sector
53	National Fisheries Plan for Deepwater and Middle-depth Fisheries [GDS029]	Ministry for Primary Industries	Primary Industries Sector
54	National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015 [GDS030]	Ministry for Primary Industries	Primary Industries Sector
55	National Health Emergency Plan [GDS095]	Ministry of Health	Health Sector
56	National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013) [GDS107]	Ministry of Health	Health Sector
57	National Health Emergency Plan: Mass Casualty Action Plan [GDS100]	Ministry of Health	Health Sector
58	National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition [GDS108]	Ministry of Health	Health Sector
59	National Health IT Plan Update [GDS106]	Ministry of Health	Health Sector
60	National Historic Heritage Strategy 2013 [GDS009]	Department of Corrections	Justice Sector
61	National Infrastructure Plan 2011 [GDS135]	Treasury	Finance and Government Administration Sector
62	National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries [GDS040]	Ministry for Primary Industries	Primary Industries Sector
63	National Plan of Action for the Conservation and Management of Sharks 2013 [GDS039]	Ministry for Primary Industries	Primary Industries Sector
64	New Generation National Library: Strategic Directions to 2017 [GDS011]	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
65	New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020 [GDS074]	Ministry of Foreign Affairs and Trade	External Sector
66	New Zealand Arts, Cultural and Heritage Tourism Strategy to 2015 [GDS023]	Ministry for Culture and Heritage	Māori, Other Populations & Cultural Sector
67	New Zealand Energy Efficiency and Conservation Strategy 2011–2016 [GDS060]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
68	New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential [GDS059]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
69	New Zealand Energy Strategy to 2050: Powering our Future: Towards a Sustainable Low Emissions Energy System [GDS057]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
70	New Zealand Packaging Accord 2004 [GDS044]	Ministry for the Environment	Environment Sector
71	New Zealand Positioning Strategy 2014 [GDS022]	Land Information New Zealand	Primary Industries Sector
72	New Zealand Sea Lion Species Management Plan: 2009–2014 [GDS005]	Department of Conservation	Environment Sector
73	New Zealand Subantarctic Islands Research Strategy [GDS003]	Department of Conservation	Environment Sector
74	New Zealand Suicide Prevention Action Plan 2013–2016 [GDS105]	Ministry of Health	Health Sector
75	New Zealand Suicide Prevention Strategy 2006–2016 [GDS092]	Ministry of Health	Health Sector
76	New Zealand Urban Design Protocol [GDS045]	Ministry for the Environment	Environment Sector
77	New Zealand’s Cyber Security Strategy [GDS016]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
78	New Zealand’s ASEAN Partnership: One Pathway to Ten Nations [GDS082]	Ministry of Foreign Affairs and Trade	External Sector
79	New Zealand’s Climate Change Solutions: Sustainable Land Management and Climate Change: Plan of Action: A Partnership Approach [GDS025]	Ministry for Primary Industries	Primary Industries Sector
80	New Zealand’s National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants [GDS046]	Ministry for the Environment	Environment Sector
81	Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption [GDS058]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
82	Opening Doors to China: New Zealand’s 2015 Vision [GDS078]	Ministry of Foreign Affairs and Trade	External Sector
83	Opening Doors to India: New Zealand’s 2015 Vision [GDS077]	Ministry of Foreign Affairs and Trade	External Sector
84	Opening Doors to the Gulf Region: The New Zealand Inc Strategy [GDS081]	Ministry of Foreign Affairs and Trade	External Sector
85	Our Future Together: New Zealand Settlement Strategy [GDS056]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
86	Our Strategy 2030: Growing and Protecting New Zealand [GDS034]	Ministry for Primary Industries	Primary Industries Sector
87	Pasifika Education Plan 2013–2017 [GDS070]	Ministry of Education	Education & Science Sector
88	Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities [GDS118]	Ministry of Social Development	Social Development and Housing Sector
89	Pest Management National Plan of Action [GDS032]	Ministry for Primary Industries	Primary Industries Sector
90	Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16 [GDS098]	Ministry of Health	Health Sector
91	Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16 [GDS104]	Ministry of Health	Health Sector
92	Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha [GDS001]	Canterbury Earthquake Recovery Authority	Economic Development & Infrastructure Sector

TABLE 1: LIST OF GDSs BY TITLE (A–Z)

	Government department strategy (GDS)	Government department	Sector
93	Reduced Waiting Times for Public Hospital Elective Services [GDS083]	Ministry of Health	Health Sector
94	Refugee Settlement: New Zealand Resettlement Strategy [GDS061]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
95	Rena: Long-term Environmental Recovery Plan [GDS051]	Ministry for the Environment	Environment Sector
96	Result 10 Blueprint: A Strategy for Digital Public Services [GDS014]	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
97	Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017 [GDS103]	Ministry of Health	Health Sector
98	Safer Journeys: Action Plan 2013–2015 [GDS129]	Ministry of Transport	Economic Development & Infrastructure Sector
99	Safer Journeys: New Zealand’s Road Safety Strategy 2010–2020 [GDS125]	Ministry of Transport	Economic Development & Infrastructure Sector
100	Salmonella Risk Management Strategy [GDS042]	Ministry for Primary Industries	Primary Industries Sector
101	Science Counts! The Department of Conservation’s Strategic Science and Research Priorities 2011–2016 [GDS006]	Department of Conservation	Environment Sector
102	Sexual and Reproductive Health Strategy: Phase One [GDS088]	Ministry of Health	Health Sector
103	Statistics New Zealand: Strategic Plan 2010–20 [GDS133]	Statistics New Zealand	Māori, Other Populations & Cultural Sector
104	Strategy to 2040: He kai kei aku ringa: The Crown-Māori Economic Growth Partnership [GDS062]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
105	Strengthening Families for Well-being: From Welfare to Well-being, mai i te toko i te ora ki te ora: 5th Edition 1998 [GDS116]	Ministry of Social Development	Social Development and Housing Sector
106	Strengthening New Zealand’s Resistance to Organised Crime: An All-of-government Response August 2011 [GDS112]	Ministry of Justice	Justice Sector
107	Success for All: Every School, Every Child: Building an Inclusive Education System [GDS067]	Ministry of Education	Education & Science Sector
108	Tackling Methamphetamine: An Action Plan [GDS015]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
109	Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017 [GDS072]	Ministry of Education	Education & Science Sector
110	Tertiary Education Strategy 2014–2019 [GDS073]	Ministry of Education	Education & Science Sector
111	The Business Growth Agenda: Future Direction 2014 [GDS063]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
112	The Government’s Aquaculture Strategy and Five-year Action Plan to Support Aquaculture [GDS033]	Ministry for Primary Industries	Primary Industries Sector
113	The Guide to He Korowai Oranga: Māori Health Strategy 2014 [GDS111]	Ministry of Health	Health Sector
114	The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care [GDS096]	Ministry of Health	Health Sector
115	The New Zealand Biodiversity Strategy [GDS002]	Department of Conservation	Environment Sector
116	The New Zealand Cancer Control Strategy [GDS091]	Ministry of Health	Health Sector
117	The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga [GDS087]	Ministry of Health	Health Sector
118	The New Zealand Health Strategy [GDS084]	Ministry of Health	Health Sector
119	The New Zealand Palliative Care Strategy [GDS085]	Ministry of Health	Health Sector
120	The New Zealand Positive Ageing Strategy [GDS117]	Ministry of Social Development	Social Development and Housing Sector
121	The New Zealand School Property Strategy 2011–2021 [GDS068]	Ministry of Education	Education & Science Sector
122	The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency [GDS049]	Ministry for the Environment	Environment Sector
123	The Pacific Languages Framework [GDS115]	Ministry of Pacific Island Affairs	Māori, Other Populations & Cultural Sector
124	The Power of ‘Where’ Drives New Zealand’s Success [GDS020]	Land Information New Zealand	Primary Industries Sector
125	The Primary Health Care Strategy [GDS086]	Ministry of Health	Health Sector
126	Towards Customs 2020 [GDS131]	New Zealand Customs Service	External Sector
127	Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy [GDS134]	Statistics New Zealand	Māori, Other Populations & Cultural Sector
128	Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information [GDS018]	Land Information New Zealand	Primary Industries Sector
129	Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People [GDS054]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
130	Water Research Strategy [GDS048]	Ministry for the Environment	Environment Sector
131	Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017 [GDS102]	Ministry of Health	Health Sector
132	Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Haumarau me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015 [GDS055]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
133	Youth Crime Action Plan 2013–2023 Report [GDS114]	Ministry of Justice	Justice Sector
134	Youth Development Strategy Aotearoa: Action for Child and Youth Development [GDS119]	Ministry of Social Development	Social Development and Housing Sector
135	Youth Health: A Guide to Action [GDS090]	Ministry of Health	Health Sector
136	Youth Strategy – Reducing Re-offending by Young People [GDS010]	Department of Corrections	Justice Sector

Table 2: List of GDSs by department (a–z)

	Government department	Sector	Government department strategy (GDS)
1	Canterbury Earthquake Recovery Authority	Economic Development & Infrastructure Sector	Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha [GDS001]
	Department total		
2	Crown Law Office	Finance and Government Administration Sector	No GDSs published between 1 July 1994 and 30 June 2014
	Department total		
3	Department of Conservation	Environment Sector	The New Zealand Biodiversity Strategy [GDS002] New Zealand Subantarctic Islands Research Strategy [GDS003] Hector's and Maui's Dolphin Threat Management Plan [GDS004] New Zealand Sea Lion Species Management Plan: 2009–2014 [GDS005] Science Counts! The Department of Conservation's Strategic Science and Research Priorities 2011–2016 [GDS006]
	Department total		
4	Department of Corrections	Justice Sector	Drug and Alcohol Strategy 2009–2014 [GDS007] Creating Lasting Change: Strategy 2011–2015 (Year One) [GDS008] National Historic Heritage Strategy 2013 [GDS009] Youth Strategy – Reducing Re-offending by Young People [GDS010]
	Department total		
5	Department of Internal Affairs	Māori, Other Populations & Cultural Sector	New Generation National Library: Strategic Directions to 2017 [GDS011] National Civil Defence Emergency Management Strategy [GDS012] Government ICT Strategy and Action Plan to 2017 [GDS013] Result 10 Blueprint: A Strategy for Digital Public Services [GDS014]
	Department total		
6	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector	Tackling Methamphetamine: An Action Plan [GDS015] New Zealand's Cyber Security Strategy [GDS016] Measures to Improve Youth Mental Health [GDS017]
	Department total		
7	Education Review Office	Education & Science Sector	No GDSs published between 1 July 1994 and 30 June 2014
	Department total		
8	Government Communications Security Bureau	Finance and Government Administration Sector	No GDSs published between 1 July 1994 and 30 June 2014
	Department total		
9	Inland Revenue Department	Finance and Government Administration Sector	No GDSs published between 1 July 1994 and 30 June 2014
	Department total		
10	Land Information New Zealand	Primary Industries Sector	Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information [GDS018] Geodetic Physical Infrastructure Strategy [GDS019] The Power of 'Where' Drives New Zealand's Success [GDS020] He Whāriki Maurua: Business with Māori Strategy 2013–2016 [GDS021] New Zealand Positioning Strategy 2014 [GDS022]
	Department total		
11	Ministry for Culture and Heritage	Māori, Other Populations & Cultural Sector	New Zealand Arts, Cultural and Heritage Tourism Strategy to 2015 [GDS023]
	Department total		

TABLE 2: GDS INDEX 2015: LIST OF GDSs BY DEPARTMENT (A-Z)

