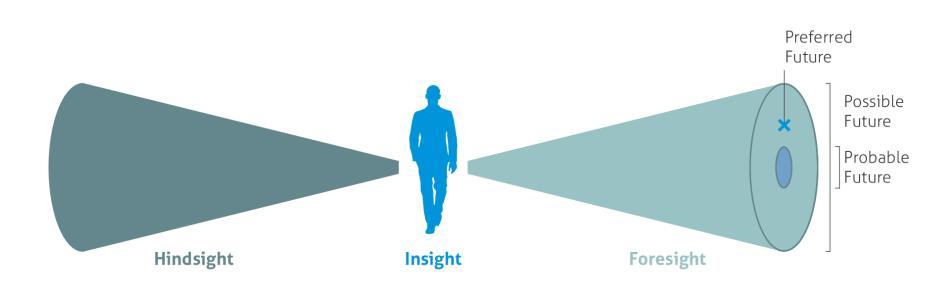
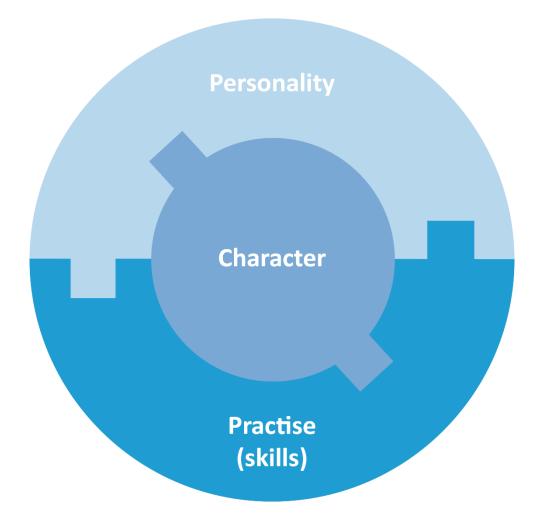


#### Public Policy Policy for the Public Good University of Auckland Wendy McGuinness, 5 October 2016

#### **Future Studies**



#### What is talent? Ethical Behavior

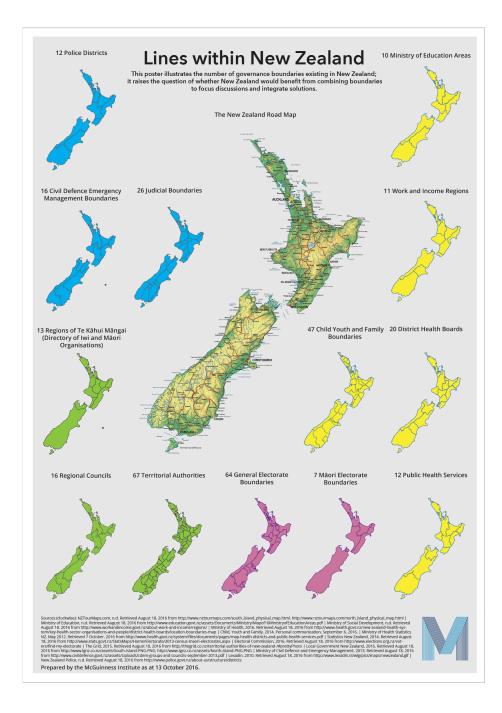


### The role of a policy analyst

#### KNOWLEDGE

#### INFOMATION

DATA



# Danger signals that may lead to unethical policy-making

- 1. Short-termism (e.g. 3 year elections)
- 2. Echo chambers (versus broad dialogue)
- 3. Myths (versus rigorous testing of assumptions)
- 4. Writing short (versus detailed and considered logic)
- 5. Designed policy (versus a written methodology and agreed limitations)
- 6. Policy knots (where the outputs and outcomes are less clear)
- 7. Self interest or unaligned interests
- 8. Poor collection and use of data, analysis and distribution
- 9. Unethical social research
- 10. Ministers become the sole gate keepers (lobbying)
- 11. Lack of a review clause (in law and in RMA decisions)

'Never underestimate the capacity of those younger than you to surprise you with their talent. Learn from them, and always *revel* in the opportunity to combine talents to build a team.'

'See the opportunities in *new* directions. If you do not change direction, you may end up where you are heading.'

- SIR PAUL CALLAGHAN



## Thank you

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