Score																									Score (out of 96)	Rank (out of 136) See profile section.			
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus				5. Implementation and Accountability				6. Alignment and Authority								
1.1 <small>(out of 4)</small>	1.2 <small>(out of 4)</small>	1.3 <small>(out of 8)</small>	Total <small>(out of 16)</small>	2.1 <small>(out of 4)</small>	2.2 <small>(out of 4)</small>	2.3 <small>(out of 4)</small>	2.4 <small>(out of 4)</small>	Total <small>(out of 16)</small>	3.1 <small>(out of 8)</small>	3.2 <small>(out of 4)</small>	3.3 <small>(out of 4)</small>	Total <small>(out of 16)</small>	4.1 <small>(out of 4)</small>	4.2 <small>(out of 4)</small>	4.3 <small>(out of 4)</small>	4.4 <small>(out of 4)</small>	Total <small>(out of 16)</small>	5.1 <small>(out of 4)</small>	5.2 <small>(out of 4)</small>	5.3 <small>(out of 4)</small>	5.4 <small>(out of 4)</small>	Total <small>(out of 16)</small>	6.1 <small>(out of 4)</small>	6.2 <small>(out of 4)</small>	6.3 <small>(out of 4)</small>	6.4 <small>(out of 4)</small>	Total <small>(out of 16)</small>		
3.0	3.5	8.0	14.5	3.0	2.0	3.5	3.0	11.5	6.0	2.0	3.0	11.0	3.0	1.5	2.0	0.5	7.0	3.5	4.0	4.0	3.0	14.5	3.0	4.0	4.0	4.0	15.0	73.5	1
3.0	3.5	8.0	14.5	3.0	2.0	3.5	3.0	11.5	6.0	2.0	3.0	11.0	3.0	1.5	2.0	0.5	7.0	3.5	4.0	4.0	3.0	14.5	3.0	4.0	4.0	4.0	15.0	73.5	
3.0	4.0	7.0	14.0	3.0	3.5	0.5	0.5	7.5	6.5	3.0	3.0	12.5	3.5	2.0	1.0	0.0	6.5	3.5	0.5	0.5	0.5	5.0	3.0	4.0	4.0	4.0	15.0	60.5	23
2.0	3.0	6.0	11.0	3.0	3.0	1.0	0.5	7.5	2.0	2.5	0.5	5.0	0.5	2.0	2.5	0.5	5.5	3.0	3.0	2.0	4.0	12.0	3.5	0.0	0.0	0.0	3.5	44.5	87
1.5	4.0	7.5	13.0	4.0	4.0	0.5	1.0	9.5	5.5	3.5	2.5	11.5	2.5	3.5	1.0	1.0	8.0	2.5	1.5	1.0	0.0	5.0	0.5	0.0	0.0	0.0	0.5	47.5	66
1.0	3.5	7.0	11.5	2.0	3.0	0.5	0.0	5.5	4.0	3.0	2.0	9.0	3.5	0.5	1.5	0.5	6.0	2.0	0.5	1.0	1.0	4.5	2.0	0.0	0.0	0.0	2.0	38.5	112
2.0	0.0	2.5	4.5	0.5	4.0	0.0	0.0	4.5	4.0	5.0	1.5	10.5	1.0	0.0	0.5	0.0	1.5	2.5	0.0	0.0	0.0	2.5	2.0	0.0	0.0	0.0	2.0	25.5	134
1.9	2.9	6.0	10.8	2.5	3.5	0.5	0.4	6.9	4.4	3.4	1.9	9.7	2.2	1.6	1.3	0.4	5.5	2.7	1.1	0.9	1.1	5.8	2.2	0.8	0.8	0.8	4.6	43.3	
1.5	4.0	7.0	12.5	3.5	4.0	0.5	0.0	8.0	8.0	3.5	2.0	13.5	2.5	3.5	0.0	0.0	6.0	3.0	0.0	0.0	0.0	3.0	3.5	2.0	0.0	2.0	7.5	50.5	56
2.0	0.0	3.0	5.0	3.0	3.5	0.0	0.0	6.5	3.0	2.5	1.5	7.0	2.5	0.0	0.0	0.0	2.5	1.5	0.0	0.0	0.0	1.5	2.0	4.0	4.0	4.0	14.0	36.5	116
3.0	1.0	8.0	12.0	2.5	0.0	0.0	0.0	2.5	3.0	1.5	1.0	5.5	3.5	0.5	3.0	0.0	7.0	2.0	0.0	0.5	0.0	2.5	1.0	0.0	0.0	4.0	5.0	34.5	124
1.0	1.5	6.0	8.5	0.0	1.5	0.0	0.0	1.5	6.5	2.5	2.0	11.0	3.0	1.0	1.0	0.0	5.0	1.5	0.0	0.0	0.0	1.5	0.0	4.0	0.0	2.0	6.0	33.5	126
1.9	1.6	6.0	9.5	2.3	2.3	0.1	0.0	4.6	5.1	2.5	1.6	9.3	2.9	1.3	1.0	0.0	5.1	2.0	0.0	0.1	0.0	2.1	1.6	2.5	1.0	3.0	8.1	38.8	
3.5	0.0	4.0	7.5	2.5	2.5	0.0	0.0	5.0	5.0	2.0	1.0	8.0	2.0	1.5	2.0	0.0	5.5	2.5	0.0	0.0	0.0	2.5	0.5	2.0	2.0	2.0	6.5	35.0	121
1.0	3.0	8.0	12.0	3.0	4.0	0.0	0.0	7.0	4.5	3.5	2.5	10.5	4.0	3.0	2.0	0.0	9.0	4.0	0.5	0.0	0.0	4.5	2.5	0.0	2.0	4.0	8.5	51.5	49
3.5	0.5	7.0	11.0	3.5	3.0	1.5	2.0	10.0	7.5	4.0	4.0	15.5	4.0	2.5	2.0	1.0	9.5	4.0	1.5	1.0	0.0	6.5	0.5	4.0	4.0	4.0	12.5	65.0	18
4.0	0.0	7.5	11.5	2.5	1.0	1.0	1.0	5.5	7.0	4.0	4.0	15.0	3.5	1.5	3.5	0.0	8.5	3.0	3.0	4.0	2.0	12.0	3.0	4.0	4.0	2.0	13.0	65.5	17
3.0	0.9	6.6	10.5	2.9	2.6	0.6	0.8	6.9	6.0	3.4	2.9	12.3	3.4	2.1	2.4	0.3	8.1	3.4	1.3	1.3	0.5	6.4	1.6	2.5	3.0	3.0	10.1	54.3	
2.5	2.5	8.0	13.0	3.5	3.0	2.0	2.5	11.0	7.5	3.5	4.0	15.0	4.0	2.0	4.0	2.0	12.0	3.5	4.0	4.0	3.0	14.5	3.0	0.0	0.0	4.0	7.0	72.5	3
3.0	4.0	7.5	14.5	2.5	2.0	0.0	0.0	4.5	3.5	1.5	0.5	5.5	2.5	0.5	2.0	0.5	5.5	3.0	0.0	0.0	0.0	3.0	0.5	4.0	4.0	4.0	12.5	45.5	79
2.5	1.0	7.0	10.5	3.0	3.5	4.0	4.0	14.5	3.0	3.5	2.0	8.5	4.0	1.5	1.0	2.0	8.5	2.5	3.0	2.5	3.0	11.0	2.5	0.0	0.0	2.0	4.5	57.5	32
2.7	2.5	7.5	12.7	3.0	2.8	2.0	2.2	10.0	4.7	2.8	2.2	9.7	3.5	1.3	2.3	1.5	8.7	3.0	2.3	2.2	2.0	9.5	2.0	1.3	1.3	3.3	8.0	58.5	
4.0	0.5	7.5	12.0	3.0	4.0	0.0	0.5	7.5	5.5	4.0	3.0	12.5	4.0	3.0	2.5	1.0	10.5	4.0	3.0	3.0	0.0	10.0	3.0	4.0	4.0	4.0	15.0	67.5	12
1.0	3.0	4.0	8.0	2.0	1.0	0.0	0.0	3.0	3.5	0.0	1.0	4.5	3.0	0.5	1.0	0.0	4.5	1.5	0.0	0.0	0.0	1.5	1.0	0.0	2.0	2.0	5.0	26.5	133
4.0	1.0	6.0	11.0	2.0	1.5	0.5	4.0	8.0	6.0	3.0	1.0	10.0	0.5	0.0	3.0	0.5	4.0	3.0	0.0	0.0	0.0	3.0	1.5	4.0	4.0	2.0	11.5	47.5	66
2.5	0.0	4.0	6.5	3.0	2.5	0.0	0.0	5.5	7.0	3.0	0.5	10.5	4.0	3.0	3.0	0.0	10.0	3.0	1.0	0.0	0.0	4.0	0.5	4.0	4.0	4.0	12.5	49.0	60
3.5	0.5	4.5	8.5	2.5	1.0	0.0	0.0	3.5	7.0	2.0	3.5	12.5	3.0	0.0	2.5	0.0	5.5	3.5	0.0	0.0	0.0	3.5	2.5	4.0	2.0	4.0	12.5	46.0	76
3.0	1.0	5.2	9.2	2.5	2.0	0.1	0.9	5.5	5.8	2.4	1.8	10.0	2.9	1.3	2.4	0.3	6.9	3.0	0.8	0.6	0.0	4.4	1.7	3.2	3.2	3.2	11.3	47.3	
3.5	1.0	6.0	10.5	3.5	3.5	1.5	3.0	11.5	6.5	4.0	0.5	11.0	4.0	1.0	2.0	0.0	7.0	2.0	0.0	0.0	0.0	2.0	3.0	0.0	2.0	0.0	5.0	47.0	70
3.5	1.0	6.0	10.5	3.5	3.5	1.5	3.0	11.5	6.5	4.0	0.5	11.0	4.0	1.0	2.0	0.0	7.0	2.0	0.0	0.0	0.0	2.0	3.0	0.0	2.0	0.0	5.0	47.0	

TABLE 2: LIST OF GDSs BY DEPARTMENT (A–Z)

	Government department	Sector	Government department strategy (GDS)
12	Ministry for Primary Industries	Primary Industries Sector	Marine Protected Areas: Policy and Implementation Plan [GDS024]
			New Zealand's Climate Change Solutions: Sustainable Land Management and Climate Change: Plan of Action: A Partnership Approach [GDS025]
			A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru [GDS026]
			Harvest Strategy Standard for New Zealand Fisheries [GDS027]
			Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits [GDS028]
			National Fisheries Plan for Deepwater and Middle-depth Fisheries [GDS029]
			National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015 [GDS030]
			Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum [GDS031]
			Pest Management National Plan of Action [GDS032]
			The Government's Aquaculture Strategy and Five-year Action Plan to Support Aquaculture [GDS033]
			Our Strategy 2030: Growing and Protecting New Zealand [GDS034]
			Draft National Fisheries Plan for Inshore Finfish [GDS035]
			Draft National Fisheries Plan for Inshore Shellfish [GDS036]
			Draft National Fisheries Plan for Freshwater [GDS037]
			'Future Directions for the Border Sector' [GDS038]
			National Plan of Action for the Conservation and Management of Sharks 2013 [GDS039]
National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries [GDS040]			
Listeria Risk Management Strategy [GDS041]			
Salmonella Risk Management Strategy [GDS042]			
Campylobacter Risk Management Strategy [GDS043]			
Department total			
13	Ministry for the Environment	Environment Sector	New Zealand Packaging Accord 2004 [GDS044]
			New Zealand Urban Design Protocol [GDS045]
			New Zealand's National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants [GDS046]
			Meeting the Challenges of Future Flooding in New Zealand [GDS047]
			Water Research Strategy [GDS048]
			The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency [GDS049]
			Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM10 Standard [GDS050]
			Rena: Long-term Environmental Recovery Plan [GDS051]
			Freshwater Reform: 2013 and Beyond [GDS052]
			A Framework for Environmental Reporting in New Zealand [GDS053]
Department total			
14	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector	Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People [GDS054]
			Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Haumarū me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015 [GDS055]
			Our Future Together: New Zealand Settlement Strategy [GDS056]
			New Zealand Energy Strategy to 2050: Powering our Future: Towards a Sustainable Low Emissions Energy System [GDS057]
			Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption [GDS058]
			New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential [GDS059]
			New Zealand Energy Efficiency and Conservation Strategy 2011–2016 [GDS060]
			Refugee Settlement: New Zealand Resettlement Strategy [GDS061]
			Strategy to 2040: He kai kei aku ringa: The Crown-Māori Economic Growth Partnership [GDS062]
			The Business Growth Agenda: Future Direction 2014 [GDS063]
Department total			
15	Ministry of Defence	External Sector	Defence White Paper 2010 [GDS064]
			Defence Capability Plan [GDS065]
			Defence Capability Plan [GDS066]
Department total			
16	Ministry of Education	Education & Science Sector	Success for All: Every School, Every Child: Building an Inclusive Education System [GDS067]
			The New Zealand School Property Strategy 2011–2021 [GDS068]
			Leadership Statement for International Education, Version One [GDS069]
			Pasifika Education Plan 2013–2017 [GDS070]
			Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy [GDS071]
			Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017 [GDS072]
Tertiary Education Strategy 2014–2019 [GDS073]			
Department total			

TABLE 2: LIST OF GDSs BY DEPARTMENT (A–Z)

	Government department	Sector	Government department strategy (GDS)
17	Ministry of Foreign Affairs and Trade	External Sector	New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020 [GDS074]
			Latin America: A Revised Approach [GDS075]
			International Development Policy Statement: Supporting Sustainable Development [In Developing Countries] [GDS076]
			Opening Doors to India: New Zealand’s 2015 Vision [GDS077]
			Opening Doors to China: New Zealand’s 2015 Vision [GDS078]
			International Development Group Strategic Plan 2012–2015: Development that Delivers [GDS079]
			Advancing With Australia: New Zealand Inc Australia Strategy [GDS080]
			Opening Doors to the Gulf Region: The New Zealand Inc Strategy [GDS081]
Department total			New Zealand’s ASEAN Partnership: One Pathway to Ten Nations [GDS082]
18	Ministry of Health	Health Sector	Reduced Waiting Times for Public Hospital Elective Services [GDS083]
			The New Zealand Health Strategy [GDS084]
			The New Zealand Palliative Care Strategy [GDS085]
			The Primary Health Care Strategy [GDS086]
			The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga [GDS087]
			Sexual and Reproductive Health Strategy: Phase One [GDS088]
			Health of Older People Strategy [GDS089]
			Youth Health: A Guide to Action [GDS090]
			The New Zealand Cancer Control Strategy [GDS091]
			New Zealand Suicide Prevention Strategy 2006–2016 [GDS092]
			National Drug Policy 2007–2012 [GDS093]
			Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders [GDS094]
			National Health Emergency Plan [GDS095]
			The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care [GDS096]
			Actioning Medicines New Zealand 2010 [GDS097]
			Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16 [GDS098]
			Better, Sooner, More Convenient Health Care in the Community [GDS099]
			National Health Emergency Plan: Mass Casualty Action Plan [GDS100]
			Disability Support Services Strategic Plan 2010 to 2014: Towards a More Flexible Disability Support System: Nothing for Us Without Us [GDS101]
			Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017 [GDS102]
			Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017 [GDS103]
			Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16 [GDS104]
			New Zealand Suicide Prevention Action Plan 2013–2016 [GDS105]
			National Health IT Plan Update [GDS106]
			National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013) [GDS107]
			National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition [GDS108]
			Care Closer to Home [GDS109]
‘Ala Mo’ui: Pathways to Pacific Health and Wellbeing 2014–2018 [GDS110]			
Department total			The Guide to He Korowai Oranga: Māori Health Strategy 2014 [GDS111]
19	Ministry of Justice	Justice Sector	Strengthening New Zealand’s Resistance to Organised Crime: An All-of-government Response August 2011 [GDS112]
			Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan [GDS113]
			Youth Crime Action Plan 2013–2023 Report [GDS114]
Department total			
20	Ministry of Māori Development, Te Puni Kōkiri	Māori, Other Populations & Cultural Sector	No GDSs published between 1 July 1994 and 30 June 2014
Department total			
21	Ministry of Pacific Island Affairs	Māori, Other Populations & Cultural Sector	The Pacific Languages Framework [GDS115]
Department total			

TABLE 2: LIST OF GDSs BY DEPARTMENT (A–Z)

	Government department	Sector	Government department strategy (GDS)
22	Ministry of Social Development	Social Development and Housing Sector	Strengthening Families for Well-being: From Welfare to Well-being, mai i te toko i te ora ki te oranga: 5th Edition 1998 [GDS116]
			The New Zealand Positive Ageing Strategy [GDS117]
			Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities [GDS118]
			Youth Development Strategy Aotearoa: Action for Child and Youth Development [GDS119]
			Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan [GDS120]
			Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan [GDS121]
			Children's Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children [GDS122]
			Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers' Strategy Action Plan for 2014 to 2018 [GDS123]
			Disability Action Plan 2014–2018: New Zealand's Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy [GDS124]
			Department total
23	Ministry of Transport	Economic Development & Infrastructure Sector	Safer Journeys: New Zealand's Road Safety Strategy 2010–2020 [GDS125]
			Connecting New Zealand: A Summary of the Government's Policy Direction for Transport [GDS126]
			Government Policy Statement on Land Transport Funding 2012/13–2021/22 [GDS127]
			National Airspace Policy of New Zealand [GDS128]
			Safer Journeys: Action Plan 2013–2015 [GDS129]
			Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age [GDS130]
Department total			
24	Ministry of Women's Affairs	Māori, Other Populations & Cultural Sector	No GDSs published between 1 July 1994 and 30 June 2014
Department total			
25	New Zealand Customs Service	External Sector	Towards Customs 2020 [GDS131]
Department total			
26	Serious Fraud Office	Justice Sector	No GDSs published between 1 July 1994 and 30 June 2014
Department total			
27	State Services Commission	Finance and Government Administration Sector	Leadership Strategy for the State Services [GDS132]
Department total			
28	Statistics New Zealand	Māori, Other Populations & Cultural Sector	Statistics New Zealand: Strategic Plan 2010–20 [GDS133]
			Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy [GDS134]
Department total			
29	Treasury	Finance and Government Administration Sector	National Infrastructure Plan 2011 [GDS135]
			Investment Statement: Managing the Crown's Balance Sheet [GDS136]
Department total			

Average department score overall

TABLE 2: GDS INDEX 2015: LIST OF GDSs BY DEPARTMENT (A–Z)

Score																											Score (out of 96)	Rank (out of 136) See profile section.		
1. Opportunities and Threats				2. Capabilities and Resources				3. Vision and Benefits				4. Approach and Focus				5. Implementation and Accountability				6. Alignment and Authority										
1.1 <small>(out of 4)</small>	1.2 <small>(out of 4)</small>	1.3 <small>(out of 8)</small>	Total <small>(out of 16)</small>	2.1 <small>(out of 4)</small>	2.2 <small>(out of 4)</small>	2.3 <small>(out of 4)</small>	2.4 <small>(out of 4)</small>	Total <small>(out of 16)</small>	3.1 <small>(out of 8)</small>	3.2 <small>(out of 4)</small>	3.3 <small>(out of 4)</small>	Total <small>(out of 16)</small>	4.1 <small>(out of 4)</small>	4.2 <small>(out of 4)</small>	4.3 <small>(out of 4)</small>	4.4 <small>(out of 4)</small>	Total <small>(out of 16)</small>	5.1 <small>(out of 4)</small>	5.2 <small>(out of 4)</small>	5.3 <small>(out of 4)</small>	5.4 <small>(out of 4)</small>	Total <small>(out of 16)</small>	6.1 <small>(out of 4)</small>	6.2 <small>(out of 4)</small>	6.3 <small>(out of 4)</small>	6.4 <small>(out of 4)</small>	Total <small>(out of 16)</small>			
1.5	1.0	3.5	6.0	2.0	0.0	0.0	0.0	2.5	3.5	2.0	1.0	6.5	2.0	0.0	1.0	0.0	3.0	3.0	0.5	0.5	0.0	4.0	2.0	4.0	0.0	0.0	6.0	28.0	132	
3.5	1.0	7.0	11.5	2.0	0.5	0.0	0.0	2.5	7.0	3.5	2.0	12.5	0.0	1.5	2.0	0.0	3.5	3.0	3.0	3.5	0.0	9.5	1.5	4.0	0.0	4.0	9.5	49.0	60	
2.5	1.5	6.0	10.0	1.5	0.5	0.0	0.0	2.0	5.0	3.5	2.5	11.0	4.0	2.5	0.0	0.0	6.5	3.0	0.5	0.0	0.0	3.5	3.0	2.0	2.0	0.0	7.0	40.0	108	
3.5	3.5	7.0	14.0	3.0	1.0	1.0	1.0	6.0	5.5	4.0	1.5	11.0	3.0	4.0	2.0	0.0	9.0	4.0	2.5	2.5	0.0	9.0	2.0	2.0	2.0	2.0	8.0	57.0	35	
0.5	3.0	7.0	10.5	2.0	0.0	0.5	0.0	2.5	5.0	2.0	4.0	11.0	3.5	1.0	1.0	0.0	5.5	2.0	2.5	3.5	0.0	8.0	2.0	2.0	4.0	2.0	10.0	47.5	66	
1.5	3.5	4.5	9.5	3.5	4.0	0.5	3.0	11.0	7.5	3.5	4.0	15.0	4.0	1.5	1.0	0.0	6.5	1.0	3.0	3.0	1.0	8.0	2.5	2.0	4.0	2.0	10.5	60.5	23	
0.0	1.0	1.5	2.5	3.0	2.5	0.0	1.0	6.5	2.0	2.0	3.0	7.0	3.5	0.5	1.0	0.0	5.0	1.5	0.5	0.5	0.0	2.5	1.0	4.0	4.0	4.0	13.0	36.5	116	
2.0	3.0	6.5	11.5	3.0	1.0	0.5	0.5	5.0	6.5	4.0	3.0	13.5	4.0	2.0	1.0	2.0	9.0	3.0	3.5	3.0	1.5	11.0	1.0	4.0	0.0	4.0	9.0	59.0	27	
2.5	1.0	4.5	8.0	3.5	0.5	0.5	0.5	5.0	6.0	3.0	2.5	11.5	3.5	0.5	0.0	0.0	4.0	2.0	1.0	0.5	0.0	3.5	3.0	4.0	2.0	4.0	13.0	45.0	83	
1.9	2.1	5.3	9.3	2.6	1.1	0.4	0.7	4.8	5.3	3.1	2.6	11.0	3.1	1.5	1.0	0.2	5.8	2.5	1.9	1.9	0.3	6.6	2.0	3.1	2.0	2.4	9.6	46.9		
3.0	3.5	6.5	13.0	3.0	2.5	3.0	3.0	11.5	7.5	3.0	3.0	13.5	3.5	2.0	1.5	2.5	9.5	2.0	3.0	3.0	0.5	8.5	2.5	4.0	4.0	2.0	12.5	68.5	8	
3.0	4.0	6.0	13.0	3.0	2.5	3.5	2.0	11.0	7.0	3.5	2.0	12.5	2.0	1.0	2.0	0.0	5.0	3.0	0.0	0.5	0.0	3.5	1.5	2.0	4.0	2.0	9.5	54.5	40	
2.5	3.0	4.5	10.0	2.5	3.0	4.0	4.0	13.5	5.5	2.5	2.0	10.0	2.5	0.5	3.0	0.0	6.0	1.0	0.5	0.5	1.0	3.0	3.0	4.0	4.0	4.0	15.0	57.5	32	
2.5	2.0	3.5	8.0	2.0	0.5	1.0	1.0	4.5	3.5	3.0	2.5	9.0	1.0	0.0	1.0	0.5	2.5	3.0	0.5	0.5	0.0	4.0	2.5	2.0	2.0	2.0	8.5	36.5	116	
2.5	3.0	6.5	12.0	3.5	2.5	0.5	1.0	7.5	6.5	3.5	4.0	14.0	4.0	2.5	3.0	1.5	11.0	3.0	4.0	4.0	0.5	11.5	3.5	4.0	4.0	4.0	15.5	71.5	5	
3.0	3.5	5.0	11.5	3.5	3.5	0.0	1.0	8.0	7.0	3.0	4.0	14.0	4.0	2.0	1.5	0.0	7.5	3.5	1.5	1.5	3.0	9.5	4.0	4.0	4.0	4.0	16.0	66.5	14	
2.8	3.2	5.3	11.3	2.9	2.4	2.0	2.0	9.3	6.2	3.1	2.9	12.2	2.8	1.3	2.0	0.8	6.9	2.6	1.6	1.7	0.8	6.7	2.8	3.3	3.7	3.0	12.8	59.2		
3.0	2.5	2.0	7.5	2.0	1.0	4.0	3.5	10.5	2.5	3.0	2.0	7.5	2.0	0.0	1.0	0.0	3.0	0.5	0.0	0.0	0.0	0.5	0.0	2.0	0.0	4.0	6.0	35.0	121	
3.0	2.5	2.0	7.5	2.0	1.0	4.0	3.5	10.5	2.5	3.0	2.0	7.5	2.0	0.0	1.0	0.0	3.0	0.5	0.0	0.0	0.0	0.5	0.0	2.0	0.0	4.0	6.0	35.0		
2.0	3.0	6.0	11.0	2.0	1.0	1.0	1.0	5.0	4.5	2.5	2.5	9.5	3.0	0.0	1.0	0.0	4.0	1.5	0.0	0.0	0.0	1.5	1.0	2.0	2.0	4.0	9.0	40.0	108	
2.0	3.0	6.0	11.0	2.0	1.0	1.0	1.0	5.0	4.5	2.5	2.5	9.5	3.0	0.0	1.0	0.0	4.0	1.5	0.0	0.0	0.0	1.5	1.0	2.0	2.0	4.0	9.0	40.0		
3.5	3.0	7.0	13.5	2.5	4.0	0.5	1.0	8.0	7.0	1.5	3.5	12.0	3.0	3.0	2.5	0.5	9.0	3.5	3.0	3.5	0.0	10.0	1.5	4.0	4.0	2.0	11.5	64.0	20	
3.5	3.5	6.5	13.5	3.0	4.0	3.0	4.0	14.0	4.0	3.5	3.5	11.0	3.0	4.0	3.0	3.0	13.0	1.0	1.0	1.0	0.0	3.0	2.5	4.0	2.0	4.0	12.5	67.0	13	
3.5	3.3	6.8	13.5	2.8	4.0	1.8	2.5	11.0	5.5	2.5	3.5	11.5	3.0	3.5	2.8	1.8	11.0	2.3	2.0	2.3	0.0	6.5	2.0	4.0	3.0	3.0	12.0	65.5		
3.5	3.0	6.0	12.5	2.5	2.0	4.0	2.5	11.0	7.0	2.0	3.5	12.5	4.0	3.0	2.5	0.5	10.0	4.0	3.0	2.5	1.0	10.5	3.5	2.0	0.0	4.0	9.5	66.0	16	
3.5	2.5	1.0	7.0	2.5	1.0	3.5	3.0	10.0	1.5	2.5	0.0	4.0	3.0	0.0	3.0	0.0	6.0	3.0	0.5	2.0	0.0	5.5	3.0	4.0	0.0	4.0	11.0	43.5	94	
3.5	2.8	3.5	9.8	2.5	1.5	3.8	2.8	10.5	4.3	2.3	1.8	8.3	3.5	1.5	2.8	0.3	8.0	3.5	1.8	2.3	0.5	8.0	3.3	3.0	0.0	4.0	10.3	54.8		
2.7	2.4	5.6	10.7	2.7	2.2	1.5	1.5	8.0	5.3	2.8	2.4	10.4	3.0	1.4	1.9	0.4	6.7	2.6	1.3	1.5	0.5	5.8	2.0	2.4	2.1	2.7	9.1	50.8		

Table 3: List of GDSs by sector (a–z)

	Sector	Government department	Government department strategy (GDS)
1	Economic Development & Infrastructure Sector	Canterbury Earthquake Recovery Authority	Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha [GDS001]
		Ministry of Business, Innovation and Employment	Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People [GDS054]
			Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Haumaruru me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015 [GDS055]
			Our Future Together: New Zealand Settlement Strategy [GDS056]
			New Zealand Energy Strategy to 2050: Powering our Future: Towards a Sustainable Low Emissions Energy System [GDS057]
			Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption [GDS058]
			New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential [GDS059]
			New Zealand Energy Efficiency and Conservation Strategy 2011–2016 [GDS060]
			Refugee Settlement: New Zealand Resettlement Strategy [GDS061]
		Ministry of Transport	Strategy to 2040: He kai kei aku ringa: The Crown-Māori Economic Growth Partnership [GDS062]
			The Business Growth Agenda: Future Direction 2014 [GDS063]
			Safer Journeys: New Zealand’s Road Safety Strategy 2010–2020 [GDS125]
			Connecting New Zealand: A Summary of the Government’s Policy Direction for Transport [GDS126]
Government Policy Statement on Land Transport Funding 2012/13–2021/22 [GDS127]			
Sector total			National Airspace Policy of New Zealand [GDS128]
			Safer Journeys: Action Plan 2013–2015 [GDS129]
			Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age [GDS130]
2	Education & Science Sector	Education Review Office	
		Ministry of Education	Success for All: Every School, Every Child: Building an Inclusive Education System [GDS067]
			The New Zealand School Property Strategy 2011–2021 [GDS068]
			Leadership Statement for International Education, Version One [GDS069]
			Pasifika Education Plan 2013–2017 [GDS070]
			Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy [GDS071]
Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017 [GDS072]			
Sector total			Tertiary Education Strategy 2014–2019 [GDS073]
3	Environment Sector	Department of Conservation	The New Zealand Biodiversity Strategy [GDS002]
			New Zealand Subantarctic Islands Research Strategy [GDS003]
			Hector’s and Maui’s Dolphin Threat Management Plan [GDS004]
			New Zealand Sea Lion Species Management Plan: 2009–2014 [GDS005]
			Science Counts! The Department of Conservation’s Strategic Science and Research Priorities 2011–2016 [GDS006]
		Ministry for the Environment	New Zealand Packaging Accord 2004 [GDS044]
			New Zealand Urban Design Protocol [GDS045]
			New Zealand’s National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants [GDS046]
			Meeting the Challenges of Future Flooding in New Zealand [GDS047]
			Water Research Strategy [GDS048]
			The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency [GDS049]
			Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM10 Standard [GDS050]
			Rena: Long-term Environmental Recovery Plan [GDS051]
			Freshwater Reform: 2013 and Beyond [GDS052]
			A Framework for Environmental Reporting in New Zealand [GDS053]
Sector total			
4	External Sector	Ministry of Defence	Defence White Paper 2010 [GDS064]
			Defence Capability Plan [GDS065]
			Defence Capability Plan [GDS066]
		Ministry of Foreign Affairs and Trade	New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020 [GDS074]
			Latin America: A Revised Approach [GDS075]
			International Development Policy Statement: Supporting Sustainable Development [In Developing Countries] [GDS076]
			Opening Doors to India: New Zealand’s 2015 Vision [GDS077]
			Opening Doors to China: New Zealand’s 2015 Vision [GDS078]
			International Development Group Strategic Plan 2012–2015: Development that Delivers [GDS079]
			Advancing With Australia: New Zealand Inc Australia Strategy [GDS080]
			Opening Doors to the Gulf Region: The New Zealand Inc Strategy [GDS081]
New Zealand’s ASEAN Partnership: One Pathway to Ten Nations [GDS082]			
New Zealand Customs Service	Towards Customs 2020 [GDS131]		
Sector total			

TABLE 3: LIST OF GDSs BY SECTOR (A–Z)

	Sector	Government department	Government department strategy (GDS)
5	Finance and Government Administration Sector	Crown Law Office	No GDSs published between 1 July 1994 and 30 June 2014
		Department of the Prime Minister and Cabinet	Tackling Methamphetamine: An Action Plan [GDS015]
			New Zealand's Cyber Security Strategy [GDS016]
		Government Communications Security Bureau	Measures to Improve Youth Mental Health [GDS017]
		Inland Revenue Department	No GDSs published between 1 July 1994 and 30 June 2014
		State Services Commission	No GDSs published between 1 July 1994 and 30 June 2014
		Treasury	Leadership Strategy for the State Services [GDS132]
National Infrastructure Plan 2011 [GDS135]			
Sector total			Investment Statement: Managing the Crown's Balance Sheet [GDS136]
6	Health Sector	Ministry of Health	Reduced Waiting Times for Public Hospital Elective Services [GDS083]
			The New Zealand Health Strategy [GDS084]
			The New Zealand Palliative Care Strategy [GDS085]
			The Primary Health Care Strategy [GDS086]
			The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga [GDS087]
			Sexual and Reproductive Health Strategy: Phase One [GDS088]
			Health of Older People Strategy [GDS089]
			Youth Health: A Guide to Action [GDS090]
			The New Zealand Cancer Control Strategy [GDS091]
			New Zealand Suicide Prevention Strategy 2006–2016 [GDS092]
			National Drug Policy 2007–2012 [GDS093]
			Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders [GDS094]
			National Health Emergency Plan [GDS095]
			The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care [GDS096]
			Actioning Medicines New Zealand 2010 [GDS097]
			Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16 [GDS098]
			Better, Sooner, More Convenient Health Care in the Community [GDS099]
			National Health Emergency Plan: Mass Casualty Action Plan [GDS100]
			Disability Support Services Strategic Plan 2010 to 2014: Towards a More Flexible Disability Support System: Nothing for Us Without Us [GDS101]
			Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017 [GDS102]
			Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017 [GDS103]
			Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16 [GDS104]
			New Zealand Suicide Prevention Action Plan 2013–2016 [GDS105]
			National Health IT Plan Update [GDS106]
			National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013) [GDS107]
			National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition [GDS108]
			Care Closer to Home [GDS109]
			'Ala Mo'ui: Pathways to Pacific Health and Wellbeing 2014–2018 [GDS110]
			The Guide to He Korowai Oranga: Māori Health Strategy 2014 [GDS111]
			Sector total
7	Justice Sector	Department of Corrections	Drug and Alcohol Strategy 2009–2014 [GDS007]
			Creating Lasting Change: Strategy 2011–2015 (Year One) [GDS008]
			National Historic Heritage Strategy 2013 [GDS009]
		Ministry of Justice	Youth Strategy – Reducing Re-offending by Young People [GDS010]
			Strengthening New Zealand's Resistance to Organised Crime: An All-of-government Response August 2011 [GDS112]
			Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan [GDS113]
Serious Fraud Office	Youth Crime Action Plan 2013–2023 Report [GDS114]		
Sector total			No GDSs published between 1 July 1994 and 30 June 2014

TABLE 3: LIST OF GDSs BY SECTOR (A–Z)

Sector	Government department	Government department strategy (GDS)		
8 Māori, Other Populations & Cultural Sector	Department of Internal Affairs	New Generation National Library: Strategic Directions to 2017 [GDS011]		
		National Civil Defence Emergency Management Strategy [GDS012]		
		Government ICT Strategy and Action Plan to 2017 [GDS013]		
		Result 10 Blueprint: A Strategy for Digital Public Services [GDS014]		
	Ministry for Culture and Heritage	New Zealand Arts, Cultural and Heritage Tourism Strategy to 2015 [GDS023]		
	Ministry of Māori Development, Te Puni Kōkiri	No GDSs published between 1 July 1994 and 30 June 2014		
	Ministry of Pacific Island Affairs	The Pacific Languages Framework [GDS115]		
Ministry of Women's Affairs	No GDSs published between 1 July 1994 and 30 June 2014			
Statistics New Zealand	Statistics New Zealand: Strategic Plan 2010–20 [GDS133] Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy [GDS134]			
Sector total				
9 Primary Industries Sector	Land Information New Zealand	Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information [GDS018]		
		Geodetic Physical Infrastructure Strategy [GDS019]		
		The Power of 'Where' Drives New Zealand's Success [GDS020]		
		He Whāriki Maurua: Business with Māori Strategy 2013–2016 [GDS021]		
		New Zealand Positioning Strategy 2014 [GDS022]		
	Ministry for Primary Industries	Marine Protected Areas: Policy and Implementation Plan [GDS024]		
		New Zealand's Climate Change Solutions: Sustainable Land Management and Climate Change: Plan of Action: A Partnership Approach [GDS025]		
		A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru [GDS026]		
		Harvest Strategy Standard for New Zealand Fisheries [GDS027]		
		Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits [GDS028]		
		National Fisheries Plan for Deepwater and Middle-depth Fisheries [GDS029]		
		National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015 [GDS030]		
		Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum [GDS031]		
		Pest Management National Plan of Action [GDS032]		
		The Government's Aquaculture Strategy and Five-year Action Plan to Support Aquaculture [GDS033]		
		Our Strategy 2030: Growing and Protecting New Zealand [GDS034]		
		Draft National Fisheries Plan for Inshore Finfish [GDS035]		
		Draft National Fisheries Plan for Inshore Shellfish [GDS036]		
		Draft National Fisheries Plan for Freshwater [GDS037]		
		'Future Directions for the Border Sector' [GDS038]		
		National Plan of Action for the Conservation and Management of Sharks 2013 [GDS039]		
		National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries [GDS040]		
		Listeria Risk Management Strategy [GDS041]		
		Salmonella Risk Management Strategy [GDS042]		
		Campylobacter Risk Management Strategy [GDS043]		
		Sector total		
		10 Social Development and Housing Sector	Ministry of Social Development	Strengthening Families for Well-being: From Welfare to Well-being, mai i te toko i te ora ki te ora: 5th Edition 1998 [GDS116]
The New Zealand Positive Ageing Strategy [GDS117]				
Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities [GDS118]				
Youth Development Strategy Aotearoa: Action for Child and Youth Development [GDS119]				
Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan [GDS120]				
Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan [GDS121]				
Children's Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children [GDS122]				
Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers' Strategy Action Plan for 2014 to 2018 [GDS123]				
Disability Action Plan 2014–2018: New Zealand's Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy [GDS124]				
Sector total				

Average sector score overall

Table 4: 136 GDSs by rank

Rank (out of 136)	Government department strategy (GDS)	Government department	Sector
1	Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha [GDS001]	Canterbury Earthquake Recovery Authority	Economic Development & Infrastructure Sector
1	Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017 [GDS103]	Ministry of Health	Health Sector
3	Tackling Methamphetamine: An Action Plan [GDS015]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
4	A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru [GDS026]	Ministry for Primary Industries	Primary Industries Sector
5	Rena: Long-term Environmental Recovery Plan [GDS051]	Ministry for the Environment	Environment Sector
5	Safer Journeys: Action Plan 2013–2015[GDS129]	Ministry of Transport	Economic Development & Infrastructure Sector
7	Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017 [GDS072]	Ministry of Education	Education & Science Sector
8	Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy [GDS071]	Ministry of Education	Education & Science Sector
8	Safer Journeys: New Zealand’s Road Safety Strategy 2010–2020 [GDS125]	Ministry of Transport	Economic Development & Infrastructure Sector
10	National Health IT Plan Update [GDS106]	Ministry of Health	Health Sector
10	Youth Crime Action Plan 2013–2023 Report [GDS114]	Ministry of Justice	Justice Sector
12	Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information [GDS018]	Land Information New Zealand	Primary Industries Sector
13	Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy [GDS134]	Statistics New Zealand	Māori, Other Populations & Cultural Sector
14	Strategy to 2040: He kai kei aku ringa: The Crown–Māori Economic Growth Partnership [GDS062]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
14	Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age [GDS130]	Ministry of Transport	Economic Development & Infrastructure Sector
16	National Infrastructure Plan 2011 [GDS135]	Treasury	Finance and Government Administration Sector
17	Result 10 Blueprint: A Strategy for Digital Public Services [GDS014]	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
18	Government ICT Strategy and Action Plan to 2017 [GDS013]	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
19	Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan [GDS113]	Ministry of Justice	Justice Sector
20	New Zealand Energy Strategy to 2050: Powering our Future: Towards a Sustainable Low Emissions Energy System [GDS057]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
20	Statistics New Zealand: Strategic Plan 2010–20 [GDS133]	Statistics New Zealand	Māori, Other Populations & Cultural Sector
22	Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Haumaru me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015 [GDS055]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
23	The New Zealand Biodiversity Strategy [GDS002]	Department of Conservation	Environment Sector
23	Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM10 Standard [GDS050]	Ministry for the Environment	Environment Sector
23	Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan [GDS121]	Ministry of Social Development	Social Development and Housing Sector
26	The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga [GDS087]	Ministry of Health	Health Sector
27	Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16 [GDS098]	Ministry of Health	Health Sector
27	Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers’ Strategy Action Plan for 2014 to 2018 [GDS123]	Ministry of Social Development	Social Development and Housing Sector
29	New Zealand Urban Design Protocol [GDS045]	Ministry for the Environment	Environment Sector
29	New Zealand’s National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants [GDS046]	Ministry for the Environment	Environment Sector
31	Pest Management National Plan of Action [GDS032]	Ministry for Primary Industries	Primary Industries Sector
32	Measures to Improve Youth Mental Health [GDS017]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
32	National Plan of Action for the Conservation and Management of Sharks 2013 [GDS039]	Ministry for Primary Industries	Primary Industries Sector
32	Government Policy Statement on Land Transport Funding 2012/13–2021/22 [GDS127]	Ministry of Transport	Economic Development & Infrastructure Sector
35	Defence White Paper 2010 [GDS064]	Ministry of Defence	External Sector
35	Youth Development Strategy Aotearoa: Action for Child and Youth Development [GDS119]	Ministry of Social Development	Social Development and Housing Sector
37	Pasifika Education Plan 2013–2017 [GDS070]	Ministry of Education	Education & Science Sector
37	Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16 [GDS104]	Ministry of Health	Health Sector
39	International Development Group Strategic Plan 2012–2015: Development that Delivers [GDS079]	Ministry of Foreign Affairs and Trade	External Sector
40	New Zealand Suicide Prevention Strategy 2006–2016 [GDS092]	Ministry of Health	Health Sector

TABLE 4: 136 GDSS BY RANK

Rank																												Rank (out of 136) See profile section.
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
1.1	1.2	1.3	Total	2.1	2.2	2.3	2.4	Total	3.1	3.2	3.3	Total	4.1	4.2	4.3	4.4	Total	5.1	5.2	5.3	5.4	Total	6.1	6.2	6.3	6.4	Total	
37	31	1	1	40	67	15	16	17	42	96	44	56	68	55	42	32	54	22	1	1	3	1	28	1	1	1	6	1
37	1	44	14	1	17	33	16	12	30	17	44	24	42	12	11	50	14	22	12	1	42	16	77	1	1	1	16	1
63	76	1	22	8	33	33	29	20	8	17	1	4	1	30	1	4	2	22	1	1	3	1	28	86	82	1	80	3
1	31	19	1	1	33	1	16	7	1	2	1	1	1	6	30	4	2	1	1	25	11	4	77	86	82	106	128	4
63	1	7	8	8	1	19	1	3	74	76	1	50	1	55	4	4	5	1	1	1	27	8	124	86	1	1	64	5
63	55	44	39	8	50	53	36	49	30	17	1	9	1	23	11	11	5	41	1	1	27	14	9	1	1	1	3	5
1	93	44	39	8	1	1	1	1	42	17	44	33	1	55	42	16	25	79	51	48	42	53	9	1	1	1	3	7
1	93	19	33	8	86	27	64	39	1	17	1	2	42	30	118	11	43	92	12	25	27	32	1	1	1	1	1	8
37	31	44	22	40	50	19	16	17	8	45	44	14	42	30	76	2	14	92	21	25	27	35	56	1	1	60	26	8
37	31	74	39	8	33	1	1	3	30	96	24	44	1	23	11	50	14	22	65	59	18	53	77	1	1	1	16	10
17	31	19	8	8	67	84	64	73	13	2	1	4	1	23	11	32	10	1	65	25	42	43	9	1	1	1	3	10
1	117	7	39	40	1	84	64	49	61	2	44	33	1	12	30	16	9	1	21	25	42	24	28	1	1	1	6	12
17	31	44	14	40	1	19	1	7	100	17	24	56	68	1	11	1	1	122	58	59	42	97	56	1	40	1	26	13
1	1	81	22	40	17	53	36	39	30	76	24	33	42	1	121	16	25	22	1	25	42	20	77	1	1	1	16	14
37	31	81	52	8	17	84	36	39	13	45	1	9	1	30	76	50	43	22	51	55	3	28	1	1	1	1	1	14
17	55	54	33	77	67	1	29	20	13	96	24	33	1	12	30	32	10	1	21	41	18	20	9	54	82	1	49	16
1	126	7	52	77	101	38	36	80	13	2	1	4	42	55	4	50	25	41	21	1	13	10	28	1	1	60	22	17
17	117	19	64	8	33	36	31	27	8	2	1	2	1	23	42	16	14	1	51	59	42	50	113	1	1	1	26	18
37	1	19	8	8	123	1	36	33	1	45	1	4	105	30	11	50	54	122	36	11	42	47	56	1	40	1	26	19
17	1	19	1	8	17	33	36	27	13	76	1	14	1	6	42	11	5	1	12	25	18	14	9	86	82	106	113	20
17	55	19	14	77	1	53	36	39	13	122	24	44	68	12	30	32	20	22	21	11	42	24	94	1	1	60	36	20
17	31	19	8	101	67	84	64	102	42	17	1	14	1	30	30	50	25	1	12	11	13	7	77	54	40	60	64	22
37	1	19	8	40	17	53	64	49	30	45	44	33	42	30	87	50	69	22	65	69	27	63	28	1	1	1	6	23
106	1	1	14	101	86	84	64	115	42	2	24	14	92	6	42	11	14	1	1	11	3	1	9	86	82	60	102	23
106	31	93	90	8	1	53	16	20	8	17	1	4	1	55	87	50	69	122	21	25	18	40	56	54	1	60	45	23
106	1	54	52	101	50	84	90	102	13	17	94	44	42	69	30	50	54	1	12	25	3	4	28	1	40	60	38	26
84	55	54	64	8	50	53	90	65	42	96	1	44	1	30	30	16	14	41	1	11	42	20	9	1	82	60	49	27
84	55	44	52	40	101	53	64	91	30	2	44	14	1	30	87	4	20	41	12	25	16	16	100	1	82	1	53	27
1	1	81	22	40	1	53	36	35	13	17	94	44	68	30	4	50	25	22	12	11	3	4	28	86	82	106	121	29
37	55	54	39	1	123	1	1	12	61	96	65	79	42	30	76	32	43	1	41	48	27	35	1	54	40	106	64	29
63	55	44	39	8	67	84	90	80	42	45	1	24	42	90	11	50	54	41	21	1	13	10	56	54	40	60	58	31
63	102	19	74	40	17	1	1	3	121	17	78	104	1	55	87	4	25	79	21	41	3	16	56	86	82	60	109	32
1	31	19	1	77	67	53	36	73	42	45	24	33	1	55	30	32	25	41	41	55	11	32	28	86	82	1	80	32
63	55	93	81	77	33	1	1	10	61	76	78	79	92	90	11	50	77	122	65	69	18	97	28	1	1	1	6	32
84	1	74	52	8	1	15	1	2	100	76	44	87	105	114	42	16	96	22	94	93	42	84	113	1	1	1	26	35
17	31	19	8	40	101	38	36	73	61	2	94	56	68	1	42	50	20	1	36	41	42	32	77	54	40	60	64	35
37	126	121	124	8	17	84	90	60	42	17	24	24	1	1	11	50	5	41	58	59	42	63	77	1	1	1	16	37
131	1	103	103	40	17	1	1	3	74	134	65	104	1	69	42	50	54	92	58	25	27	50	28	1	82	1	38	37
37	126	127	129	40	50	1	16	12	74	45	24	50	92	90	87	16	96	122	21	25	42	47	56	1	1	1	14	39
84	1	7	14	8	50	84	90	73	74	45	94	87	68	30	42	32	43	41	1	1	42	16	28	86	40	60	80	40

TABLE 4: 136 GDSS BY RANK

Rank (out of 136)	Government department strategy (GDS)	Government department	Sector
40	Connecting New Zealand: A Summary of The Government's Policy Direction for Transport [GDS126]	Ministry of Transport	Economic Development & Infrastructure Sector
42	New Zealand's Climate Change Solutions: Sustainable Land Management and Climate Change: Plan of Action: A Partnership Approach [GDS025]	Ministry for Primary Industries	Primary Industries Sector
43	Strengthening New Zealand's Resistance to Organised Crime: An All-of-government Response August 2011 [GDS112]	Ministry of Justice	Justice Sector
44	The New Zealand School Property Strategy 2011–2021 [GDS068]	Ministry of Education	Education & Science Sector
45	New Zealand Energy Efficiency and Conservation Strategy 2011–2016 [GDS060]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
46	Campylobacter Risk Management Strategy [GDS043]	Ministry for Primary Industries	Primary Industries Sector
46	Defence Capability Plan [GDS066]	Ministry of Defence	External Sector
46	Health of Older People Strategy [GDS089]	Ministry of Health	Health Sector
49	National Civil Defence Emergency Management Strategy [GDS012]	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
49	National Fisheries Plan for Deepwater and Middle-depth Fisheries [GDS029]	Ministry for Primary Industries	Primary Industries Sector
49	National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015 [GDS030]	Ministry for Primary Industries	Primary Industries Sector
49	Defence Capability Plan [GDS065]	Ministry of Defence	External Sector
49	The New Zealand Health Strategy [GDS084]	Ministry of Health	Health Sector
49	'Ala Mo'ui: Pathways to Pacific Health and Wellbeing 2014–2018 [GDS110]	Ministry of Health	Health Sector
55	National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries [GDS040]	Ministry for Primary Industries	Primary Industries Sector
56	Drug and Alcohol Strategy 2009–2014 [GDS007]	Department of Corrections	Justice Sector
56	New Zealand Packaging Accord 2004 [GDS044]	Ministry for the Environment	Environment Sector
58	New Zealand Suicide Prevention Action Plan 2013–2016 [GDS105]	Ministry of Health	Health Sector
59	Salmonella Risk Management Strategy [GDS042]	Ministry for Primary Industries	Primary Industries Sector
60	He Whāriki Maurua: Business with Māori Strategy 2013–2016 [GDS021]	Land Information New Zealand	Primary Industries Sector
60	National Drug Policy 2007–2012 [GDS093]	Ministry of Health	Health Sector
60	The New Zealand Positive Ageing Strategy [GDS117]	Ministry of Social Development	Social Development and Housing Sector
63	Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum [GDS031]	Ministry for Primary Industries	Primary Industries Sector
63	Listeria Risk Management Strategy [GDS041]	Ministry for Primary Industries	Primary Industries Sector
63	Tertiary Education Strategy 2014–2019 [GDS073]	Ministry of Education	Education & Science Sector
66	Hector's and Maui's Dolphin Threat Management Plan [GDS004]	Department of Conservation	Environment Sector
66	The Power of 'Where' Drives New Zealand's Success [GDS020]	Land Information New Zealand	Primary Industries Sector
66	Freshwater Reform: 2013 and Beyond [GDS052]	Ministry for the Environment	Environment Sector
66	Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan [GDS120]	Ministry of Social Development	Social Development and Housing Sector
70	New Zealand Arts, Cultural and Heritage Tourism Strategy to 2015 [GDS023]	Ministry for Culture and Heritage	Māori, Other Populations & Cultural Sector
70	The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency [GDS049]	Ministry for the Environment	Environment Sector
70	Our Future Together: New Zealand Settlement Strategy [GDS056]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
70	New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential [GDS059]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
74	Youth Health: A Guide to Action [GDS090]	Ministry of Health	Health Sector
74	Disability Support Services Strategic Plan 2010 to 2014: Towards a More Flexible Disability Support System: Nothing for Us Without Us [GDS101]	Ministry of Health	Health Sector
76	New Zealand Positioning Strategy 2014 [GDS022]	Land Information New Zealand	Primary Industries Sector
76	Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits [GDS028]	Ministry for Primary Industries	Primary Industries Sector
76	Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption [GDS058]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
79	New Zealand's Cyber Security Strategy [GDS016]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
79	Our Strategy 2030: Growing and Protecting New Zealand [GDS034]	Ministry for Primary Industries	Primary Industries Sector
79	The Business Growth Agenda: Future Direction 2014 [GDS063]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
79	Leadership Statement for International Education, Version One [GDS069]	Ministry of Education	Education & Science Sector
83	Opening Doors to China: New Zealand's 2015 Vision [GDS078]	Ministry of Foreign Affairs and Trade	External Sector
83	National Health Emergency Plan [GDS095]	Ministry of Health	Health Sector
83	The Guide to He Korowai Oranga: Māori Health Strategy 2014 [GDS111]	Ministry of Health	Health Sector
83	Disability Action Plan 2014–2018: New Zealand's Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy [GDS124]	Ministry of Social Development	Social Development and Housing Sector
87	New Zealand Subantarctic Islands Research Strategy [GDS003]	Department of Conservation	Environment Sector
87	Draft National Fisheries Plan for Inshore Finfish [GDS035]	Ministry for Primary Industries	Primary Industries Sector

TABLE 4: 136 GDSs BY RANK

Rank																												Rank (out of 136) See profile section.
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
1.1	1.2	1.3	Total	2.1	2.2	2.3	2.4	Total	3.1	3.2	3.3	Total	4.1	4.2	4.3	4.4	Total	5.1	5.2	5.3	5.4	Total	6.1	6.2	6.3	6.4	Total	
37	1	54	22	40	50	15	31	20	13	17	78	33	105	69	42	50	96	41	94	69	42	84	94	54	1	60	49	40
37	55	54	39	40	101	1	1	16	42	96	94	87	68	69	11	50	54	41	41	41	42	43	77	54	40	106	94	42
84	1	7	14	40	101	84	36	91	74	76	44	68	42	30	30	50	39	1	21	41	42	28	28	86	1	106	80	43
63	1	54	33	126	50	27	31	35	30	45	1	14	1	69	42	50	54	41	65	93	42	84	77	54	40	60	64	44
37	1	103	64	8	86	38	64	65	1	76	24	9	1	30	76	16	25	1	65	69	42	63	9	54	82	60	75	45
37	55	7	14	77	1	53	90	60	1	45	44	9	42	12	42	50	25	41	51	55	42	53	28	86	82	106	121	46
84	76	44	64	8	1	27	1	7	121	122	44	113	133	114	121	32	136	41	94	69	27	76	28	1	1	1	6	46
120	31	19	52	77	17	84	90	73	42	2	44	24	42	114	87	32	96	1	21	25	42	24	56	86	40	60	89	46
120	55	1	39	40	1	84	90	60	92	17	65	68	1	12	42	50	20	1	65	93	42	71	56	86	40	1	58	49
37	55	116	90	8	67	53	90	73	13	17	24	9	1	90	11	16	25	110	1	1	27	24	9	86	82	106	113	49
120	76	54	90	77	67	19	36	35	61	96	1	50	1	23	42	50	25	41	12	11	27	20	28	86	82	106	121	49
84	55	103	97	8	1	27	13	10	100	96	109	116	105	30	121	32	106	41	94	93	18	76	94	1	1	1	21	49
106	31	74	74	40	1	84	36	39	42	76	65	56	68	69	42	50	77	41	94	69	42	84	56	1	40	1	26	49
63	84	44	64	40	101	53	36	80	74	2	1	24	1	30	42	16	20	22	58	69	42	63	1	86	82	1	64	49
84	1	19	22	126	17	84	64	80	8	96	1	14	1	30	87	50	54	110	51	25	2	28	56	86	82	106	124	55
106	1	19	33	8	1	53	90	39	1	17	78	14	92	6	121	50	77	41	94	93	42	97	9	54	82	60	75	56
37	31	81	52	131	67	38	64	102	13	76	24	24	119	90	42	50	113	41	21	11	3	8	28	86	82	60	104	56
120	84	54	97	40	101	84	64	102	92	76	24	68	1	12	87	50	39	41	94	93	42	97	28	1	1	1	6	58
84	55	19	39	40	33	53	36	49	13	76	24	24	92	12	42	50	43	79	94	41	18	53	9	86	82	106	113	59
63	126	103	123	40	50	84	90	80	13	45	125	68	1	12	11	50	10	41	58	93	42	76	113	1	1	1	26	60
106	31	1	22	101	67	19	64	49	111	45	125	116	105	114	11	50	96	22	94	93	42	84	28	1	40	1	22	60
17	102	19	52	101	123	84	90	130	13	17	78	33	133	55	42	50	119	41	21	11	42	28	94	1	82	1	49	60
106	31	7	33	101	33	84	13	35	30	45	44	33	92	55	1	32	25	41	94	55	16	53	124	86	82	106	134	63
63	31	19	22	8	123	84	64	102	1	45	65	14	92	90	76	50	106	79	51	48	42	53	56	86	82	1	89	63
37	93	74	81	77	50	53	90	80	111	76	44	97	92	30	76	50	77	79	94	93	42	111	28	1	1	1	6	63
106	1	7	22	1	1	53	36	30	61	17	65	50	92	6	87	16	39	79	51	59	42	63	113	86	82	106	132	66
1	102	54	64	101	86	53	1	39	42	45	109	79	131	114	11	32	113	41	94	93	42	97	94	1	1	60	36	66
120	1	19	39	77	86	84	90	115	74	45	65	68	92	55	42	16	54	22	41	93	42	60	56	54	40	60	58	66
131	55	19	74	101	133	53	90	130	74	96	1	56	42	69	87	50	86	92	36	11	42	40	77	54	1	60	47	66
17	102	54	74	8	17	36	16	17	30	2	125	56	1	69	42	50	54	92	94	93	42	119	28	86	40	106	104	70
37	1	103	64	101	33	38	64	65	61	96	94	97	105	6	42	50	43	41	94	93	42	97	1	54	40	60	47	70
17	93	81	81	8	33	84	90	65	61	2	1	14	1	69	121	50	96	1	65	69	42	63	100	54	40	60	80	70
1	31	74	22	101	67	84	90	115	61	96	44	68	42	12	42	50	25	1	65	93	42	71	56	54	82	60	89	70
84	76	19	52	40	86	84	64	91	74	17	94	79	1	69	87	32	69	1	65	59	42	60	1	86	40	60	64	74
84	102	93	112	40	123	1	64	39	61	17	24	33	1	30	87	50	54	110	65	69	27	97	56	54	40	60	58	74
17	117	93	103	77	101	84	90	121	13	96	24	33	68	114	30	50	86	22	94	93	42	84	56	1	40	1	26	76
63	102	103	112	126	101	53	64	121	30	17	109	56	1	90	11	50	43	41	36	25	42	35	124	54	40	1	64	76
120	31	54	74	77	50	53	90	80	42	122	109	104	105	1	11	2	4	122	41	48	18	53	77	86	82	60	110	76
37	1	7	1	77	67	84	90	102	111	122	125	129	92	90	42	32	86	41	94	93	42	97	113	1	1	1	26	79
17	93	74	74	101	67	84	90	115	100	45	44	79	42	114	4	50	54	79	94	69	27	84	113	1	1	60	45	79
17	117	81	97	1	50	84	90	65	111	122	1	97	119	90	87	50	123	22	94	93	42	84	56	1	1	1	14	79
1	117	81	90	77	67	19	16	24	30	45	24	24	42	69	42	50	69	122	94	93	42	131	100	86	40	60	104	79
1	84	54	39	101	101	53	34	91	74	76	65	79	1	114	121	50	113	92	65	69	42	97	100	1	40	1	38	83
131	31	54	81	1	17	84	90	49	111	2	78	87	119	30	87	16	86	41	58	59	42	63	9	54	82	60	75	83
63	84	93	97	40	101	27	36	49	42	17	109	68	133	55	87	50	128	92	41	48	27	50	28	86	40	1	53	83
63	102	93	108	8	123	53	64	91	42	45	65	50	42	90	121	50	113	92	58	69	42	84	28	1	40	1	22	83
84	55	54	64	40	33	38	64	49	132	76	125	131	131	30	30	32	86	41	21	48	1	10	9	86	82	106	113	87
63	76	81	81	77	86	53	36	80	92	45	44	68	42	23	76	50	43	92	41	11	42	43	9	86	82	106	113	87

TABLE 4: 136 GDSS BY RANK

Rank (out of 136)	Government department strategy (GDS)	Government department	Sector
87	Meeting the Challenges of Future Flooding in New Zealand [GDS047]	Ministry for the Environment	Environment Sector
87	The New Zealand Palliative Care Strategy [GDS085]	Ministry of Health	Health Sector
87	The New Zealand Cancer Control Strategy [GDS091]	Ministry of Health	Health Sector
92	Water Research Strategy [GDS048]	Ministry for the Environment	Environment Sector
92	The Pacific Languages Framework [GDS115]	Ministry of Pacific Island Affairs	Māori, Other Populations & Cultural Sector
94	Marine Protected Areas: Policy and Implementation Plan [GDS024]	Ministry for Primary Industries	Primary Industries Sector
94	A Framework for Environmental Reporting in New Zealand [GDS053]	Ministry for the Environment	Environment Sector
94	The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care [GDS096]	Ministry of Health	Health Sector
94	Investment Statement: Managing the Crown's Balance Sheet [GDS136]	Treasury	Finance and Government Administration Sector
98	Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders [GDS094]	Ministry of Health	Health Sector
98	National Health Emergency Plan: Mass Casualty Action Plan [GDS100]	Ministry of Health	Health Sector
100	The Government's Aquaculture Strategy and Five-year Action Plan to Support Aquaculture [GDS033]	Ministry for Primary Industries	Primary Industries Sector
100	Better, Sooner, More Convenient Health Care in the Community [GDS099]	Ministry of Health	Health Sector
102	The Primary Health Care Strategy [GDS086]	Ministry of Health	Health Sector
102	Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017 [GDS102]	Ministry of Health	Health Sector
104	Draft National Fisheries Plan for Inshore Shellfish [GDS036]	Ministry for Primary Industries	Primary Industries Sector
105	New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020 [GDS074]	Ministry of Foreign Affairs and Trade	External Sector
105	Opening Doors to India: New Zealand's 2015 Vision [GDS077]	Ministry of Foreign Affairs and Trade	External Sector
105	New Zealand's ASEAN Partnership: One Pathway to Ten Nations [GDS082]	Ministry of Foreign Affairs and Trade	External Sector
108	Draft National Fisheries Plan for Freshwater [GDS037]	Ministry for Primary Industries	Primary Industries Sector
108	Reduced Waiting Times for Public Hospital Elective Services [GDS083]	Ministry of Health	Health Sector
108	Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities [GDS118]	Ministry of Social Development	Social Development and Housing Sector
108	Leadership Strategy for the State Services [GDS132]	State Services Commission	Finance and Government Administration Sector
112	New Zealand Sea Lion Species Management Plan: 2009–2014 [GDS005]	Department of Conservation	Environment Sector
113	Refugee Settlement: New Zealand Resettlement Strategy [GDS061]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
114	Success for All: Every School, Every Child: Building an Inclusive Education System [GDS067]	Ministry of Education	Education & Science Sector
114	Sexual and Reproductive Health Strategy: Phase One [GDS088]	Ministry of Health	Health Sector
116	Creating Lasting Change: Strategy 2011–2015 (Year One) [GDS008]	Department of Corrections	Justice Sector
116	Advancing With Australia: New Zealand Inc Australia Strategy [GDS080]	Ministry of Foreign Affairs and Trade	External Sector
116	Children's Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children [GDS122]	Ministry of Social Development	Social Development and Housing Sector
116	National Airspace Policy of New Zealand [GDS128]	Ministry of Transport	Economic Development & Infrastructure Sector
120	Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People [GDS054]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
121	New Generation National Library: Strategic Directions to 2017 [GDS011]	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
121	Opening Doors to the Gulf Region: The New Zealand Inc Strategy [GDS081]	Ministry of Foreign Affairs and Trade	External Sector
121	Towards Customs 2020 [GDS131]	New Zealand Customs Service	External Sector
124	National Historic Heritage Strategy 2013 [GDS009]	Department of Corrections	Justice Sector
125	Harvest Strategy Standard for New Zealand Fisheries [GDS027]	Ministry for Primary Industries	Primary Industries Sector
126	Youth Strategy – Reducing Re-offending by Young People [GDS010]	Department of Corrections	Justice Sector
126	'Future Directions for the Border Sector' [GDS038]	Ministry for Primary Industries	Primary Industries Sector
126	International Development Policy Statement: Supporting Sustainable Development [In Developing Countries] [GDS076]	Ministry of Foreign Affairs and Trade	External Sector
129	Latin America: A Revised Approach [GDS075]	Ministry of Foreign Affairs and Trade	External Sector
129	Actioning Medicines New Zealand 2010 [GDS097]	Ministry of Health	Health Sector
131	National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition [GDS108]	Ministry of Health	Health Sector
132	Strengthening Families for Well-being: From Welfare to Well-being, mai i te toko i te ora ki te oranga: 5th Edition 1998 [GDS116]	Ministry of Social Development	Social Development and Housing Sector
133	Geodetic Physical Infrastructure Strategy [GDS019]	Land Information New Zealand	Primary Industries Sector
134	Science Counts! The Department of Conservation's Strategic Science and Research Priorities 2011–2016 [GDS006]	Department of Conservation	Environment Sector
135	National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013) [GDS107]	Ministry of Health	Health Sector
136	Care Closer to Home [GDS109]	Ministry of Health	Health Sector

TABLE 4: 136 GDSs BY RANK

Rank																												Rank (out of 136) <i>See profile section.</i>
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
1.1	1.2	1.3	Total	2.1	2.2	2.3	2.4	Total	3.1	3.2	3.3	Total	4.1	4.2	4.3	4.4	Total	5.1	5.2	5.3	5.4	Total	6.1	6.2	6.3	6.4	Total	
131	31	74	90	126	17	27	16	24	42	96	125	104	68	12	42	4	10	92	65	93	42	111	9	86	82	106	113	87
84	1	7	14	8	33	38	64	39	74	17	109	87	1	55	42	50	43	22	94	93	42	84	56	86	82	106	124	87
84	31	7	22	101	86	84	90	121	74	2	78	56	68	69	76	50	86	41	65	69	42	76	9	86	40	60	75	87
84	84	54	81	1	17	38	36	30	42	45	78	56	68	55	42	50	69	136	65	41	27	84	9	86	82	106	113	92
37	102	54	81	101	101	84	90	126	13	17	109	50	42	69	1	50	25	92	41	59	42	63	124	54	40	60	94	92
63	126	81	112	40	123	53	64	102	61	96	24	56	92	90	4	50	69	1	1	1	42	10	77	86	82	106	128	94
106	93	103	120	40	50	84	64	73	13	2	78	24	105	69	30	11	54	133	65	69	42	124	100	1	40	60	53	94
37	1	7	1	8	33	19	16	12	100	76	44	87	42	114	121	50	119	41	94	93	42	97	113	86	82	106	132	94
17	76	134	120	77	101	15	16	27	136	76	134	136	68	114	11	50	77	41	65	48	42	60	28	1	82	1	38	94
63	1	121	90	40	67	38	16	33	74	96	94	104	1	114	42	50	77	41	94	93	42	97	28	86	82	1	80	98
120	1	19	39	8	50	84	36	60	42	76	109	87	119	69	42	50	106	22	65	93	42	76	1	54	82	106	94	98
37	84	81	81	40	133	84	90	126	92	122	1	79	1	90	87	50	86	41	94	93	42	97	28	54	40	1	38	100
17	1	19	1	8	101	84	64	91	42	96	109	97	125	114	42	50	123	1	94	93	42	76	100	54	40	60	80	100
84	102	93	112	40	17	84	36	49	100	96	94	113	68	30	87	50	77	22	65	69	42	71	28	86	40	1	53	102
63	84	81	90	77	67	53	90	91	92	17	109	97	68	90	87	50	106	79	21	25	42	35	94	86	82	1	102	102
37	55	93	74	77	86	84	90	115	100	45	65	87	68	90	4	50	54	79	41	11	42	40	56	86	82	106	124	104
1	126	103	108	8	67	1	90	30	121	96	78	116	1	69	42	16	39	41	65	69	27	71	124	54	40	106	110	105
1	102	103	97	101	86	53	34	80	61	45	94	79	68	30	121	50	96	79	65	69	42	84	124	1	82	1	64	105
17	55	81	52	40	86	84	90	102	92	96	78	104	125	69	87	50	123	79	94	93	42	111	100	1	40	1	38	105
84	84	116	112	101	86	84	90	121	92	45	44	68	42	90	4	50	43	92	41	11	42	43	9	86	82	106	113	108
63	55	19	33	77	101	38	16	49	74	96	94	104	1	30	118	50	69	92	94	69	42	111	113	86	82	60	124	108
63	93	54	81	126	123	84	90	134	74	17	65	56	1	23	121	50	69	41	65	93	42	84	28	54	40	106	80	108
84	55	54	64	101	101	38	36	91	92	76	65	87	68	114	87	50	113	110	94	93	42	124	100	54	40	1	53	108
120	31	19	52	101	33	53	90	80	100	45	78	97	42	90	76	32	77	92	65	59	18	71	77	86	82	106	128	112
84	117	116	124	101	101	84	36	115	74	17	24	44	125	90	121	50	132	122	65	69	42	119	113	1	1	1	26	113
106	117	125	132	131	33	84	36	91	100	122	44	104	42	114	121	50	119	122	94	93	42	131	28	1	1	1	6	114
120	1	44	52	77	33	84	90	80	121	45	134	127	105	30	76	50	86	41	94	93	42	97	1	86	82	60	94	114
84	126	121	129	40	17	84	90	65	121	76	94	116	92	114	121	50	128	110	94	93	42	124	77	1	1	1	16	116
17	102	103	103	101	101	84	90	126	121	96	78	116	42	114	42	4	43	92	94	93	42	119	113	1	82	1	58	116
135	102	133	136	40	50	84	36	65	132	96	44	116	42	90	87	50	96	110	65	69	42	111	100	1	1	1	22	116
63	84	116	108	101	123	38	36	102	111	45	65	97	125	114	87	32	128	41	65	69	42	76	56	54	40	60	58	116
1	117	93	97	40	67	53	36	65	74	45	94	87	68	69	87	50	96	110	65	93	42	119	77	86	82	60	110	120
17	126	103	112	77	50	84	90	91	74	96	109	112	105	55	42	50	86	79	94	93	42	111	113	54	40	60	89	121
1	126	93	103	40	86	84	90	102	100	96	125	123	68	90	87	50	106	92	65	69	42	97	124	1	82	1	64	121
37	76	127	112	101	101	1	13	24	130	45	78	113	105	114	87	50	123	133	94	93	42	135	124	54	82	1	94	121
37	102	1	39	77	133	84	90	130	121	122	109	129	42	90	11	50	54	92	94	69	42	111	100	86	82	1	104	124
84	102	127	129	133	123	84	90	136	61	122	24	68	119	90	87	16	113	22	36	59	42	47	56	86	40	60	89	125
120	93	54	103	135	86	84	90	135	30	76	78	56	68	69	87	50	96	110	94	93	42	124	124	1	82	60	94	126
106	93	134	134	40	50	38	36	49	132	134	78	131	105	90	87	16	106	110	94	93	42	124	100	1	1	60	38	126
106	76	127	124	77	86	53	90	102	121	122	125	131	105	69	121	32	119	110	12	11	42	35	124	54	40	60	94	126
17	31	103	64	101	67	38	90	91	121	122	125	131	119	90	121	50	131	122	94	93	42	131	100	54	40	60	80	129
37	117	127	128	77	101	53	64	102	111	122	94	123	68	69	76	50	86	110	94	93	42	124	9	86	82	1	75	129
135	1	121	120	8	101	19	64	39	111	17	134	116	68	114	11	50	77	122	94	93	42	131	124	86	82	106	134	131
106	102	116	124	101	133	53	90	130	111	96	109	123	105	114	87	50	123	41	65	69	42	76	77	1	82	106	94	132
120	55	103	108	101	101	84	90	126	111	136	109	135	68	90	87	50	106	110	94	93	42	124	100	86	40	60	104	133
84	126	125	132	133	1	84	90	102	100	1	94	68	125	114	118	50	132	79	94	93	42	111	77	86	82	106	128	134
106	1	127	112	40	33	38	90	60	130	45	109	123	125	114	121	50	134	92	94	93	42	119	124	86	82	106	134	135
63	126	134	135	135	33	84	64	121	132	45	109	127	133	114	87	50	134	133	94	93	42	135	124	54	1	60	64	136

Table 5: 29 departments by rank

Rank (out of 136)	Government department	Number of government department strategy (GDS)	Sector
1	Canterbury Earthquake Recovery Authority (CERA)	1	Economic Development & Infrastructure Sector
2	Statistics New Zealand	2	Finance and Government Administration Sector
3	Ministry of Justice (MoJ)	3	Environment Sector
4	Ministry of Transport (MoT)	6	Justice Sector
5	Department of the Prime Minister and Cabinet (DPMC)	3	Māori, Other Populations & Cultural Sector
6	Treasury	2	Finance and Government Administration Sector
7	Department of Internal Affairs (DIA)	4	Education & Science Sector
8	Ministry of Education (MoE)	7	Finance and Government Administration Sector
9	Ministry of Defence (MoD)	3	Finance and Government Administration Sector
10	Ministry for the Environment (MfE)	10	Primary Industries Sector
11	Ministry of Business, Innovation and Employment (MBIE)	10	Māori, Other Populations & Cultural Sector
12	Ministry for Primary Industries (MPI)	20	Primary Industries Sector
13	Land Information New Zealand (LINZ)	5	Environment Sector
14	Ministry for Culture and Heritage (MCH)	1	Economic Development & Infrastructure Sector
15	Ministry of Social Development (MSD)	9	External Sector
16	Ministry of Health (MoH)	29	Education & Science Sector
17	Ministry of Pacific Island Affairs (MPIA)	1	External Sector
18	Department of Conservation (DOC)	5	Health Sector
19	State Services Commission (SSC)	1	Justice Sector
20	Ministry of Foreign Affairs and Trade (MFAT)	9	Māori, Other Populations & Cultural Sector
21	Department of Corrections	4	Māori, Other Populations & Cultural Sector
22	New Zealand Customs Service	1	Social Development and Housing Sector
23	Crown Law Office	See note below	Economic Development & Infrastructure Sector
23	Education Review Office	See note below	Māori, Other Populations & Cultural Sector
23	Government Communications Security Bureau (GCSB)	See note below	External Sector
23	Inland Revenue Department (IRD)	See note below	Justice Sector
23	Te Puni Kokiri, The Ministry of Māori Development (TPK)	See note below	Finance and Government Administration Sector
23	Ministry of Women's Affairs (MWA)	See note below	Māori, Other Populations & Cultural Sector
23	Serious Fraud Office (SFO)	See note below	Finance and Government Administration Sector

Note: Analysis and ranking of departments were restricted to departments that had published documents meeting the definition of GDSs published between 1 July 1994 and 30 June 2014. Therefore, ranking results for departments do not reflect the possible scores which may have been obtained by departments not included in our analysis. The seven departments which fell into this category are as follows: Crown Law Office; Education Review Office; Government Communications Security Bureau; Inland Revenue Department; Te Puni Kokiri, the Ministry of Māori Development; Ministry of Women's Affairs; and the Serious Fraud Office.

TABLE 5: 29 DEPARTMENTS BY RANK

Rank																											Rank (out of 136) See profile section.		
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority						
1.1	1.2	1.3	Total	2.1	2.2	2.3	2.4	Total	3.1	3.2	3.3	Total	4.1	4.2	4.3	4.4	Total	5.1	5.2	5.3	5.4	Total	6.1	6.2	6.3	6.4	Total		
7	2	1	1	4	13	3	3	2	5	21	6	10	11	8	10	7	11	1	1	1	1	1	2	1	1	1	1	1	
1	4	4	3	10	1	8	6	4	12	15	2	7	11	1	3	1	1	16	3	5	15	9	12	1	7	10	5	2	
12	1	3	2	3	18	10	14	14	2	5	1	1	8	2	2	16	4	7	3	3	15	3	2	10	5	14	6	3	
13	5	14	6	6	9	5	8	8	4	6	7	3	17	11	10	4	13	14	9	10	5	7	5	4	3	10	3	4	
14	12	2	4	4	5	5	7	7	16	12	13	15	3	11	8	2	2	7	2	7	2	2	12	18	15	7	15	5	
1	10	21	16	15	16	2	5	5	19	19	18	19	3	8	3	13	6	1	8	5	7	3	1	9	21	1	8	6	
7	22	5	10	9	7	16	16	13	5	4	8	2	6	4	7	13	5	4	11	12	7	11	17	11	7	10	9	7	
6	18	19	17	13	6	7	9	9	11	9	3	4	2	6	14	10	10	17	16	16	13	16	7	7	4	6	4	8	
17	5	14	10	1	1	4	1	1	21	21	12	20	22	20	22	5	21	5	18	18	7	18	16	1	1	1	2	9	
16	3	11	5	11	8	11	9	10	5	11	11	9	19	5	9	3	7	11	3	8	4	5	6	19	17	19	17	10	
5	11	17	7	8	10	18	19	15	9	13	4	5	10	3	15	6	7	6	10	11	10	11	11	13	13	17	13	11	
15	12	13	14	19	17	15	15	16	8	14	5	6	7	14	5	11	9	12	6	4	6	6	9	20	19	20	20	12	
7	19	18	20	15	13	21	13	18	9	18	17	13	14	13	5	11	14	7	17	17	15	15	15	6	6	8	7	13	
1	19	6	10	1	3	9	3	2	3	1	22	10	1	17	10	18	11	18	18	20	15	20	2	22	9	22	21	14	
19	15	16	19	12	19	19	17	20	13	7	9	10	9	8	17	15	16	15	7	9	11	8	12	8	9	16	10	15	
20	7	12	10	7	11	13	11	11	15	10	16	16	15	16	13	17	15	10	13	13	12	13	8	17	16	15	16	16	
7	19	6	15	20	20	22	21	22	1	2	21	7	3	17	1	18	3	1	13	1	15	14	21	13	9	18	18	17	
21	9	6	9	15	3	17	20	13	18	3	15	14	20	7	15	9	17	12	12	15	3	12	10	20	20	21	22	18	
17	8	6	7	20	20	14	12	19	17	15	10	17	11	21	17	18	20	21	18	20	15	21	19	13	9	1	11	19	
4	17	20	21	14	15	12	17	17	20	20	19	21	18	19	21	7	19	20	15	14	14	17	20	4	14	9	12	20	
22	16	6	18	18	12	20	21	21	14	15	20	18	16	15	17	18	18	18	18	19	15	19	17	11	18	10	14	21	
7	12	22	22	20	20	1	2	5	22	8	14	22	21	21	17	18	22	22	18	20	15	22	21	13	21	1	18	22	
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Table 6: 10 sectors by rank

Rank (out of 136)	Sector	Number of government department strategy (GDS)	Government department
1	Māori, Other Populations & Cultural Sector	8	Department of Internal Affairs
			Ministry for Culture and Heritage
			Ministry of Māori Development, Te Puni Kōkiri
			Ministry of Pacific Island Affairs
			Ministry of Women's Affairs
2	Economic Development & Infrastructure Sector	17	Statistics New Zealand
			Canterbury Earthquake Recovery Authority
			Ministry of Business, Innovation and Employment
			Ministry of Transport
			Crown Law Office
3	Finance and Government Administration Sector	6	Department of the Prime Minister and Cabinet
			Government Communications Security Bureau
			Inland Revenue Department
			State Services Commission
			Treasury
4	Education & Science Sector	7	Education Review Office
			Ministry of Education
5	Environment Sector	15	Department of Conservation
			Ministry for the Environment
6	Justice Sector	7	Department of Corrections
			Ministry of Justice
			Serious Fraud Office
7	Primary Industries Sector	25	Land Information New Zealand
			Ministry for Primary Industries
8	Social Development and Housing Sector	9	Ministry of Social Development
9	Health Sector	29	Ministry of Health
10	External Sector	13	Ministry of Defence
			Ministry of Foreign Affairs and Trade
			New Zealand Customs Service

TABLE 6: 10 SECTORS BY RANK

Rank																											Rank (out of 136) See profile section.	
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
1.1	1.2	1.3	Total	2.1	2.2	2.3	2.4	Total	3.1	3.2	3.3	Total	4.1	4.2	4.3	4.4	Total	5.1	5.2	5.3	5.4	Total	6.1	6.2	6.3	6.4		Total
1	9	1	4	3	2	7	4	4	1	1	5	2	3	2	1	4	1	5	6	7	6	6	9	6	2	6	6	1
4	3	6	3	2	4	4	5	6	2	7	2	3	7	1	7	3	6	2	3	5	3	4	4	4	3	5	2	2
5	4	3	1	6	7	1	1	1	9	8	8	9	2	9	3	1	2	1	2	3	1	1	5	7	10	1	7	3
2	10	9	8	9	3	2	3	2	4	4	1	1	1	4	8	6	4	9	8	9	9	9	1	2	1	2	1	4
8	1	4	5	8	1	6	6	5	6	3	7	7	9	3	4	2	5	6	4	4	2	3	2	10	9	10	10	5
7	5	1	2	5	9	8	10	9	4	6	5	5	6	4	5	10	7	8	9	6	10	8	6	5	4	4	3	6
6	6	7	7	10	8	9	8	8	3	9	3	4	4	7	2	7	3	4	5	1	4	2	7	9	7	9	9	7
9	7	8	9	7	10	10	9	10	7	2	4	6	5	6	9	8	9	7	1	2	5	5	8	3	4	8	5	8
10	2	5	6	1	5	5	7	7	8	5	9	8	8	8	6	9	8	3	7	8	7	7	3	8	8	7	8	9
3	8	10	10	4	6	3	2	3	10	10	10	10	10	10	10	5	10	10	10	10	8	10	10	1	4	3	4	10

Table 7: 136 GDSs by date published

	Government department strategy (GDS)	Date Published	Government department	Sector
1	Strengthening Families for Well-being: From Welfare to Well-being, mai i te toko i te ora ki te oranga: 5th Edition 1998 [GDS116]	1998	Ministry of Social Development	Social Development and Housing Sector
2	The New Zealand Biodiversity Strategy [GDS002]	2000 February	Department of Conservation	Environment Sector
3	Reduced Waiting Times for Public Hospital Elective Services [GDS083]	2000 March	Ministry of Health	Health Sector
4	The New Zealand Health Strategy [GDS084]	2000 December	Ministry of Health	Health Sector
5	The New Zealand Palliative Care Strategy [GDS085]	2001 February	Ministry of Health	Health Sector
6	The Primary Health Care Strategy [GDS086]	2001 February	Ministry of Health	Health Sector
7	The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga [GDS087]	2001 April	Ministry of Health	Health Sector
8	The New Zealand Positive Ageing Strategy [GDS117]	2001 April	Ministry of Social Development	Social Development and Housing Sector
9	Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities [GDS118]	2001 September	Ministry of Social Development	Social Development and Housing Sector
10	Sexual and Reproductive Health Strategy: Phase One [GDS088]	2001 October	Ministry of Health	Health Sector
11	Health of Older People Strategy [GDS089]	2002	Ministry of Health	Health Sector
12	Youth Development Strategy Aotearoa: Action for Child and Youth Development [GDS119]	2002 January	Ministry of Social Development	Social Development and Housing Sector
13	Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Haumarua me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015 [GDS055]	2005 June	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
14	New Zealand Packaging Accord 2004 [GDS044]	2004 July	Ministry for the Environment	Environment Sector
15	The New Zealand Cancer Control Strategy [GDS091]	2003 August	Ministry of Health	Health Sector
16	Youth Health: A Guide to Action [GDS090]	2002 September	Ministry of Health	Health Sector
17	New Zealand Urban Design Protocol [GDS045]	2005 March	Ministry for the Environment	Environment Sector
18	Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People [GDS054]	2005 March	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
19	New Zealand Subantarctic Islands Research Strategy [GDS003]	2005 May	Department of Conservation	Environment Sector
20	Marine Protected Areas: Policy and Implementation Plan [GDS024]	2005 December	Ministry for Primary Industries	Primary Industries Sector
21	New Zealand Suicide Prevention Strategy 2006–2016 [GDS092]	2006 June	Ministry of Health	Health Sector
22	New Zealand's National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants [GDS046]	2006 December	Ministry for the Environment	Environment Sector
23	New Generation National Library: Strategic Directions to 2017 [GDS011]	2007	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
24	Our Future Together: New Zealand Settlement Strategy [GDS056]	2007	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
25	National Drug Policy 2007–2012 [GDS093]	2007	Ministry of Health	Health Sector
26	Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information [GDS018]	2007 January	Land Information New Zealand	Primary Industries Sector
27	Hector's and Maui's Dolphin Threat Management Plan [GDS004]	2007 August	Department of Conservation	Environment Sector
28	New Zealand's Climate Change Solutions: Sustainable Land Management and Climate Change: Plan of Action: A Partnership Approach [GDS025]	2007 September	Ministry for Primary Industries	Primary Industries Sector
29	A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru [GDS026]	2007 October	Ministry for Primary Industries	Primary Industries Sector
30	New Zealand Energy Strategy to 2050: Powering our Future: Towards a Sustainable Low Emissions Energy System [GDS057]	2007 October	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
31	Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders [GDS094]	2007 December	Ministry of Health	Health Sector
32	National Civil Defence Emergency Management Strategy [GDS012]	2008 March	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
33	Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption [GDS058]	2008 July	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
34	Meeting the Challenges of Future Flooding in New Zealand [GDS047]	2008 August	Ministry for the Environment	Environment Sector
35	New Zealand Arts, Cultural and Heritage Tourism Strategy to 2015 [GDS023]	2008 September	Ministry for Culture and Heritage	Māori, Other Populations & Cultural Sector
36	Harvest Strategy Standard for New Zealand Fisheries [GDS027]	2008 October	Ministry for Primary Industries	Primary Industries Sector
37	National Health Emergency Plan [GDS095]	2008 December	Ministry of Health	Health Sector
38	Drug and Alcohol Strategy 2009–2014 [GDS007]	2009	Department of Corrections	Justice Sector
39	The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care [GDS096]	2009 June	Ministry of Health	Health Sector
40	New Zealand Sea Lion Species Management Plan: 2009–2014 [GDS005]	2009 July	Department of Conservation	Environment Sector
41	Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits [GDS028]	2009 September	Ministry for Primary Industries	Primary Industries Sector
42	Tackling Methamphetamine: An Action Plan [GDS015]	2009 October	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
43	Water Research Strategy [GDS048]	2009 December	Ministry for the Environment	Environment Sector
44	National Fisheries Plan for Deepwater and Middle-depth Fisheries [GDS029]	2010	Ministry for Primary Industries	Primary Industries Sector
45	National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015 [GDS030]	2010	Ministry for Primary Industries	Primary Industries Sector
46	Success for All: Every School, Every Child: Building an Inclusive Education System [GDS067]	2010	Ministry of Education	Education & Science Sector
47	New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020 [GDS074]	2010	Ministry of Foreign Affairs and Trade	External Sector

TABLE 7: 136 GDSs BY DATE PUBLISHED

	Government department strategy (GDS)	Date Published	Government department	Sector
48	Safer Journeys: New Zealand's Road Safety Strategy 2010–2020 [GDS125]	2010 March	Ministry of Transport	Economic Development & Infrastructure Sector
49	Actioning Medicines New Zealand 2010 [GDS097]	2010 April	Ministry of Health	Health Sector
50	Latin America: A Revised Approach [GDS075]	2010 May	Ministry of Foreign Affairs and Trade	External Sector
51	Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16 [GDS098]	2010 May	Ministry of Health	Health Sector
52	Statistics New Zealand: Strategic Plan 2010–20 [GDS133]	2010 September	Statistics New Zealand	Māori, Other Populations & Cultural Sector
53	The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency [GDS049]	2010 October	Ministry for the Environment	Environment Sector
54	Defence White Paper 2010 [GDS064]	2010 November	Ministry of Defence	External Sector
55	Science Counts! The Department of Conservation's Strategic Science and Research Priorities 2011–2016 [GDS006]	2011	Department of Conservation	Environment Sector
56	Creating Lasting Change: Strategy 2011–2015 (Year One) [GDS008]	2011	Department of Corrections	Justice Sector
57	New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential [GDS059]	2011	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
58	New Zealand Energy Efficiency and Conservation Strategy 2011–2016 [GDS060]	2011	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
59	The New Zealand School Property Strategy 2011–2021 [GDS068]	2011	Ministry of Education	Education & Science Sector
60	Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum [GDS031]	2011 February	Ministry for Primary Industries	Primary Industries Sector
61	Pest Management National Plan of Action [GDS032]	2011 February	Ministry for Primary Industries	Primary Industries Sector
62	International Development Policy Statement: Supporting Sustainable Development [In Developing Countries] [GDS076]	2011 March	Ministry of Foreign Affairs and Trade	External Sector
63	The Government's Aquaculture Strategy and Five-year Action Plan to Support Aquaculture [GDS033]	2011 May	Ministry for Primary Industries	Primary Industries Sector
64	New Zealand's Cyber Security Strategy [GDS016]	2011 June	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
65	Better, Sooner, More Convenient Health Care in the Community [GDS099]	2011 June	Ministry of Health	Health Sector
66	Our Strategy 2030: Growing and Protecting New Zealand [GDS034]	2011 July	Ministry for Primary Industries	Primary Industries Sector
67	Draft National Fisheries Plan for Inshore Finfish [GDS035]	2011 July	Ministry for Primary Industries	Primary Industries Sector
68	Draft National Fisheries Plan for Inshore Shellfish [GDS036]	2011 July	Ministry for Primary Industries	Primary Industries Sector
69	Draft National Fisheries Plan for Freshwater [GDS037]	2011 July	Ministry for Primary Industries	Primary Industries Sector
70	Government Policy Statement on Land Transport Funding 2012/13–2021/22 [GDS127]	2011 July	Ministry of Transport	Economic Development & Infrastructure Sector
71	National Infrastructure Plan 2011 [GDS135]	2011 July	Treasury	Finance and Government Administration Sector
72	Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM10 Standard [GDS050]	2011 August	Ministry for the Environment	Environment Sector
73	Strengthening New Zealand's Resistance to Organised Crime: An All-of-government Response August 2011 [GDS112]	2011 August	Ministry of Justice	Justice Sector
74	Connecting New Zealand: A Summary of the Government's Policy Direction for Transport [GDS126]	2011 August	Ministry of Transport	Economic Development & Infrastructure Sector
75	Defence Capability Plan [GDS065]	2011 September	Ministry of Defence	External Sector
76	Leadership Statement for International Education, Version One [GDS069]	2011 September	Ministry of Education	Education & Science Sector
77	National Health Emergency Plan: Mass Casualty Action Plan [GDS100]	2011 September	Ministry of Health	Health Sector
78	Opening Doors to India: New Zealand's 2015 Vision [GDS077]	2011 October	Ministry of Foreign Affairs and Trade	External Sector
79	Rena: Long-term Environmental Recovery Plan [GDS051]	2011 December	Ministry for the Environment	Environment Sector
80	Refugee Settlement: New Zealand Resettlement Strategy [GDS061]	2012	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
81	'Future Directions for the Border Sector' [GDS038]	2012 February	Ministry for Primary Industries	Primary Industries Sector
82	Opening Doors to China: New Zealand's 2015 Vision [GDS078]	2012 February	Ministry of Foreign Affairs and Trade	External Sector
83	Disability Support Services Strategic Plan 2010 to 2014: Towards a More Flexible Disability Support System: Nothing for Us Without Us [GDS101]	2012 March	Ministry of Health	Health Sector
84	National Airspace Policy of New Zealand [GDS128]	2012 April	Ministry of Transport	Economic Development & Infrastructure Sector
85	Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy [GDS134]	2012 April	Statistics New Zealand	Māori, Other Populations & Cultural Sector
86	Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha [GDS001]	2012 May	Canterbury Earthquake Recovery Authority	Economic Development & Infrastructure Sector
87	Measures to Improve Youth Mental Health [GDS017]	2012 June	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
88	Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan [GDS113]	2012 July	Ministry of Justice	Justice Sector
89	Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017 [GDS102]	2012 August	Ministry of Health	Health Sector
90	Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan [GDS120]	2012 August	Ministry of Social Development	Social Development and Housing Sector
91	Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan [GDS121]	2012 August	Ministry of Social Development	Social Development and Housing Sector
92	Geodetic Physical Infrastructure Strategy [GDS019]	2012 September	Land Information New Zealand	Primary Industries Sector

TABLE 7: 136 GDSs BY DATE PUBLISHED

	Government department strategy (GDS)	Date Published	Government department	Sector
93	International Development Group Strategic Plan 2012–2015: Development that Delivers [GDS079]	2012 September	Ministry of Foreign Affairs and Trade	External Sector
94	The Pacific Languages Framework [GDS115]	2012 October	Ministry of Pacific Island Affairs	Māori, Other Populations & Cultural Sector
95	Children’s Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children [GDS122]	2012 October	Ministry of Social Development	Social Development and Housing Sector
96	Strategy to 2040: He kai kei aku ringa: The Crown-Māori Economic Growth Partnership [GDS062]	2012 November	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
97	Pasifika Education Plan 2013–2017 [GDS070]	2012 November	Ministry of Education	Education & Science Sector
98	Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017 [GDS103]	2012 December	Ministry of Health	Health Sector
99	The Power of ‘Where’ Drives New Zealand’s Success [GDS020]	2013	Land Information New Zealand	Primary Industries Sector
100	National Historic Heritage Strategy 2013 [GDS009]	2013	Department of Corrections	Justice Sector
101	National Plan of Action for the Conservation and Management of Sharks 2013 [GDS039]	2013	Ministry for Primary Industries	Primary Industries Sector
102	Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy [GDS071]	2013	Ministry of Education	Education & Science Sector
103	Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017 [GDS072]	2013	Ministry of Education	Education & Science Sector
104	Advancing With Australia: New Zealand Inc Australia Strategy [GDS080]	2013	Ministry of Foreign Affairs and Trade	External Sector
105	Freshwater Reform: 2013 and Beyond [GDS052]	2013 March	Ministry for the Environment	Environment Sector
106	Safer Journeys: Action Plan 2013–2015 [GDS129]	2013 March	Ministry of Transport	Economic Development & Infrastructure Sector
107	National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries [GDS040]	2013 April	Ministry for Primary Industries	Primary Industries Sector
108	Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16 [GDS104]	2013 May	Ministry of Health	Health Sector
109	New Zealand Suicide Prevention Action Plan 2013–2016 [GDS105]	2013 May	Ministry of Health	Health Sector
110	Government ICT Strategy and Action Plan to 2017 [GDS013]	2013 June	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
111	He Whāriki Maurua: Business with Māori Strategy 2013–2016 [GDS021]	2013 June	Land Information New Zealand	Primary Industries Sector
112	Listeria Risk Management Strategy [GDS041]	2013 July	Ministry for Primary Industries	Primary Industries Sector
113	Salmonella Risk Management Strategy [GDS042]	2013 July	Ministry for Primary Industries	Primary Industries Sector
114	Campylobacter Risk Management Strategy [GDS043]	2013 July	Ministry for Primary Industries	Primary Industries Sector
115	Opening Doors to the Gulf Region: The New Zealand Inc Strategy [GDS081]	2013 July	Ministry of Foreign Affairs and Trade	External Sector
116	New Zealand’s ASEAN Partnership: One Pathway to Ten Nations [GDS082]	2013 July	Ministry of Foreign Affairs and Trade	External Sector
117	Towards Customs 2020 [GDS131]	2013 September	New Zealand Customs Service	External Sector
118	Youth Crime Action Plan 2013–2023 Report [GDS114]	2013 October	Ministry of Justice	Justice Sector
119	Youth Strategy – Reducing Re-offending by Young People [GDS010]	2013 November	Department of Corrections	Justice Sector
120	National Health IT Plan Update [GDS106]	2013 November	Ministry of Health	Health Sector
121	Leadership Strategy for the State Services [GDS132]	2013 November	State Services Commission	Finance and Government Administration Sector
122	National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013) [GDS107]	2013 December	Ministry of Health	Health Sector
123	National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition [GDS108]	2013 December	Ministry of Health	Health Sector
124	The Business Growth Agenda: Future Direction 2014 [GDS063]	2014	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
125	A Framework for Environmental Reporting in New Zealand [GDS053]	2014 February	Ministry for the Environment	Environment Sector
126	Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers’ Strategy Action Plan for 2014 to 2018 [GDS123]	2014 February	Ministry of Social Development	Social Development and Housing Sector
127	Care Closer to Home [GDS109]	2014 February	Ministry of Health	Health Sector
128	Tertiary Education Strategy 2014–2019 [GDS073]	2014 March	Ministry of Education	Education & Science Sector
129	Investment Statement: Managing the Crown’s Balance Sheet [GDS136]	2014 March	Treasury	Finance and Government Administration Sector
130	New Zealand Positioning Strategy 2014 [GDS022]	2014 May	Land Information New Zealand	Primary Industries Sector
131	Disability Action Plan 2014–2018: New Zealand’s Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy [GDS124]	2014 May	Ministry of Social Development	Social Development and Housing Sector
132	Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age [GDS130]	2014 May	Ministry of Transport	Economic Development & Infrastructure Sector
133	Result 10 Blueprint: A Strategy for Digital Public Services [GDS014]	2014 June	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
134	Defence Capability Plan [GDS066]	2014 June	Ministry of Defence	External Sector
135	‘Ala Mo’ui: Pathways to Pacific Health and Wellbeing 2014–2018 [GDS110]	2014 June	Ministry of Health	Health Sector
136	The Guide to He Korowai Oranga: Māori Health Strategy 2014 [GDS111]	2014 June	Ministry of Health	Health Sector



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